

GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE

WEDNESDAY 4 JULY 2018
7.00 PM

Bourges/Viersen Room - Town Hall

AGENDA

Page No

1. **Apologies for Absence**

2. **Declarations of Interest and Whipping Declarations**

At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests or is a "pending notification" that has been disclosed to the Solicitor to the Council. Members must also declare if they are subject to their party group whip in relation to any items under consideration.

3. **Minutes of Meeting Held on 5 March 2018**

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4. **Call In of any Cabinet, Cabinet Member or Key Officer Decisions**

The decision notice for each decision will bear the date on which it is published and will specify that the decision may then be implemented on the expiry of 3 working days after the publication of the decision (not including the date of publication), unless a request for call-in of the decision is received from any two Members of the relevant Scrutiny Committee. If a request for call-in of a decision is received, implementation of the decision remains suspended for consideration by the relevant Scrutiny Committee.

5. **Appointment of Co-opted Members**

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6. **Proposal to Set Up a Task and Finish Group to Consider Fly Tipping and Waste Policy**

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7. **Peterborough Statement of Community Involvement (SCI)**

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| 8. | Updated Reg 123 List and Community Infrastructure Levy Supporting Policies | 43 - 62 |
| 9. | Active Lifestyles & Sport Strategy | 63 - 290 |
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| 11. | Forward Plan of Executive Decisions | 317 - 362 |
| 12. | Date of Next Meeting | |

5 September 2018

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Committee Members:

Councillors: C Harper (Vice Chairman), K Aitken, R Brown, G Casey, M Farooq, R Ferris, J A Fox, A Joseph, D King, S Martin and N Sandford

Substitutes: Councillors: A Ellis, J Goodwin, S Lane, J Lillis and E Murphy

Further information about this meeting can be obtained from Paulina Ford on telephone 01733 452508 or by email – paulina.ford@peterborough.gov.uk

**MINUTES OF THE GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY
COMMITTEE MEETING
HELD AT 7PM ON
WEDNESDAY 5 MARCH 2018
BOURGES/VIERSEN ROOMS, TOWN HALL, PETERBOROUGH**

Committee Members Present: Councillors Peach (Chairman), K Aitken, R Brown, M Cereste, A Ellis, R Ferris, J A Fox, C Harper, S Nawaz, N Sandford
Parish Councillor Co-opted Member K Lievesley

Officers Present: Simon Machen, Corporate Director, Growth and Regeneration
Sally House, NPS, Manager - Estates & Valuation
Charlotte Palmer, Group Manager, Transport and Environment
Peter Gell, Head of Regulatory Services
Stuart Keeble, Consultant in Public Health
Lynden Leadbeater, Principal Regulatory Officer, Environment and Pollution Control
Chris Stanek, Strategic Planning Officer
Bridget Slade, Rural Estate Manager
Annette Joyce, Service Director, Environment and Economy
Rachel Edwards, Head of Constitutional Services

The Chairman announced that the officer due to present item 8, The Peterborough City Council Investment Acquisition Strategy and Asset Management Plan was unable to attend the meeting. The Corporate Director, Growth and Regeneration had advised that he would be in attendance to present the report and had requested that the item be moved to the first item on the agenda. The Chairman asked members of the Committee if they would agree to the change of order. The Committee unanimously agreed to change the order of the agenda to accommodate this request.

49. APOLOGIES FOR ABSENCE

Apologies were received from Parish Councillor Co-opted Member Richard Clarke.

50. DECLARATIONS OF INTEREST AND WHIPPING DECLARATIONS

Item 6. MINERALS AND WASTE LOCAL PLAN – PRELIMINARY DRAFT FOR CONSULTATION

Councillor Cereste wished to declare that he had an interest in the waste business but that it was not specifically in relation to the report.

51. MINUTES OF THE GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE AND JOINT SCRUTINY OF THE BUDGET MEETING

The minutes of the Growth, Environment and Resources Scrutiny Committee meeting held on 10 January 2018 and the Joint Scrutiny of the Budget meeting held on 20 February 2018 were

agreed as a true and accurate record with the exception of the following amendment and comment:

- Councillor Ferris noted that there were several spellings of Great Kyne and that these should be corrected.
- Parish Councillor Co-opted Member K Lievesley wished it noted that under the item: Peterborough Trees and Woodland Strategy he had mentioned during the debate that he was surprised that hedgerows had not been included in the Trees and Woodland Strategy to better reflect the rural position and that this also should have been linked to the Bio-diversity Strategy on the grounds that wildlife corridors were mentioned, and that hedgerows were an integral part of these.

52. CALL IN OF ANY CABINET, CABINET MEMBER OR KEY OFFICER DECISIONS

There were no requests for call-in to consider.

53. PETERBOROUGH CITY COUNCIL INVESTMENT ACQUISITION STRATEGY AND ASSET MANAGEMENT PLAN

The Corporate Director, Growth and Regeneration accompanied by the Manager - Estates and Valuation introduced the report. The report was submitted to the Committee following a review of the Council's Investment Acquisition Strategy and Asset Management Plan. The purpose of the report was for the Committee to note and comment on the Asset Management Plan at Appendix 1 of the report and the Investment Acquisition Strategy at Appendix 2 of the report.

The Growth, Environment and Resources Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- The Corporate Director advised that there had been some recent Key Decisions regarding investment purchases which had been taken under the Urgency Powers which therefore did not allow for Call-in. The reason for this was that it was a commercial market place and the council had to act quickly when buying commercial investment property due to there being a significant demand for that type of property. This also meant that the purchase price could not be advertised. By using the Urgency Powers the Council could act swiftly.
- Members noted in the report that it was hoped that a 5% return on investment could be achieved after costs. Members sought clarification as to how realistic this would be. Members were informed that the agents were aware that the council would be looking for investment properties with 5% return. When considering a property the council would need to be aware of the covenance, maintenance and current tenancy of the properties to ensure a 5% return.
- The council would need to take a long term view when looking at property purchase and also take advice from chartered surveyors. Consideration would also be given as to what the long term potential use would be of an individual site and not just the yield.
- Members referred to 'Greening' the Portfolio on page 127 of the reports pack and noted that it stated that *"New buildings should be developed to highest sustainability standards available within appropriate budgets"* and that *"It is recognised that progress on this aspiration will be constrained by resources but practical measures should be taken where financially viable"*. Clarification was sought as to how the Committee could be confident that buildings would be bought or developed to the highest sustainability standards. The Corporate Director advised that the reality was that the council had to make a large amount of savings within the budget. Return on investment had to be considered when purchasing

property and wherever possible buildings that were currently owned by the council would be environmentally retrofitted. Any new buildings acquired would also be assessed to ensure they were as environmentally sustainable as possible. If the council limited the acquisition of buildings that were only environmentally outstanding this would significantly dilute the council's ability to acquire property. There were financial restrictions to operate, acquire and build new property.

- The decision had been taken to keep the Town Hall and Members sought clarification as to what action was being taken to retrofit the building. Members were informed that the single glassed windows were part of its heritage scene. Conservation officers historically had been opposed to replacing the windows and to replace them with purpose built windows would cost a huge amount at approximately £700 to £800 per window.
- Members noted that the asset value of the portfolio was a 'notional value' of £442.0M and questioned whether it would be possible to ascertain the achievable value. Members were informed that the properties were valued on their use. The market value could be obtained for the investment properties. The operational properties would be valued as per the existing use and to obtain the value there would be a cost associated with this due to the number of properties involved. The Corporate Director advised that some information was available but could not be published due to commercial sensitivity.
- The criteria for making future investments was split into three sections which were the operational portfolio (buildings required to operate the functions of the council), the investment portfolio (properties acquired for capital growth) and growth portfolio (properties identified for strategic acquisition, governance strength and regeneration of strategic sites).
- The council would like to have a varied portfolio of properties rather than just offices or industrial properties and would look for a 5% overall rate of return with a broad spectrum of diversification within that spectrum. Spreading the portfolio assists in mitigating the risk.

AGREED ACTIONS

The Growth, Environment and Resources Scrutiny Committee **RESOLVED** to note the report and requested that the Manager - Estates & Valuation provide the Committee with the achievable market value for the current investment portfolio.

54. AIR QUALITY MONITORING REPORT

The Group Manager, Transport and Environment introduced the report which provided the Committee with further information following a briefing paper on Air Quality Monitoring which was provided to the Committee in June 2017. The report provided information on the current processes for monitoring air quality and the activities that influence air quality. The Head of Regulatory Services responsible for the monitoring of air quality and the Consultant for Public Health were also in attendance to answer questions.

The Growth, Environment and Resources Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members questioned whether the DEFRA targets were demanding enough.
- Public Health England and DEFRA had produced a joint report where they brought together the evidence of health risks of air pollution.
- There was no evidence within the Peterborough area that there was any exceedance of the required air quality objectives.
- Improving health needed to be focused around areas where there would be the greatest impact. The greatest health benefit would be to increase the amount of active travel and this would then also impact on improving air quality.

- When monitoring air quality, samples and data were collected from public exposure points and measured against the annual mean. The most cost effective approach when looking at monitoring particulate matter was not to look just at hot spots but to look across the board.
- There were a number of locations across Peterborough that were being monitored more closely as they were close to the threshold limit for the required air quality safety levels.
- Members were concerned that the report did not demonstrate a commitment to improving air quality. The Public Health Consultant informed Members that the health risks should be taken in context. The World Health Organisation had a National Health tool called the Global Burden of Disease Study which listed the different causes of risk to health which states for this country that air pollution is tenth or eleventh. Whilst air pollution did contribute to shortening people's lives there were other factors that were of higher priority like inactivity, obesity and heart disease. Public Health did work closely with transport and had produced a Public Health and Transport document which would be used by the Combined Authority to produce the Transport Plan going forward.
- A training model was being developed for officers working in transport and planning to ensure that there was a common understanding regarding air quality and the health implications to ensure the best overall impact for the city when designing a scheme. A lot of highway schemes brought forward for the city aimed to improve congestion which impacted on air quality. Significant funding had also been invested in improving the cycling and pedestrian facilities across the city.
- Travelchoice funding was no longer as forthcoming as it had been in the past and a request had been put forward to the Combined Authority for continued funding towards sustainable travel for the next year.
- The Group Manager, Transport and Environment had recently met with Stagecoach to discuss the use of electric vehicles. The officer was advised that Stagecoach operated one of the most sustainable fleets of vehicles in the area and therefore the difference that could be made by operating more sustainable vehicles would not be substantial enough for them to replace their current fleet. 30% of their current fleet used bio fuel. The discussions with Stagecoach continued to try and understand what the drivers would be to get Stagecoach to change their vehicles.
- Members sought clarification as to how effective the eight electric vehicle charging points had been and wondered whether the further eight planned for the city would be sufficient. The Group Manager, Transport and Environment advised that the data on the electric vehicle charging points could be provided after the meeting. Members were also informed that a recent article had stated that Peterborough was the highest city nationally for an increase in the use of electric vehicles, whilst this alone could not provide evidence that eight further points would be enough all opportunities for further funding to increase the amount of electric charging points across the city was being investigated.
- A Planning Officer in attendance advised the Committee that the new Local Plan had a policy which stated that any new development must make provision for electric charging points.
- Peterborough had one AQMA for emissions of Sulphur Dioxide (SO₂) which related to brickworks located in the Fenland District Council (FDC) area. FDC were considering liaising with DEFRA to revoke the AQMA due to a significant decrease in activity at the brickworks. If the AQMA was revoked the brickworks had a permit that limited the emissions and this would be monitored through modelling which was the best process.
- There had been a reduction in brick manufacturing in the UK as more were being imported, it was therefore unlikely that if the trend continued that pollution would rise from the manufacturing of bricks.
- Members commented that pollution from taxi idling continued to be an issue. It was noted that council officers met regularly with the Hackney Carriage and Private Hire Federation representatives and raised the issue of idling of vehicles and wanted to know what

progress had been made. Members were informed that the Federation were supportive but could not make their drivers comply. Notices were displayed at the Hackney Carriage parking areas to encourage them to switch off their vehicles whilst waiting. As a trade they were looking at new technologies and electric black cab vehicles.

- Through the Travelchoice initiative and in conjunction with the locally based charity Sustrans work was being done with pupils at one school which involved using air quality monitoring sensors outside the school. A competition had also been launched to design a poster to put up outside the school to encourage people to switch their car engines off whilst waiting. This would be monitored to see if it made a difference and if successful would be rolled out to other schools. Different interventions were being looked at to try and enforce the message about pollution and air quality including setting homework on the subject for students to take home and work on with their parents to try and reinforce the message.
- Taverners Road was being monitored for air quality and so far there had not been any exceedances of the limit.
- Air quality was considered in planning and development control. Air quality impact assessments were conducted on larger developments and assessments by officers were also made on smaller developments if required. The assessments were significantly precautionary as there were no exceedances within Peterborough of air quality levels associated with nitrogen dioxide which had a health impact.
- Members commented that one large city had asked all public transportation services including taxis to look at any new vehicles to be registered as environmentally friendly. This could be a suggestion for Peterborough. Members were informed that the cross partnership officer group could potentially look at this suggestion.
- Electric vehicles did also omit some particulates.
- Defra had recently contacted the council about a nitrogen dioxide exceedance on the A1260 road from Thomas Cook to Hampton which had recently been identified by the National Pollution Control Modelling of trunk roads. Officers clarified that the nearest exposure to public residents was 22 metres away and therefore there were no health impacts as modelled roadside levels would be reduced below the air quality objective at this distance.

AGREED ACTIONS

The Growth, Environment and Resources Scrutiny Committee **RESOLVED** to note the report and requested the following:

1. The Group Manager, Transport and Environment to provide the Committee with the data on the usage of the eight electric vehicle charging points and whether the charging points could be used by any car.
2. That the work of the Cross Partnership Departmental Group should continue. This will be known as the Air Quality Working Group.
3. That officers investigate the possibility of placing 'No idling' signs beyond the city centre and particularly outside schools if the recent project with a local school is proven to be beneficial.
4. That there is greater commitment from officers to implementing the transport user hierarchy in all planning decisions.

55. MINERALS AND WASTE LOCAL PLAN – PRELIMINARY DRAFT FOR CONSULTATION

The Strategic Planning Officer introduced the report which provided the Committee with a Preliminary Draft of the Cambridge and Peterborough Minerals and Waste Local Plan for consideration and comment. The Officer advised that this would be the first of three

consultations. The council already has a set of joint Minerals and Waste Plans with Cambridgeshire County Council (CCC) which were adopted by 2012. Rather than update all those individual documents, it was proposed to bring most, if not all of the plans into a single Minerals and Waste Plan. This would be done jointly with CCC.

The Growth, Environment and Resources Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members noted that it would be a joint plan with Cambridgeshire County Council, however if there was a disagreement between the two authorities the report stated that it would “*delegate to the Cabinet Member for Growth, Planning, Housing and Economic Development authority to make more substantive changes to the Plan as attached, prior to consultation, provided he should see fit to do so, if it would help to address any more substantive suggested amendments arising from the Plan’s consideration by Cambridgeshire County Council’s democratic process*”. Members sought clarification as to whether if there were any serious issues arising if the scrutiny committee would have further sight of the plan to enable them to comment prior to the Cabinet Member being consulted. The officer advised that as this was the first draft it was unlikely that there would be any contentious issues raised and would check with the Head of Sustainable Growth Strategy if there would be a further option for the plan to be presented to the Committee later in the consultation process.

AGREED ACTIONS

The Growth, Environment and Resources Scrutiny Committee **RESOLVED** to endorse the Cambridgeshire and Peterborough Preliminary Draft of the Minerals and Waste Local Plan and requested that the plan be brought back to the Committee for consultation should there be any contentious issues raised.

56. PETERBOROUGH RURAL (FARMS) ESTATE ACTION PLAN UPDATE

The Rural Estate Manager introduced the report which provided the Committee with an update on progress to date, following the approval of the Strategy for the Management of the Farms Estate approved by Cabinet in July 2015 (the Agreed Management Strategy).

The Growth, Environment and Resources Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members felt it was a positive report and wanted to know what progress had been made with regard to using part of the estate for educational purposes. Members were advised that meetings had been held with City College and the manager of the Pupil Referral Unit (PRU). Representatives from both establishments had been given a tour of possible sites for use by both establishments for which they would pay rent. The PRU had since pulled out but the Rural Estate Manager was continuing discussions with them to try and encourage them to reconsider. The City College were preparing a business plan to submit for consideration.
- Members were pleased to note that the Tenants had worked together with the police in order to contain the issue of hare coursing.
- It was noted that under the section ‘*Environmental*’ the report stated “*The farms estate’s priority shall be food production but there is scope for improving wildlife habitat as well as landscape without compromising the agricultural output of the estate*”. Members commented that this appeared to be in conflict with recent changes in central government policy. The Secretary of State who was responsible for the environment had talked about

having a green Brexit, which had been defined as substantially changing the regime of agricultural subsidies so that it looked at environmental benefit being the predominant criteria. Members were advised that the Rural Estate priority was agriculture and environmental went along side this. It was not possible to have an estate which was wholly concerned with the environment because it would not generate any income. The council was arm's length to the tenant subsidies so whether they wanted to claim subsidies or not had very little to do with the council. As far as possible the council push an environmental agenda with the tenants. Tenants currently have to conform to 'greening' and have to grow more than three crops, have ecological focus areas and work towards their 'Good Agricultural Environmental Conditions' (GAECs).

AGREED ACTIONS

The Growth, Environment and Resources Scrutiny Committee considered the report and **RESOLVED** to:

1. Note the progress that had been made on the Peterborough Farm Estate Action Plan.
2. Agree to receive an annual update in September 2018.
3. Note the name change from Farms Estate to Rural Estate.

57. MONITORING SCRUTINY RECOMMENDATIONS

The Senior Democratic Services Officer introduced the report which provided the Committee with a record of recommendations made at the previous meeting and the outcome of those recommendations to consider if further monitoring was required.

The Growth, Environment and Resources Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members referred to the response from the Head of Culture and Leisure to the recommendation made at the 1 November 2017 meeting of the Committee which recommended that the Council reconsider building an Olympic pool in the city. The response advised that the recommendation had been considered by the Active Lifestyles Steering Group and the evidence and advice from Sport England and concluded that there was not enough evidence for a 50 meter pool in the city. The Committee were not satisfied with the response and reasoning for their decision and requested that they be provided with the evidence and detail on which they had based their decision. The Committee unanimously agreed that their original recommendation should be pursued.
- A Member of the Committee commented that they had prepared a strong business case in favour of having an Olympic size swimming pool and had sent it to the Active Lifestyles Steering Group but had not received a response.
- The Lido was a fantastic resource in its own right but an Olympic size pool would be of additional benefit to the city and bring in additional income and publicity for the city.

ACTIONS AGREED

The Growth, Environment and Resources Scrutiny Committee **RESOLVED** to consider the response from Cabinet Members and Officers to the recommendations made at the previous meeting, as attached in Appendix 1 of the report.

RECOMMENDATION

1. The Growth, Environment and Resources Scrutiny Committee were not satisfied with the response to the recommendation made to the Leader of the Council regarding the request for the Leader to look into providing an Olympic pool in the city and therefore wish to present the recommendation again and urge the Leader of the Council to reconsider the recommendation which was:

The Growth, Environment and Resources Scrutiny Committee **RECOMMEND** that the Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority look at providing the city of Peterborough with a 50m Olympic size swimming pool.

The Committee feel that with the new University being built it would be an appropriate time to reconsider building an Olympic size pool. An Olympic pool would attract more participation in the sport and inward investment through galas and events and attract more interest in Peterborough through advertising and marketing of the facility. A possible location to consider would be behind the existing Lido which would provide economies of scale with regard to staffing and management costs and would be a central location for use by the public, local schools and a future University. Consideration could also be given to providing heat and power from the nearby Councils Energy from Waste facility.

2. The Committee also request to be provided with the evidence referred to in the response which was stated as the basis for the Active Lifestyles Steering Groups reasoning for not agreeing to the recommendation.

58. FORWARD PLAN OF EXECUTIVE DECISIONS

The Committee received the latest version of the Council's Forward Plan of Executive Decisions containing key decisions that the Leader of the Council, the Cabinet or individual Cabinet Members would make during the course of the forthcoming month. Members were invited to comment on the Plan and where appropriate, identify any relevant areas for inclusion in the Committee's Work Programme.

It was noted that the Approval of the Transport Programme of Capital Works would be sent round to all Committee members as soon as it was available.

AGREED ACTIONS

The Growth, Environment and Resources Scrutiny Committee considered the report and **RESOLVED** to note the latest version of the Forward Plan.

CHAIRMAN
7.00pm – 8.32 pm

GROWTH ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 5
4 JULY 2018	PUBLIC REPORT

Report of:	Interim Director of Law and Governance	
Cabinet Member(s) responsible:	Cabinet Member for Resources	
Contact Officer(s):	Paulina Ford, Senior Democratic Services Officer	Tel. 452508

APPOINTMENT OF CO-OPTED MEMBERS

R E C O M M E N D A T I O N S
<p>It is recommended that the Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Appoint Parish Councillor Keith Lievesley as a non-voting co-opted member to represent the rural area for the municipal year 2018/2019. Appointment to be reviewed annually at the beginning of the next municipal year. 2. Appoint Parish Councillor Richard Clarke as a second non-voting co-opted member to represent the rural area for the municipal year 2018/2019 or as the nominated substitute for Keith Lievesley should he be appointed as the non-voting co-opted member representing the rural area.

1. ORIGIN OF REPORT

1.1 The report is presented to the Committee on behalf of the Interim Director of Law and Governance.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to request that the Committee appoint Keith Lievesley as a Non-Voting Co-opted Member for municipal year 2018/19 to the Growth, Environment and Resources Scrutiny Committee in accordance with Part 3, Section 4 – Overview and Scrutiny Functions:

Paragraph 4.3 The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.

And Part 4, Section 8 – Overview and Scrutiny Procedure Rules: Paragraph 3 - CO-OPTED MEMBERS

3.1 *As well as any statutory co-opted members, Scrutiny Committees can co-opt up to four non-voting members on to the Committee.*

3.2 *There must be at least one non-voting position reserved for a Parish Councillor from a rural area with one substitute member. The Parish Council Liaison Committee will decide these.*

3.3 *A Scrutiny Committee can co-opt a further three members at its discretion. One of these can be a second parish council member identified by the Parish Council Liaison Committee.*

The Committee is also requested to consider appointing a second Parish Councillor Richard Clarke as a co-opted member to represent the rural area or as the nominated substitute for Keith Lievesley.

- 2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. 4.3 of Part 3, Section 4 – Overview and Scrutiny Functions – Co-optees.

3. **TIMESCALES**

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. **BACKGROUND AND KEY ISSUES**

4.1 **Parish Councillor Co-opted Members**

Each Scrutiny committee has the ability to co-opt up to four non-voting co-opted members one of which will be a Parish Councillor representing a rural area to ensure the voice of the rural communities are reflected. The nomination will be decided by the Parish Council Liaison meeting. The Parish Council Liaison has therefore proposed that Parish Councillor Keith Lievesley be nominated to represent the rural area on the Growth, Environment and Resources Scrutiny Committee and that Parish Councillor Richard Clarke be nominated as a second co-opted member or as a substitute should the Committee decide to only appoint one Parish Councillor co-opted member.

It is therefore proposed that the Committee approve the appointment of Keith Lievesley as a Parish Councillor co-opted member of this committee to represent the rural area and consider the appointment of Richard Clarke as a second Parish Councillor co-opted member or as a substitute for Keith Lievesley for the municipal year 2018/19.

NEXT STEPS

If the Committee agree to appoint the above nominations as co-opted members of the Growth, Environment and Resources Scrutiny Committee from 4 July 2018, they will be able to attend and take part in all meetings of the Committee and any Task and Finish Groups that the Committee agree that they may be assigned to with no voting rights. If Richard Clarke is appointed as a substitute he may attend and take part in any meeting when asked to attend as a substitute for Keith Lievesley.

5. **CONSULTATION**

- 5.1 None

6. **ANTICIPATED OUTCOMES OR IMPACT**

- 6.1 The inclusion of the co-opted members will allow the Committee a wider, more diverse input to discussion, drawing on the relevant expertise of the additional members.

7. **REASON FOR THE RECOMMENDATION**

- 7.1 The recommendation is made to assist the Scrutiny Committee in fulfilling its terms of reference as set out in the constitution Part 3, Section 4 – Overview and Scrutiny Functions:

4.3 *The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.*

9. IMPLICATIONS

Financial Implications

- 9.1 Co-opted Members will receive a special responsibility allowance of £250 per annum as stated in the Members' Allowances Scheme.

Legal Implications

- 9.2 Due process has been followed with regards to the appointment of the co-opted members..

Equalities Implications

- 9.3 Members are keen to ensure that the Committee membership is as inclusive as possible and provides relevant expertise in accordance with the terms of reference for this committee.

Rural Implications

- 9.4 The appointment of a Parish Councillor as a co-opted member representing the rural area will ensure that the voice of the rural communities are reflected.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None.

11. APPENDICES

- 11.1 None.

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GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 6
4 JULY 2018	PUBLIC REPORT

Report of:	Annette Joyce – Service Director Environment and Economy	
Cabinet Member(s) responsible:	Cllr Marco Cereste – Cabinet Member for Waste and Street Scene	
Contact Officer(s):	Richard Pearn - Head of Waste, Resources and Energy	Tel. 01733 864739

PROPOSAL TO SET UP A TASK AND FINISH GROUP TO CONSIDER FLY TIPPING AND WASTE POLICY

R E C O M M E N D A T I O N S	
FROM: Councillor John Holdich OBE – Leader of the Council Councillor Marco Cereste – Cabinet member for Waste and Street Scene	Deadline date: N/A
<p>It is recommended that the Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Agree to the request to establish a Task and Finish Group to examine the issue of fly tipping detailed in the report below. 2. Approve the Terms of Reference for the Task and Finish Group - Attached at Appendix 1 	

1. ORIGIN OF REPORT

- 1.1 Councillor John Holdich, Leader of the Council, indicated in his speech at Full Council on the evening of 21 May 2018 that Fly Tipping in the City is a challenge and that a cross party group be set up to investigate and make recommendations to Cabinet on policy changes that might reduce the amount of fly tipping.

2. PURPOSE AND REASON FOR REPORT

- 2.1 The leader has requested that the Scrutiny Committee consider his request to set up a cross party Task and Finish group to examine the issue of Fly Tipping and how alterations to the relevant policies might be altered to help to reduce Fly Tipping.
- 2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 4.5 Functions determined by Council :

Environmental Capital; and Waste Strategy & Management

- 2.3 This report supports the Corporate Priority of helping to achieve the Environment Capital agenda as well as improving the wellbeing of city residents

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

4.1 Fly tipping of waste is a national issue as well as being a very local issue to Peterborough residents who share the City with such incidents of illegal and anti-social behaviour, it currently costs the authority annually over £200,000 in collection alone just from PCC owned land.

A number of areas of Council operation may have an influence on such incidents and as such the scope of the group follows the following core subjects.

- The HRC in Fengate due to take over from Dogsthorpe in early 2019
- Investigation of potential additional HRC site
- Waste, Recycling and Cleansing policies and procedures where relevant
- Fly Tipping collection and handling
- Education, Information Gathering, Surveillance, Enforcement and Prosecution

Full Terms of Reference are attached at Appendix 1 of the report.

5. CONSULTATION

5.1 Consultation will be undertaken on this subject through the work of the task and Finish Group if such is approved.

5.2 The group may consider consulting with services users, neighbouring and other relevant local authorities, enforcement and regulatory bodies, waste and recycling companies amongst others.

6. ANTICIPATED OUTCOMES OR IMPACT

6.1 Service and policy developments that have a positive impact on reducing fly tipping whilst still financially viable to the authority.

7. REASON FOR THE RECOMMENDATION

7.1 The leader has requested that the Scrutiny Committee consider his request to set up a cross party Task and Finish group to examine the issue of Fly Tipping and how alterations to the relevant policies and the current operating regime might be altered to help to reduce Fly Tipping.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 Not requesting the development of a Task and Finish Group was not considered to be suitable as it would not implement the Leader's request made during the Full Council meeting and the Council would in turn fail to take the opportunity to review this operational area.

9. IMPLICATIONS

Financial Implications

9.1 Any financial implications resulting from recommendations made by the Task and Finish Group will be provided within the final report to Cabinet.

Legal Implications

9.2 Any Legal Implications resulting from recommendations made by the Task and Finish Group will be provided within the final report to Cabinet.

Equalities Implications

- 9.3 Any Equalities Implications resulting from recommendations made by the Task and Finish Group will be provided within the final report to Cabinet.

Rural Implications

- 9.4 Any Rural Implications resulting from recommendations made by the Task and Finish Group will be provided within the final report to Cabinet.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None

11. APPENDICES

- 11.1 Appendix 1 - Terms of Reference for the Task and Finish Group

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Growth, Environment and Resources Scrutiny Task and Finish Group to Review Fly Tipping and Waste Policy

Terms of Reference

Membership

To be confirmed.

Advisers

Rob Hill, Assistant Director - Community Safety (Peterborough and County)

James Collingridge, Head of Environmental Partnerships

Richard Pearn, Head of Waste, Resources and Energy

Purpose

To examine the issue of Fly Tipping in Peterborough and how alterations to relevant policies and procedures might be undertaken to help achieve the Environment Capital agenda as well as improving the wellbeing of city residents. To make recommendations to the Growth, Environment and Resources Scrutiny Committee on proposed changes to such policies and procedures identified by the group.

Scope

1. To review the existing policies and procedures on Waste, Recycling and Cleansing as a basis to the groups ongoing work.
2. To review all available data and information relating to Fly Tipping issues, and agree what issues are specifically in-scope for this work.
3. To review all existing policies and procedures in place at Dogsthorpe HRC with a view to informing the operation of the new site being developed in Fengate.
4. To review HRC provision and investigate the potential for provision of another site within the City and the scope of its service provision.
5. To identify and review other areas of the UK where there have been successful alterations to policies and procedures which have impacted on Fly Tipping.
6. To identify and meet with industry, local authority and other sector specialists to help inform discussions and recommendations.
7. To investigate best practice from other local authorities across the country are pursuing in relation to Fly Tipping Collection and handling.
8. To investigate best practice from other local authorities regarding Fly Tipping Education, Information Gathering from incidents, Surveillance, Enforcement and Prosecution techniques.

Reporting

The Task and Finish group will report to the Growth, Environment and Resources Scrutiny Committee.

Approved on – Growth, Environment and Resources Scrutiny Committee

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GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 7
4 JULY 2018	PUBLIC REPORT

Report of:	Annette Joyce - Service Director – Environment and Economy Growth and Regeneration	
Cabinet Member(s) responsible:	Cllr Peter Hiller - Cabinet Member for Growth, Planning, Housing and Economic Development	
Contact Officer(s):	Richard Kay - Head of Sustainable Growth Strategy Phil Hylton - Senior Planning Officer Katherine Eales - Planning Officer	Tel. : 01733 863879

PETERBOROUGH STATEMENT OF COMMUNITY INVOLVEMENT (SCI)

RECOMMENDATIONS	
FROM: Director of Growth and Regeneration	Deadline date: Cabinet - 16 July 2018
<p>It is recommended that :</p> <ol style="list-style-type: none"> 1. The Growth, Environment and Resources Scrutiny Committee endorse the Statement of Community Involvement (SCI) as attached at Appendix A, and recommend that Cabinet adopts it. 	

1. ORIGIN OF REPORT

1.1 This report is submitted to Growth, Environment and Resources Scrutiny Committee prior to it being referred to Cabinet for a decision.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to seek any comments on the attached draft Statement of Community Involvement (SCI) prior to it being considered by Cabinet for adoption.

2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 4.5 Functions determined by Council :

Environmental Capital; and Economic Development and Regeneration including Strategic Housing and Strategic Planning.

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	Major Policy Item - NO	If yes, date for Cabinet meeting	16 July 2018
	Statutory Plan - YES		

4. BACKGROUND AND KEY ISSUES

- 4.1 It is a statutory requirement (see section 18 of the Planning and Compulsory Purchase Act 2004 (as amended)) for the council to set out how it will consult the public on planning matters, in a 'Statement of Community Involvement' (SCI). An SCI explains to the public how the council will involve the public in planning matters. An SCI needs to set out the standards to be met by the council in terms of community involvement, building upon the minimum requirements set out in legislation. The SCI itself, attached at Appendix A, contains more details on the purpose of an SCI.
- 4.2 The current SCI was adopted on 7 December 2015, it, therefore, is now in need of a review and update, especially following two recent legislative updates.
- 4.3 First, Section 6 of the Neighbourhood Planning Act 2017 amended Section 18 of the Planning and Compulsory Purchase Act 2004 (statement of community involvement) by inserting a subsection (2B), which states that a "*statement of community involvement must set out the local planning authority's policies for giving advice or assistance*" in relation to Neighbourhood Planning. This requirement comes into force on 31 July 2018, by virtue of the Neighbourhood Planning Act 2017 (Commencement No. 3) Regulations 2018.
- 4.4 Second, Section 12 of the Neighbourhood Planning Act 2017 also amended section 17 of the Planning and Compulsory Purchase Act 2004 (local development documents) by inserting a subsection (6A), which enables the Secretary of State to require a local planning authority to review a local development document at such times as may be prescribed. If he does prescribe as such, the newly inserted subsection (6B) states that a local planning authority, when reviewing such a prescribed local development document, "*must consider whether to revise the document following each review, and if they decide not to do so, they must publish their reasons for considering that no revisions are necessary.*"
- 4.5 The above subsection (6B) was followed up by Regulation 4 of the Town and Country Planning (Local Planning) (England) (Amendment) Regulations 2017 which inserted a new Regulation 10A into the Town and Country Planning (Local Planning) (England) Regulations 2012.
- 4.6 Regulation 10A (which came into force on 6 April 2018) requires, inter alia, a local planning authority to review an SCI "*every five years, starting from the date of adoption of the statement of community involvement*". As subsection (6B) explains above, whilst such a review does not necessarily mean 'amend and adopt' every five years (it could mean 'review, but decide it remains fit for purpose'), the general government expectation is that the SCI is refreshed and adopted every five years.
- 4.7 For Peterborough, the last SCI was adopted in December 2015. As such, whilst a 'review' is not strictly necessary until December 2020 (at the latest), an early review now is deemed appropriate and sensible, following the above legislative changes. That legally required 'review' has been undertaken by officers, and for reasons set out below, a refreshed SCI (as attached) is recommended to be adopted. If Cabinet decide not to revise and adopt the SCI, it would be helpful if, by virtue of subsection (6B) referred above, it published its reasons for considering no revision is necessary (though this is not strictly necessary until December 2020).
- 4.8 As described above, there is a legal requirement to review the SCI every five years (minimum). Officers have undertaken a review, and are recommending that a revised SCI be prepared and adopted. The reasoning why a revised SCI is necessary is because:

- (a) numerous legislative changes since the last SCI was adopted in 2015, which means the present SCI is somewhat out of date;
- (b) upcoming legislative requirement, from 31 July 2018, requires an SCI to include neighbourhood planning advice. Whilst the present 2015 SCI includes some advice on neighbourhood planning, it again is dated and in need of a refresh.

4.9 The review of the current SCI has also provided a timely opportunity to reconsider the consultation commitments included within the 2015 version. It is important to remember that once adopted, the local planning authority must follow what it says in its SCI. If it did not do so (whether that be for plan making, determining planning applications or neighbourhood planning matters), it would be open to legal challenge. It is essential, therefore, that we get it right, neither committing ourselves to doing too much (and not being able to meet such commitments) or too little (and not meet Member / public expectations of involvement).

4.10 Subject to any views of this Committee, if Cabinet are supportive of the attached SCI, then it is free to adopt it and it will come into force with immediate effect (subject to any call-in). There are no further regulatory stages (such as public consultation or independent examination) required.

5. CONSULTATION

5.1 No public consultation has been taken on this refresh. The purpose of the document is primarily about how the council will consult on other documents it produces, or planning applications it will consider. Public consultation on the SCI itself is not deemed necessary or a resource efficient task to undertake. However, Planning and Environmental Protection Committee are also being consulted (3 July 2018), prior to Cabinet consideration.

5.2 However, there is nothing to prevent public consultation on the SCI taking place, if Cabinet consider it appropriate to do so, prior to it being adopted. This is not, however, recommended.

6. ANTICIPATED OUTCOMES OR IMPACT

6.1 That the Committee will endorse the attached refreshed SCI, and recommend Cabinet adopts it. If the Committee wishes to seek amendments to it, such suggested amendments will be reported to Cabinet

7. REASON FOR THE RECOMMENDATION

7.1 In order for Cabinet to be informed of Growth, Environment and Resources Scrutiny Committee's views on the emerging refreshed SCI.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 To not refresh the SCI. This option was rejected because of the significant legislative changes in recent years meaning the present SCI is somewhat dated. Undertaking the refresh has been a low cost task, particularly as the refresh has been drafted alongside a refresh of the Fenland and East Cambridgeshire SCIs (refreshes for which PCC has been contracted to undertake for those two authorities).

8.2 Significantly greater community consultation commitments. This option was rejected, because if additional commitments are made, then the council legally must fulfil such commitments. As such, any additional commitments would require additional funding to be in place (staff or financial) to enable such commitments to be fulfilled. In the current financial climate, it is not considered prudent to commit to more extensive community consultation.

9. IMPLICATIONS

Financial Implications

9.1 Directly, Nil.

- 9.2 Indirectly, the SCI commits the council to undertake various consultation tasks, which, of course, would require some finance to pay for it.
- 9.3 However, the 'commitments' are almost entirely limited to our statutory obligations (and therefore cannot be avoided, and budgets are in place already). Where the 'commitments' in the SCI go beyond the minimum legislative requirements, they are of a limited nature, and primarily associated with officer time (eg a certain number of days support to a parish council preparing a neighbourhood plan). Such officer time (and any other costs committed to in the SCI) can be accommodated for via existing budgets and via New Burdens Neighbourhood Planning Funding Grants from CLG for this purpose.
- 9.4 As such, adopting the SCI will require no new funding to be secured (but no financial saving, either).

Legal Implications

- 9.5 See Background and Key Issues Section

Equalities Implications

- 9.6 The SCI applies to all development proposals and all people who engage in the planning system. It does not single out any particular group or sector for any more or less favourable treatment.
- As such, there are no equalities implications, either positive or negative.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 Peterborough SCI, adopted at Full Council 7 December 2015

11. APPENDICES

- 11.1 Appendix 1 - proposed Statement of Community Involvement, July 2018



Peterborough Statement of Community Involvement

July 2018

DRAFT VERSION

This document is a draft version of the SCI, for consideration by Planning and Environmental Protection Committee (3 July 2018), Growth, Environment and Resources Scrutiny Committee (4 July 2018) and Cabinet (16 July 2018).

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Part 1: Introduction

Introduction

This Statement of Community Involvement (SCI) sets out how Peterborough City Council ('the council') will involve and consult with the public and wider stakeholders when planning for the future of the district. Whilst government sets out minimum requirements for public consultation on planning matters, this SCI sets out the council's additional local commitments to consultation.

This SCI covers:

- Consultation arrangement in respect of Planning Applications;
- Consultation arrangements in respect of planning policy matters (such as a new Local Plan); and
- Arrangements for community involvement in, and the requirements of, the Neighbourhood Planning process, including how the council will assist in the preparation of neighbourhood planning matters.

The commitments set out in this document are binding on the council, unless national legislation states otherwise.

What is planning?

Most new buildings, certain changes to existing buildings (including their use) or significant changes to the local environment need consent – known as planning permission.

Peterborough City Council, as your local planning authority, is responsible for deciding whether a development - anything from an extension on a house to a new shopping centre – should go ahead. In determining planning applications, regard must be had to the planning policies which have been adopted for the area (for example, a Local Plan, a Neighbourhood Plan or a Supplementary Planning Document).

How to get involved

There are a number of ways that you can get involved in the planning decisions affecting you and your community. The main ways that you can get involved are:

- Having your say during public consultation periods for planning policy documents (such as a Local Plan);
- Having your say on planning applications affecting your community;
- Reporting planning control breaches (such as a neighbour building a large extension to their home without planning consent);
- Commenting on appeals relating to applications that have been refused by the council; and
- Preparing your own plans and policies for your local area under the Neighbourhood Planning rules.

Please note that this SCI was written based on the council's understanding of national legislation that existed as at July 2018. Should national legislation change, there may be elements in this SCI which no longer apply. The council will endeavour to update this SCI as soon as possible after significant national legislation change.

Part 2: Consultation Commitments on Planning Applications

Step 1: The Pre-Application Stage

What needs planning permission?

Most kinds of development require planning permission; however, there are a number of circumstances where certain types of development are automatically permitted. The Town and Country Planning (General Permitted Development) Order 2015 (as amended) contains a number of 'blanket permissions' for a variety of different works.

If your proposed development falls within what is termed 'permitted development' you will not need to apply for formal planning permission to carry out the works. Permitted development rights are often subject to compliance with standard conditions. It is the owner/developer's responsibility to check and comply with these conditions.

Some developments are subject to a system of 'prior approval' of details. Prior approval means that the proposed development is 'in principle' permitted development. The council can consider whether prior approval of certain details is required in advance of a formal decision being issued. Following an application, if no information is requested by the council within fixed timescales, the application is approved. For certain types of prior approval, the council will notify occupiers of neighbouring properties and allow them to submit comments.

The council's pre-application advice service

Pre-application is the phase before a developer formally submits a planning application. Discussions with the council at this stage are recommended as they can ensure that future development enhances the built and natural environment whilst potentially speeding up the formal planning application process. Further information relating to the pre-application stage is available on the council's website: <https://www.peterborough.gov.uk/council/planning-and-development/planning-and-building/>

Developer pre-application consultation with the community

Section 122 of the Localism Act 2011¹ introduced a duty for developers to consult local communities before submitting planning applications for certain developments. This duty came into force on 17th December 2013². However, it is the council's understanding that only certain wind turbine developments are, as yet, classed by government as falling under this duty. Government retains the ability to introduce other types of development to fall under the duty, should it decide to do so in the future.

However, even if not compulsory for all other types of development, pre application consultation will enable communities to raise issues with and make suggestions to the developer. This might reduce local opposition, increase the chances of a timely and positive decision from the planning authority and improve the resulting quality of development.

¹ <http://www.legislation.gov.uk/ukpga/2011/20/section/122/enacted>

² <http://www.legislation.gov.uk/uksi/2013/2931/made>

Step 2: Planning Application Process

Community consultation on planning applications

Planning legislation requires that at any time before a decision is made on a planning application, stakeholders and the local community should have the opportunity to comment on any aspect of the proposal. The level and extent of consultation will vary depending on the size, scale, location and nature of the proposed development.

Consultation on planning applications will take place with both statutory and non-statutory consultees. Who is consulted on each individual application will depend on the nature of the proposal and its location. All consultees have 21 days from the issue of the consultation notice to make comments on the application (extended as appropriate where the period extends over public or bank holidays). However, some bodies such as Natural England will be allowed a longer period of time to comment where this is prescribed by legislation. The minimum statutory requirements are set out in the Town and Country Planning (Development Management Procedure) (England) Order 2015.

How the council consults on planning applications is set out below:

Development type/size	Peterborough City Council consultation commitments
<ul style="list-style-type: none">Major developments (residential sites of either 10 dwellings or more, or 0.5 hectares or more, or commercial developments of 1000 sq. meters or more in floor space or one hectare or more);Applications subject to Environmental Impact Assessment (EIA);Work affecting listed buildings or conservation areas;Applications affecting public rights of way, bridleways or byways.	Newspaper notice, site notice and neighbour letters
<ul style="list-style-type: none">All other developments	Neighbour letters and sometimes site notice where neighbours cannot all be identified

Planning applications can be viewed online using the council's Public Access system, available on our website. Using the system, it is possible to search for, view and comment on planning applications. It is also possible to track the progress of an application using the system.

Once a valid application has been received, we aim to provide a decision within 13 weeks if it is a major planning application or within eight weeks if it is an application for minor or other development. Applications for development subject to an Environmental Impact Assessment have a longer time within which we aim to provide a decision at 16 weeks. We will determine planning applications as soon as is possible after the 21 day consultation period has ended.

All comments on planning applications must be submitted in writing (letters, faxes and emails) to the council within the specified 21 day consultation period. All such communications received are placed on the planning file which is available for public inspection. They cannot be treated as confidential.

Consultation on amended planning applications

Sometimes the applicant will make a change to the development proposal to overcome particular issues. We will consult on these changes as set out below:

Level of change	Re-consultation
Where the change is insignificant and would not impact on neighbours	No re-consultation will be undertaken
Where the change significantly alters the appearance or layout of the proposal and would be of interest to neighbours/ community groups	Notification letter sent giving a minimum 14 days for comment. A revised site notice and press article will be displayed for significant alterations, or for major/ EIA/ conservation area/ listed building/ right of way applications.

Occasionally developers may wish to make amendments to a development that has already been granted planning permission. Where the proposed change is minor and classed as a 'non-material amendment', no consultation will be undertaken. Where the amendments are more significant and are classed as a 'material amendment', re-consultation will take place, as set out under consultation commitments above. Applications to delete or vary a condition attached to the permission will also be re-consulted on as set out under the consultation commitments.

Who makes the decision on planning applications?

The council receives approximately 2,500 planning and related applications a year. The decision on the majority of these applications is delegated to Officers in accordance with the details set out in the council's Scheme of Delegation and its Standing Orders. Generally speaking, the more minor a proposal, the more likely it is delegated to Officers to approve or refuse the application.

The Planning and Environmental Protection Committee is, at the time of adopting this SCI, made up of 11 councillors. The councillors have the task of deciding planning applications in accordance with planning policy unless material considerations dictate otherwise. Generally speaking the Committee considers only the larger applications, those that are contrary to policy or subject to significant local interest. In addition, the Committee will also consider smaller applications if requested by a parish council or district councillor. There are opportunities for objectors, applicants and others to speak at the Committee meeting before a decision is made.

The planning officer's report, setting out all the planning issues and representations made, is made available a week before the Committee meeting and will make a recommendation to Planning and Environmental Protection Committee stating whether or not an application should be approved, having been considered against the Local Plan and any material considerations.

Reporting on decisions

The results of consultation on planning applications will be taken into account during the decision making process. Progress of planning applications, and the decisions made, can be tracked on the 'Public Access' system on the planning pages on the council's website.

Step 3: Appeals

Planning appeals

If the person who applied for planning permission does not like the decision that the council has made on their application (e.g. planning permission refused, or onerous condition applied to a planning permission), they may lodge an appeal with the Planning Inspectorate. No one else has the right to appeal the decision (for example, you cannot appeal a decision if your neighbour gets approval for an extension you objected to) other than by way of a judicial review.

When a decision has been appealed against, the council informs all parties who objected during the application stage that an appeal has been lodged. All copies of letters and comments received during the original application stage are forwarded to the Planning Inspectorate.

If an application is then approved by the Planning Inspectorate, the only recourse available to third parties would be to apply for judicial review of the decision. This is an extremely rare event.

Step 4: Enforcement

Community involvement in planning enforcement

Planning Enforcement (also known as Planning Compliance) describes the processes involved in ensuring that people comply with planning law and the requirements of a planning permission. The process involves little public consultation, as many investigations are confidential. In addition, public consultation would not be necessary or appropriate as the objective of enforcement action is normally to return the land to its lawful state.

The majority of cases come about from referral by members of the public, councillors or planning officers. Whilst there is no public consultation on a compliance case, the council will ensure that the complainant is informed of the outcome of our investigations.

A complaint can be made in respect of a development or advertisement that is occurring without planning permission; without complying with conditions that have been attached to a permission; or that is not in accordance with an approved plan. There is an electronic form on the council's website for reporting what you think is a planning breach, alternatively please call the Planning and Enforcement Team on 01733 453495.

If, following investigation, it is necessary to serve a formal notice (e.g. Stop Notice, Enforcement Notice or Breach of Condition Notice) it will be placed on the enforcement register of notices. This register can be viewed on request.

Part 3: Consultation Commitments on Planning Policy

Introduction to Planning Policy

The National Planning Policy Framework (NPPF) explains that the Local Plan (sometimes referred to as a 'Development Plan Document' or, in the future, it may be referred to as a 'Strategic Plan') is a plan for the future development of the local area, drawn up by the Local Planning Authority in consultation with the local community.

The primary purpose of a Local Plan is to:

- set the vision for how the local area will grow and change;
- set policies for use by developers when preparing their proposals; and
- be the key reference tool by decision makers when determining applications for planning permission.

The Local Plan deals with planning issues across the whole council area, and makes the big decisions on the location of housing, employment and roads, for example.

The council has a good track record of keeping its Local Plan up to date, and has already committed to keeping its policies up to date by aiming to adopt a new Local Plan by early 2018.

Should any joint plan be undertaken which covers the Peterborough City Council area, then the provisions of this Statement of Community Involvement will equally apply to a joint plan as to the district wide Local Plan.

There are other planning policy related documents which the council produces (or local communities, in the case of Neighbourhood Plans), with the main ones as explained below:

- The **Local Development Scheme (LDS)**, set out the timetable for the production of a new Local Plan.
- **Policies Map:** This is a map on an Ordnance Survey base for the whole of a local planning authority's area which shows where policies in the Local Plan and any Neighbourhood Plans apply. The Policies Map includes inset maps for particular areas to show information at a larger scale. The Policies Map is updated each time that a Local Plan (including a Minerals and Waste Plan) or Neighbourhood Plan is adopted.
- **Supplementary Planning Documents (SPDs):** These can cover a wide range of issues on which the planning authority wishes to provide guidance to supplement the policies and proposals in its Local Plan. They do not form part of the statutory development plan and are not subject to independent examination. The council can decide to produce an SPD on any appropriate subject whenever the need arises.
- **Neighbourhood Plans:** Local communities and Parish Councils can now prepare Neighbourhood Plans (NPs), putting in place policies to guide the future development of the area. Any NP must be in general conformity with 'strategic policies' in the Local Plan and with national policy. It is up to local communities and Parish Councils to decide if it wants to produce a Neighbourhood Plan. Any NP, if adopted, has the same status as a Local Plan.
- **Statement of Community Involvement (SCI)**, i.e. this document.
- **Authority's Monitoring Report (AMR):** This is a report which must be produced by the local planning authority (on an annual basis) to explain how the LDS is being implemented and the extent to which policies in the Local Plan are being achieved.

Who will we consult on an emerging Local Plan?

When producing a Local Plan there are a number of groups that the council must consult with. These are identified as 'specific consultation bodies' and include:

- Parish Councils;
- Neighbouring authorities; and
- Relevant government agencies.

In addition, there are also a number of 'general consultation bodies' who the council may consult with if it is considered relevant to the document that is being prepared. These include:

- Voluntary bodies, some or all of whose activities benefit any part of the district council's area;
- Voluntary bodies which represent the interests of :
 - Different racial, ethnic or national groups in the district council's area
 - Different religious groups in the district council's area
 - Disabled people in the district council's area
 - People carrying on business in the district council's area

There are also people and organisations that the council considers it important to consult with, for example, residents, land owners, businesses, planning consultants, solicitors etc. Where requests have been made we will also consult directly with these people and organisations.

Although those identified above will be specifically contacted during the preparation of Local Plan documents, any individual, business, organisation or group is welcome to submit comments during consultation periods.

When we will consult

There are a number of stages in the plan preparation process where it is possible for the public, businesses and the consultation bodies identified above to become involved and make comments. The main stages of preparation and consultation are set out below.

Public participation (Regulation 18)	During the first stage of public involvement the council will, as a minimum, contact the 'specific' and 'general' consultation bodies as appropriate to inform them of the commencement of the plan preparation process, and invite representations on the scope and content of the plan. There will be a minimum period of six weeks for comments to be made. Following this first stage of consultation, the council may undertake one or more further six week consultations on either more detailed options for the content of the plan or on a revised draft of the Plan. This will inform later stages of the plan preparation.
Pre-submission publication (Regulation 19)	Following the consideration of all comments received at the above stage, a draft plan will be produced, known as the pre-submission or proposed-submission document. On publication of this document, all of the specific and general consultation bodies and any members of the public, businesses, land owners etc who made comments at the previous stage of consultation will (unless we are advised otherwise, and subject to any legal requirements arising from the General Data Protection Regulations) be notified that the pre-submission documents are available for inspection. A statement of representation procedure will be available alongside the notification of pre-submission documents. In addition, any individual, business or organisation can submit comments during

	the consultation period, even if they did not make comments at the earlier stage. All comments must be received within the stated consultation period, which will be a minimum of six weeks.
Submission (Regulation 22)	The council submits the Local Plan to the Secretary of State together with the representations received at the Regulation 19 stage. This is not a stage for further public comments to be made.
Independent Examination Hearing	The submitted document, and the representations received, will be considered by a Planning Inspector at an independent examination. Those individuals and organisations who have made representations may be invited by the inspector to submit a written statement during the examination. Individuals and organisations who made an objection to the document and have requested to speak at the examination will be contacted by the Inspector to be informed of the procedure for being heard.
Inspector's Report	The council will notify all those who have requested to be notified, as soon as reasonably practicable following the receipt of the Inspector's Report. The report will also be made available on the council's website.
Adoption of the DPD (Local Plan)	<p>Assuming that the Inspector concludes that the document is sound, either with or without modifications, the council will consider whether to adopt the Local Plan. On adoption, the council will prepare a statement setting out the date of adoption, the modifications (if any) and where and when the adopted documents can be inspected. The opportunity to apply for judicial review will also be explained.</p> <p>The adoption documents will be made available on the council's website, and also at the locations where the submission documents were made available. The adoption statement will also be sent to any person who has requested to be notified, and (unless we are advised otherwise, and subject to any legal requirements arising from the General Data Protection Regulations) to all those who made representations on the Regulation 19 document.</p>

How we will consult

At the commencement of consultation periods, the identified specific and general consultation bodies that we have to consult with, as well as any individuals, organisations or bodies who have requested to be notified or whom we think might be interested (subject to any legal requirements arising from the General Data Protection Regulations), will be contacted directly either in writing or via email.

All consultation and submission documents will be made available on our website and paper or electronic copies will be available to view at the main council office. If appropriate, additional paper copies of some of the documents may be made available to view at other locations. In addition to this, we may, if appropriate and cost effective, use other methods of consultation such as press releases, community events and meetings.

During all consultations it will be possible to make comments in writing, or electronically via email or, if available, an online consultation portal. Verbal comments will not be recorded.

Consultation Arrangement for Supplementary Planning Documents

Supplementary Planning Documents (SPDs) can be produced to supplement and add further detail to policies within the Local Plan. They may provide further guidance for development on specific sites or issues such as design.

When preparing an SPD, any individual, business or organisation can take part in the public consultation stage(s). If the council believes that there are specific individuals, businesses or organisations that will have a particular interest in an SPD, they will be invited to make comments (subject to any legal requirements arising from the General Data Protection Regulations).

We will invite comments on the draft version of any SPD that is produced. The consultation period will be a minimum of four weeks.

At the commencement of the consultation period, the draft SPD will be made available on the council's website and at the council main office. If appropriate, additional paper copies of documents may be made available to view at other locations.

During all consultations it will be possible to make comments in writing, or electronically via email.

Following its adoption, the SPD will be made available on our website and at the council main office.

Part 4: Neighbourhood Planning

Introduction

Neighbourhood Planning was introduced through the Localism Act in 2011. It enables parish councils and, in non parished areas, neighbourhood forums to develop a planning strategy for their local area to be used in making decisions on relevant planning applications³.

By virtue of Section 18 of the Planning and Compulsory Purchase Act 2004, subsection 2(B), this SCI must set out the council's policies for giving advice or assistance on Neighbourhood Planning. For the purpose of this SCI, reference is made to a 'neighbourhood plan', though if a Parish Council or neighbourhood forum is interested in preparing a considerably rarer 'neighbourhood development order' then the provisions set out in this SCI for neighbourhood plans equally apply.

A neighbourhood plan can include policies on the development and use of land, however they cannot be used to propose a lower level of growth than that proposed within local authority planning policies.

Importantly neighbourhood plans are required to meet a number of 'basic conditions', which are that the plan must:

- Have appropriate regard to national policy and advice contained in guidance issued by the Secretary of State;
- Contribute to the achievement of sustainable development;
- Be in general conformity with the strategic policies contained in the development plan for the area; and
- Not breach, and be otherwise compatible with, EU and Human Rights obligations.

This Part 4 of the SCI has been produced to set out the key stages in undertaking a neighbourhood plan and to clarify what can be expected from the council at each stage. More detailed independent advice on neighbourhood planning is available via the internet, such as <https://neighbourhoodplanning.org/>.

Formal stages of neighbourhood planning

When preparing a neighbourhood plan there are a number of formal stages that are required by legislation to be undertaken. These stages are set out below and indicate what you should do and what you can expect from the council at each stage.

Stage 1: Neighbourhood Area Designation

In order to produce a neighbourhood plan, the applicable area must be formally designated as a 'Neighbourhood Area'. A Neighbourhood Area is the geographic area that your plan will cover.

In areas covered by parish councils a Neighbourhood Area normally matches the boundary of the applicable parish area. However, it could be just part of a parish area or it could cover more than one parish area, but, if it does so, it should be supported by all parish councils. If more than one parish council is proposing a joint plan we would suggest making a joint application with one parish taking the lead as the 'qualifying body'.

³ Localism Act 2011 (<http://www.legislation.gov.uk/ukpga/2011/20/part/6/chapter/3/enacted>)
Neighbourhood Planning (General) Regulations 2012
(http://www.legislation.gov.uk/uksi/2012/637/pdfs/uksi_20120637_en.pdf)

Where there is a parish council, an application for designation as a Neighbourhood Area will need to confirm that the organisation making the application is the parish council, stating why the proposed area is appropriate, and must be accompanied by a map clearly showing the area being applied for (the council can provide a PDF map if needed). An application form is available on the website <https://www.peterborough.gov.uk/council/planning-and-development/planning-policies/neighbourhood-plans/>

In an area without a parish council, a neighbourhood forum needs to be set up. There can only be one forum per neighbourhood area. The boundary for the area will be proposed by a group who will subsequently apply to be an official neighbourhood forum (if not already established as a neighbourhood forum). An area proposed by a neighbourhood forum cannot include any area covered by a parish council.

Neighbourhood Forum: Further details

The council's understanding of the current legislation regarding Neighbourhood Forums is as follows. Whilst you do not need to be formally constituted as an official forum at the time of application for the designation of a Neighbourhood Area your forum must be at least capable of being designated as a neighbourhood forum. It is up to your group whether you apply for designation as a Neighbourhood Area and Neighbourhood Forum at the same time or separately.

All applications to become a neighbourhood forum should be made using the council application form that is available on request. Neighbourhood forums must meet the following conditions:

1. Established for the main purpose of promoting or improving the social, economic and environmental well-being of an area;
2. The neighbourhood forum covers a designated neighbourhood area (or about to be designated area);
3. Membership has been, and remains open to individuals living, working or acting as elected members in the area concerned;
4. Membership is made up of at least the number required by law⁴, each of whom lives or works within the neighbourhood area.

Once an application to set up a neighbourhood forum has been validated, the council will publish as soon as possible on our website, the following information:

- A copy of the application;
- A statement that if a formal designation as neighbourhood forum is made no other organisation or body may be designated for that neighbourhood area until that designation expires or is withdrawn;
- Details of how and when to make representations (the period for making representations will be six weeks). A potential alternative forum may come forward at this time.

In addition, the council, if appropriate, may also undertake additional advertising of the application.

If an alternative neighbourhood forum wanted to put itself forward to prepare a neighbourhood plan for the designated neighbourhood area it must submit the same information as required by the original applicant within the six week consultation period.

Whether a Parish Council or a Forum, when an Neighbourhood Area application is submitted, the council will validate the application by checking that all of the necessary information is provided. If the

⁴ Set out in the Localism Act 2011

application is not valid you will be contacted by a planning officer to discuss the reasons and offer advice on the next steps.

Once validated, if the application is made by a Parish Council for the whole of their area, no consultation is required and the council must designate the area.

For other circumstances (i.e. not for the whole Parish Council's area, or is for more than one parish area, or for non-parished areas) then the council will publicise notice of the application, and consult on the application for a period of six weeks:

Representations will be considered by the council and a decision will be made on whether to approve the Neighbourhood Area.

With all applications, the council will also decide whether to also designate the area as a Business Area: this will only be the case where the area is wholly or predominantly business in nature.

What you can expect from the city council in Stage 1

We will aim to validate your application or notify you of any problems within 10 working days.

Where an application is by a Parish Council for the whole of their area the council must designate the area. The council will aim to do this within five working days of the application being validated.

If consultation is required, we will publish your application on the council's website and advertise as necessary in at least one of the following (provided one of these exist): local library; community centre; parish council building and/or local notice board, for the consultation period with details of how long the consultation will run and how to make representations.

We will make a decision on whether the area should be designated:-

- Where an area falls within the areas of two or more local planning authorities – 20 weeks from first being publicised;
- For all other areas – 13 weeks from first being publicised.

If these timescales are missed, the default decision is that the area applied for is designated.

We will publicise the decision on whether or not to designate the neighbourhood area on our website.

Stage 2: Produce your neighbourhood plan

There is no 'one size fits all' approach to producing a neighbourhood plan. Each plan will be produced according to the intended content and the nature of the area. It is important to be realistic about the amount of resources and time you can put into the plan.

Effective consultation and engagement is particularly important as it is the community who will ultimately vote on whether the plan should be adopted by Peterborough City Council (see Stage 6).

The council sets out below how it will assist at this stage, as a minimum. This list is not exhaustive, however assistance will be limited to resources available at a given time, and so it is recommended that you should develop a clear project plan to plan for when you anticipate needing assistance from the council. It is important to note that the council's duty to support does not extend to financial

assistance i.e the council does not have any funds available to pass to a Parish Council or Forum in order for the Parish Council or Forum to do any of the work.

When you are reasonably certain about the policies your plan will contain, the council will screen your plan for any environmental impacts. If your plan changes significantly between the screening and the formal submission, it may need to be screened again.

What you can expect from the city council in Stage 2

Advice on matters relating to the neighbourhood plan will be given upon request, but may be capped at four officer working days in total for this stage (unless we agree to extend the number of days). Such advice may include:

- an initial meeting (requests for meetings may be limited to one)
- Advising on potential topics for your plan
- Making data available or advising where to find useful data to provide evidence for your plan;
- Providing advice on the legal requirements for your plan;
- Assisting with preparing any necessary reports;
- Advising on organisations that may be able to help with the production of your plan;
- Advising on ways to engage your community;
- Reviewing a draft of your plan and feeding back comments; and
- Providing up to 5 copies of Ordnance Survey base maps of the neighbourhood area, and printing of up to 20 copies of a draft Neighbourhood Plan

Timescales for a response to any request will vary depending on the nature of the request, but every effort will be made to respond at the earliest opportunity.

We will aim to provide an informal view of whether the plan is likely to meet the basic conditions within 20 working days of receiving a request. This will require a mature draft of the plan being provided prior to the pre-submission consultation.

Stage 3: Pre-submission Consultation

Regulations require that your proposed plan undergoes a six week consultation prior to submitting it (see Stage 4) to the city council. This requirement, which is the parish council's or neighbourhood forum's responsibility to undertake, includes:

- Publicising the plan so that it is brought to the attention of people who live, work, or own a business in the neighbourhood area;
- Notifying a number of bodies such as the Highways Agency, Natural England, English Heritage and the Environment Agency;
- Notifying service providers that operate in the area such as utility providers, a Primary Care Trust, and Network Rail;
- Notifying local organisations that represent racial, religious, national, business, and disability groups;
- Notifying voluntary bodies that operate in your neighbourhood area;
- Notifying parish councils within the neighbourhood area; and
- Sending your plan to the city council.

Prior to publicising your plan, it is recommended that you contact the council who will advise on who (subject to any legal requirements arising from the General Data Protection Regulations) you should be notifying and can advise on how to publicise your plan in your neighbourhood area.

You will need to plan the consultation and make sure that your plan can be viewed by the community and other organisations, both in electronic format and in hard copy. You will also need to consider how you will bring the proposed plan to the attention of the community using means such as mail drops, posters, press adverts, etc.

Once the six week consultation period is complete you will need to review the comments and collate them into a consultation statement, including a response to the key issues being raised. This will demonstrate what changes, if any, will be made to the plan. You will then need to amend the plan to be ready to submit to the council. If significant changes are made, it is recommended that you repeat this Stage 3 six week consultation.

What you can expect from the city council in Stage 3

Assist with identifying the organisations that should be contacted as part of the pre-submission consultation and advise on how to publicise the proposed plan to the community. This will be provided within 10 working days of a request in the run up to the consultation.

If asked by you to do so, publish a notice of your plan on the council's website and place copies of the proposed plan at the council office and other relevant locations such as libraries for the public to view for the consultation period.

Provide a response to the proposed neighbourhood plan, including a view on whether it is considered to meet the basic conditions.

Stage 4: Submission and publication of the plan

First you will need to take account of the comments made to the pre-submission consultation (and make any amendments to your plan as you think necessary). Next, you will need to formally submit your plan to the Council. At this point you cannot make any further changes to the plan and you hand over control of the plan to the council.

Your plan must be accompanied by a number of other documents, specifically:

- A map or statement clearly identifying the area to which the plan relates;
- A consultation statement which clearly documents the pre-submission consultation, including who was consulted on the plan and how they were consulted, a summary of the main issues raised, and information on how the representations have informed the content of the plan. The consultation statement may also demonstrate what previous consultation has been undertaken throughout the production of the plan.
- A basic conditions statement to demonstrate how the plan meets the basic conditions and how the plan has been produced in line with legislative requirements.
- An environmental report prepared in accordance with the Environmental Assessment of Plans and Programmes Regulations 2004; or where it is considered that the plan proposal will not have significant environmental effects (and, accordingly, does not require an environmental assessment), a statement of reasons for determination.

When your plan is submitted, the Council will check your submission to ensure that it contains all of the necessary information to be published and will notify you of whether or not it is valid.

If the submission is valid, your plan and the accompanying documents will be published as soon as possible for six weeks (i.e this is a second six week consultation, in addition to the six week consultation at Stage 3) on the council's website and in hard copy at an appropriate council location. The council will also publicise the consultation as necessary, including information about where to view the plan, how to make comments on it and when comments must be received by.

Following the consultation, the council will gather the representations made on the plan and send them, along with the neighbourhood plan and accompanying documents, for examination.

What you can expect from the city council in Stage 4

We will help you, capped at four officer working days in total (unless we agree to extend the number of days), to consider any representations received at Stage 3, and help you determine what appropriate action should be undertaken with them (eg amend policy wording) prior to you submitting the plan.

Once submitted, we will aim to confirm whether your submitted plan is valid within 10 working days of submission.

If valid, we will arrange for publication of the plan on the council's website, have hard copies placed at an appropriate city council and parish council location, publicise the consultation as necessary and notify the consultation bodies as required, including those who submitted comments at pre-submission stage (subject to any legal requirements arising from the General Data Protection Regulations).

We will provide a formal response to the submitted plan, including a view on whether it is considered to meet the basic conditions.

We will cover all costs associated with meeting minimum requirements for the publication of the plan. We will consider helping with any additional minor costs, such as printing posters or leaflets, if the parish or forum asks us to.

Stage 5: Independent examination

During the publication stage the council will commence appointment of a suitably qualified individual to undertake the independent examination. This appointment will be made in conjunction with the parish council or neighbourhood forum submitting the plan.

After the publication, the neighbourhood plan, accompanying documents and representations made on the published plan will be sent to the examiner. Examinations are normally conducted by written representations, but the examiner may decide to hold a public hearing to discuss any points as needed. The examiner will only consider whether the plan meets the basic conditions.

Following the examination, the examiner will provide a report that sets out a recommendation on the plan. The possible recommendations are:

- The plan meets the basic conditions and should proceed to referendum;
- Modifications are needed for the plan to meet the basic conditions before the plan should proceed to referendum; or

- The plan does not meet the basic conditions and no modifications can be made so that it will – as such it should not proceed.

The examiner can also make recommendations as to whether the referendum area should extend beyond the neighbourhood area, though this will be an unusual recommendation.

The council will make a decision on whether the plan should proceed to referendum based on the examiner’s report and publish the council’s decision statement and the examiner’s report.

What you can expect from the city council in Stage 5

We will appoint the examiner in consultation with the parish council or neighbourhood forum.

We will manage and fund the process of the examination and act as key contact for the examiner.

We will publish the examiner’s report and the council’s decision on whether the plan will proceed to referendum.

We will print and pay for up to 20 copies of the final Plan, in colour, including maps.

Stage 6: Referendum and Adoption

Upon receiving the examiner’s report approving the plan to proceed to referendum and the council’s formal decision to proceed (only in exceptional circumstances would the council not agree to proceed), the council will arrange for a referendum to take place in the neighbourhood area.

The referendum will allow for the residents of the neighbourhood area to decide on whether or not the plan should be used in making planning decisions in the neighbourhood area, with a simple ‘yes’ or ‘no’ vote. The council will arrange and pay for the referendum to be held.

If the plan gains more than 50% of votes for ‘yes’ then the council will adopt the plan at the earliest possible opportunity, making the neighbourhood plan part of the development plan for the area. It will then be used in conjunction with the Local Plan (and any other material considerations) in making decisions on planning applications.

What you can expect from the city council in Stage 6

We will arrange and pay for the referendum.

We will publish the results of the referendum.

We will adopt the plan at the next suitable Full Council meeting

We will use the plan in making decisions on relevant planning applications in the neighbourhood area.

GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 8
4 JULY 2018	PUBLIC REPORT

Report of:	Annette Joyce - Service Director – Environment and Economy Growth and Regeneration	
Cabinet Member(s) responsible:	Cllr Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development.	
Contact Officer(s):	Phil Hylton, Senior Strategic Planning Officer	Tel. 863879

UPDATED REG 123 LIST AND COMMUNITY INFRASTRUCTURE LEVY SUPPORTING POLICIES

R E C O M M E N D A T I O N S	
FROM: Corporate Director of Growth and Regeneration	Deadline date: Cabinet 16 July 2018
<p>It is recommended that Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Endorse the draft set of Community Infrastructure Levy Supporting Policies Documents including a revised Reg 123 List and recommends that Cabinet adopts them. 	

1. ORIGIN OF REPORT

1.1 This report is submitted to Growth, Environment and Resources Scrutiny Committee following an officer review of the current policy documents and a recommendation that they be updated. The relevant Cabinet Member (Peter Hiller - Cabinet Member for Growth, Planning, Housing and Economic Development) has endorsed the putting forward of a report.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to seek the endorsement, of the Growth, Environment And Resources Scrutiny Committee on the revised Community Infrastructure Levy Supporting Policies Document, the draft revised Regulation 123 List, and the revised Governance Proposals, prior to those items being considered by Cabinet.

2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 4.5 Functions determined by Council :

Environmental Capital; and Economic Development and Regeneration including Strategic Housing and Strategic Planning.

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

- 4.1 Peterborough City Council adopted a Community Infrastructure Levy (CIL) on 15 April 2015 following a number of consultations and an Examination in Public. The Levy was formally brought into effect from 24 April 2015. In simple terms, CIL provides a clear levy that can be charged for each square metre of floor area in eligible new developments. CIL allows funds from multiple developments to be pooled to subsequently deliver strategic infrastructure.
- 4.2 How much a developer must pay depends on what type of development it is, what part of the district it is located in, and the total floorspace being constructed. All of these details are set out in the CIL 'Charging Schedule'. The Charging Schedule can only be changed following extensive reconsultation, updated evidence gathering and independent examination, a process which typically would take 2-3 years to undertake and be a significant resource undertaking. Officers best estimate is that, even if such an extensive review of the Charging Schedule is undertaken, the net effect is not likely to be significant i.e. it is unlikely that the rates set out on the Charging Schedule would materially alter, particularly as the rates get updated each year in line with inflation. As such, there is no proposal to commence a full review of the CIL Charging Schedule (though this will continue to be monitored).
- 4.3 However, in addition to the Charging Schedule, in April 2015 Council also adopted a number of supporting CIL related policy documents and guidance. In addition, on 7 November 2016, Cabinet agreed internal 'governance arrangements' for spending CIL. It is these supporting documents which have been reviewed, and considered appropriate to update. The full set of supporting documents and policies are:
- Regulation 123 List;
 - Instalment Policy;
 - Payment in Kind Policy;
 - Statement of Exceptional Circumstances Relief; and
 - PCC CIL Governance Proposals
- 4.4 Of the above, the Regulation 123 (R123) List is the most important (see more details below) and it is this policy that is proposed to be revised. In doing so, this is the primary reason why the other related policies above also need a refresh, in order to avoid duplication, ensure consistency and be fully up to date.
- 4.5 The R123 List contains infrastructure types or specific projects for which other types of developer contributions (or 'planning obligations') will not be sought, but for which CIL money collected may be spent. A Local Planning Authority can include as much or as little as it sees fit on the Reg 123 List, but it is important to ensure that inclusion of infrastructure on the list does not preclude the ability to secure any funding through other planning obligations where they are necessary to make the development acceptable in planning terms; directly related to the development; and fairly and reasonably related in scale and kind to the development.
- 4.6 To put it another way, a R123 List is seen by many (especially the general public) as having the primary role of setting out what infrastructure any CIL money collected might be spent on. However, arguably, its primary role is actually to confirm what infrastructure will not be sought from other developer contributions. On a day to day basis, it is the latter purpose for which the R123 List is used by developers and planning officers.
- 4.7 As well as the R123 List, other locally-defined CIL policies relating to payment instalments, payment in kind (such as through provision of land or directly delivering a specific piece of infrastructure) and exceptional circumstances for relief of payments were wrapped up in the April 2015 council agreed 'Community Infrastructure Levy Supporting Policies Document'. It is proposed to retain this umbrella document for these supporting policies, except for the R123 List which is proposed to be separated into its own entity to assist with clarity for customers, and reflecting its importance and more day-to-day use.
- 4.8 Separately, the CIL Governance Proposals document was adopted by Cabinet in November

2016 and contains details about how the Council administers and reports on the spending of CIL funds. These governance proposals have been reviewed by officers are not proposed for material amendment. However, for consistency with amendments to other policy documents, it also requires some minor amendments and is, therefore, being refreshed and re-adoption sought.

- 4.9 Of all the changes, Members attention is therefore drawn to the updating of the R123 List. The changes seek to provide greater definition of what infrastructure is included or excluded from the R123 List, making it clearer for applicants as to what may or may not be sought through other planning obligations. The current (2015) R123 List contained eleven infrastructure types which were quite broad. The revised recommended R123 List proposes the introduction of further detail, being more specific about what is included on the List and what is excluded. Being precise about what is expected will help to avoid unnecessary debate (and potential legal challenges), ensure CIL funds are targeted where intended and, overall, help ensure that the necessary supportive infrastructure is delivered.
- 4.10 The net effect of the changes to R123 List is that whilst developers will not pay any different CIL Levy (because the Charging Schedule is not being amended), developers might end up contributing more through wider developer contributions for certain types of necessary infrastructure, because such types of infrastructure are no longer on the R123 List. These changes are limited and likely to only result in additional 'in kind' payments (such as provision of land for infrastructure). The vast majority of new developments will see no difference. The Council will also continue to need to comply with regulations and national policy and will need to ensure that, in seeking planning obligations on top of any CIL levy, it does not undermine viability.

5. CONSULTATION

- 5.1 Consultation with Council departments and other infrastructure providers has taken place in order to inform the revision of the R123 List.
- 5.2 Subject to Cabinet approval, it is recommended that all of the appended documents should be consulted upon (targeted consultation with, for example, the developers forum and parish councils) before being taken back to Cabinet in the autumn or winter for adoption. Should the consultation result in any substantive amendments being made to the document it may be brought back to the Committee for further review.

6. ANTICIPATED OUTCOMES OR IMPACT

- 6.1 The amended document will help to ensure that Peterborough City Council maximises contributions towards the infrastructure necessary to support the growth occurring, whilst ensuring that development remains viable. It is anticipated that this Committee will endorse the updated documents as attached.

7. REASON FOR THE RECOMMENDATION

- 7.1 The adoption of these documents are recommended as it will assist Peterborough City Council in delivering the necessary infrastructure to support growth in the city and in the surrounding areas, in accordance with the adopted CIL Charging Schedule.

8. ALTERNATIVE OPTIONS CONSIDERED

- 8.1 Do not update the documents - this was rejected as the documents are in need of a refresh and, in particular, the R123 List needs updating for clarity and to ensure the successful securing of necessary infrastructure from new development.

9. IMPLICATIONS

Financial Implications

- 9.1 None directly. However, the adoption of this revised documents may result in some additional funds or land being secured from development, to be spent/utilised for infrastructure, to better support growth.

Legal Implications

- 9.2 Preparation of a CIL charging schedule and associated policy documents is heavily prescribed through legislation, particularly the Community Infrastructure Levy Regulations (2010) (as amended). Officers have adhered to such legislation in updating the documents referred in this item.

Equalities Implications

- 9.3 None

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1
- Community Infrastructure Levy Charging Schedule (April 2015)
 - Community Infrastructure Levy Supporting Policies Document (April 2015)
 - Developer Contributions Supplementary Planning Document (April 2015)
 - Developer Contributions Supplementary Planning Document (approved by Cabinet for consultation on 15 January 2018)

11. APPENDICES

- 11.1 Appendix A - Community Infrastructure Levy Supporting Policies Document.
Appendix B - Regulation 123 List.
Appendix C - Community Infrastructure Levy Governance Proposals.

Peterborough City Council

Community Infrastructure Levy Supporting Policies:

- CIL Instalment Policy
- Payment in Kind Policy – Land and Infrastructure
- Exceptional Circumstances Statement

July 2018

1. Introduction

- 1.1. This document provides the Community Infrastructure Levy (CIL) policies relating to the operation of the CIL which have been left to the discretion of the Charging Authority, Peterborough City Council.
- 1.2. Peterborough City Council is the CIL collecting authority in respect of the area in which it grants planning permission.
- 1.3. Detailed queries about the operation of policies contained in this document should be directed to the Council's Planning Obligations Officer – planningobligations@peterborough.gov.uk.

2. Peterborough Community Infrastructure Levy Instalment Policy

- 2.1. Peterborough City Council as Charging Authority for its area will permit the payment of CIL liability by instalment in accordance with Regulation 69B of the Community Infrastructure Levy Regulations 2010 (as amended).
- 2.2. This Instalment Policy took effect on 24 April 2015 and was reconfirmed in July 2018.
- 2.3. As permitted under Regulation 9(4) of the Community Infrastructure Levy Regulations 2010 (as amended), where outline permission has been granted which permits development to be implemented in phases, the Instalment Policy will apply to each separate phase of development and the associated separate chargeable amount.

Chargeable amount	Number of Instalments	Amount or proportion of CIL payable in any instalment/time at which payments are due
£75,000 or less	1	Total amount payable within 180 days of commencement of development
£75,001 - £500,000	3	Instalment 1: 25% of full payment within 60 days of commencement date Instalment 2: 50% of full payment within 360 days of commencement date Instalment 3: 25% of full payment within 540 days of commencement date
£500,001 or more	4	Instalment 1: 25% of full payment within 60 days of commencement Instalment 2: 25% of full payment within 360 days of commencement Instalment 3: 25% of full payment within 540 days of commencement Instalment 4: 25% of full payment within 720 days of commencement

CIL Instalment Policy Advice

- 2.4. The requirements set out in Regulation 70 of the CIL Regulations must be complied with if the persons liable for paying CIL wish to do so by instalment, in accordance with this published Instalment Policy
- 2.5. This Instalment Policy only applies where:
- The Council has received a CIL Assumption of Liability form prior to the commencement of the chargeable development (Regulation 70(1)(a)); and,
 - The Council has received a CIL Commencement Notice prior to commencement of the chargeable development (Regulation 70(1)(b)) and the Council does not challenge the date of commencement specified.
- 2.6. If the above requirements are not met, the CIL liability is payable in full at the end of the period of 60 days beginning with the intended commencement date of the chargeable development.

- 2.7. Where the above requirements have been met, instalment payments must be made in accordance with this Instalment Policy. Where an instalment is not received in full on or before the day on which it is due, the unpaid balance of the CIL liability becomes payable in full immediately (Regulation 70(8)(a)).
- 2.8. To summarise, in order to be eligible to pay a CIL liability by instalment, all the relevant forms must be submitted to the Council prior to the commencement of the chargeable development, and all the payments must be made in accordance with this CIL Instalment Policy and Regulatory requirements.

3. Peterborough Community Infrastructure Levy Payment in Kind Policy – Land and Infrastructure

- 3.1. In accordance with Regulations 73, 73A, 73B and 74 of the Community Infrastructure Levy Regulations 2010 (as amended), Peterborough City Council, as the charging authority for the area, will allow the payment of CIL by land payments or infrastructure payments.
- 3.2. This policy is effective from the day the Peterborough CIL Charging Schedule came into effect, 24 April 2015 (and reconfirmed in July 2018).

Paying CIL in the form of land

- 3.3. In certain circumstances it will be possible to pay some or the entire CIL amount in the form of land. This will be dependent on certain conditions:
 1. The Council agree to the transfer of land as part or whole payment of the CIL.
 2. The land can be used to provide infrastructure to support the development of the area.
 3. The applicant must have assumed liability to pay CIL.
 4. The value of the land to be transferred must have been determined by a suitably qualified independent person agreed by the Council. The valuation must represent a fair market value for the land on the day it was valued.
 5. Where the payment of CIL by land provision is considered acceptable the Council will enter into an agreement with the liable party(ies) prior to the development commencing. The Council must be satisfied that the criteria in Regulation 73 have been met.
 6. The agreement cannot form part of a planning obligation within a S106 Agreement.

Paying CIL in the form of infrastructure

- 3.4. In certain circumstances it will be possible to pay some or the entire CIL amount in the form of infrastructure. This will be dependent on certain conditions:
 1. The infrastructure to be provided must be related to the provision of those projects listed in the Council's Regulation 123 list.
 2. The applicant must have assumed liability to pay CIL.
 3. The value of the infrastructure to be transferred must have been determined by a suitably qualified independent person agreed by the Council who will ascertain the cost to the provider including any design related costs. The valuation must represent a fair market value for the infrastructure on the day it was valued.
 4. Where the payment of CIL by infrastructure provision is considered acceptable the Council will enter into an agreement with the liable party(ies) prior to the development commencing. This agreement must include the information specified in Regulation 73A.
 5. The agreement cannot form part of a planning obligation within a S106 Agreement.
- 3.5. The Council is not obliged to accept any offer of payment in kind by land or infrastructure.
- 3.6. Whilst not ruled out, the 'entire amount' is unlikely to be accepted by the Council, due to the implications as summarised in paragraph 3.9 below.
- 3.7. Please see the Community Infrastructure Levy Regulations 2010 (as amended), for the full details relating to payment in kind.
- 3.8. Before submission of an application, liable parties are encouraged to discuss proposals with the Council's S106 Officer to establish if the principle of 'payment in kind' is suitable – planningobligations@peterborough.gov.uk.

- 3.9. Where the Council accepts land and/or infrastructure as 'payment in kind' the equivalent Neighbourhood Fund (25% where there is a Neighbourhood Plan in place or where permission was granted through a Neighbourhood Development Order; or 15% where there is no Neighbourhood Plan, capped at a maximum of £100 per council tax dwelling) must still be paid to the local community as a financial payment.

4. Peterborough City Council Community Infrastructure Levy Exceptional Circumstances Relief Statement

- 4.1. In accordance with Regulation 55 of the Community Infrastructure Levy Regulations 2010 (as amended), Peterborough City Council, as the charging authority for the area, gives notice that exceptional circumstances relief is available in the Council's administrative area.
- 4.2. This is effective from the day the Peterborough CIL Charging Schedule came into effect on 24 April 2015 (and reconfirmed in July 2018).
- 4.3. Anyone wishing to claim relief for exceptional circumstances must follow the procedures set down in Regulations 55 – 58 of the Community Infrastructure Levy Regulations 2010 (as amended), and any relief given must be in accordance with the procedures in the Regulations and must not constitute state aid.
- 4.4. Relief claims must take place after planning permission is granted but before development has commenced. Any claim will include funding the appointment of an independent person with appropriate qualifications and experience to undertake a viability study who, before appointment, must be agreed as an appropriate person by the Council.
- 4.5. In summary, in order to qualify for exceptional circumstances relief, the Regulations require:
 - that a planning obligation has been entered into in respect of the planning permission which permits the chargeable development;
 - the claim to be submitted in writing on the appropriate form, this must also be sent to any other owners or holders of a material interest in the land;
 - an assessment to be carried out by an independent person of the economic viability of the chargeable development. An independent person is one who has appropriate qualifications and experience and who is appointed by the claimant with the agreement of the Council;
 - an explanation of why, in the opinion of the claimant, payment of the chargeable amount would have an unacceptable impact on the economic viability of that development;
 - proof that the relief would not constitute state aid; and,
 - other required information about apportionment assessment if appropriate and declarations as required by the regulations.
- 4.6. Please note that this note is not intended to be a definitive interpretation of the legislation or CIL Regulations and applicants are advised to seek professional advice where appropriate.
- 4.7. This is a discretionary policy and will be considered by the Council on a case by case basis. Before applying for exceptional circumstances relief liable parties are encouraged to discuss proposals with the Council's S106 Officer to establish if this is a possibility - planningobligations@peterborough.gov.uk.

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Peterborough City Council

Community Infrastructure Levy – Regulation 123 List

July 2018

This statement forms Peterborough City Council’s CIL Regulation 123 list.

It specifies projects or types of infrastructure which the City Council intends will be, or may be, funded fully or partly by CIL contributions. The exclusions (third column) denote infrastructure which does not form part of the Regulation 123 list, and for which S.106 contributions may be sought.

In accordance with CIL Regulation 122, developments will be expected to provide for, or make contributions towards, infrastructure not listed in the Regulation 123 List, to make the development acceptable in planning terms. This provision will be in addition to CIL. Further information on planning obligations that might be sought to make a development acceptable in planning terms can be found in other policy documents of the Council.

Peterborough City Council retains the right to determine where CIL contributions are spent and are not restricted by this list, providing the requirements of the CIL Regulations are met.

The R123 List is made up of two tables. The first table relates to sites comprising development of 500 or more dwellings. The second table applies to all other forms of development.

Table 1: Sites comprising development of 500 dwellings or more		
Theme	The Reg 123 List	Excluded from the Reg 123 List
Transport	<ul style="list-style-type: none"> Strategic / city wide impact transport projects 	<ul style="list-style-type: none"> Specific improvements necessary to make a development acceptable in planning terms
Education		<ul style="list-style-type: none"> Education facilities, defined as: <ul style="list-style-type: none"> Nursery or pre-school Primary education Secondary education Further and higher education Special education needs The provision of land for education
Health		<ul style="list-style-type: none"> Health facilities The provision of land for health facilities
Emergency services		<ul style="list-style-type: none"> Emergency services
Community and Leisure		<ul style="list-style-type: none"> Indoor sports and recreation facilities Library, museum and lifelong learning facilities
Waste management	<ul style="list-style-type: none"> Anaerobic digestion plant Householder recycling centre 	<ul style="list-style-type: none"> Bring sites Specific facilities or improvements necessary to make a development acceptable in planning terms
Green infrastructure	<ul style="list-style-type: none"> Strategic green infrastructure, defined as wider strategic level projects which establish or enhance habitat connectivity at a larger than local or at a city-wide scale 	<ul style="list-style-type: none"> Strategic open space, defined as: <ul style="list-style-type: none"> Country parks Synthetic turf pitches Children’s play areas (including LAP, LEAP, NEAP) Neighbourhood Parks Allotments Natural greenspace Playing pitches or other areas for outside sports
Crematorium and burial grounds	<ul style="list-style-type: none"> Crematorium or burial grounds 	

Table 2: All other development sites		
Theme	The Reg 123 List	Excluded from the Reg 123 List
Transport	<ul style="list-style-type: none"> • Strategic / city wide impact transport projects 	<ul style="list-style-type: none"> • Specific improvements necessary to make a development acceptable in planning terms
Education	<ul style="list-style-type: none"> • Education facilities, defined as: <ul style="list-style-type: none"> ○ Nursery or pre-school ○ Primary education ○ Secondary education ○ Further and higher education ○ Special educations needs 	<ul style="list-style-type: none"> • The provision of land for education
Health	<ul style="list-style-type: none"> • Health facilities 	<ul style="list-style-type: none"> • The provision of land for health facilities
Emergency services	<ul style="list-style-type: none"> • Emergency services 	
Community and Leisure	<ul style="list-style-type: none"> • Indoor sports and recreation facilities • Library, museum and lifelong learning facilities 	
Waste management	<ul style="list-style-type: none"> • Anaerobic digestion plant • Householder recycling centre • Bring sites 	<ul style="list-style-type: none"> • Specific facilities or improvements necessary to make a development acceptable in planning terms
Green infrastructure	<ul style="list-style-type: none"> • Strategic open space, defined as: <ul style="list-style-type: none"> ○ Country parks ○ Synthetic turf pitches • Strategic green infrastructure, defined as wider strategic level projects which establish or enhance habitat connectivity at a larger than local or at a city-wide scale 	<ul style="list-style-type: none"> • Children's play areas (including LAP, LEAP, NEAP) • Neighbourhood Parks • Allotments • Natural greenspace • Playing pitches or other areas for outside sports
Crematorium and burial grounds	<ul style="list-style-type: none"> • Crematorium or burial grounds 	

Peterborough City Council

Community Infrastructure Levy
Governance Arrangements

Updated - July 2018

1. Introduction

- 1.1. This report presents the approach to governing Community Infrastructure Levy (CIL) funds that will be received from development. It is an update from the version approved in 2016. It explains how the spending of CIL funds will be administered and reported (Section 2). This report also proposes a split for funding from the strategic portion (Section 3).
- 1.2. The report seeks to identify the roles, responsibilities and processes relating to the different strands of CIL funding in accordance with the CIL regulations and the Peterborough City Council Constitution. There are three strands of CIL funding, which can be summarised as follows:
- **Administration Portion (5%)** – The regulations allow up to 5% of funds collected to be allocated to pay for the administration (revenue costs) aspect of CIL. Full Council has already agreed to utilise this ‘top slice’ option, and it will continue to do so. The remaining 95% are capital funds.
 - **Strategic Portion (up to 80% of all funds)** – The Council is responsible for managing and spending this, but external providers can bid for funds. CIL receipts must be spent on infrastructure needed to support the development of the area and should be based on the infrastructure priorities set out on the R123 List and Infrastructure Delivery Schedule (IDS).
 - **Neighbourhood Portion (15% or 25% of all funds) -**
 - **Parished areas** – at least 15% of CIL receipts received from development in the parish (up to £100 per existing council tax dwelling per financial year) are transferred to the parish council to spend on local infrastructure priorities. This proportion of CIL receipts rises to 25% where there is a ‘made’ Neighbourhood Plan. The parish council must report its spending on an annual basis. Parishes can contribute toward strategic projects but are ultimately autonomous in taking spending decisions.
 - **Non-parished areas** – at least 15% of CIL receipts (up to £100 per existing council tax dwelling per financial year) to be spent on local community infrastructure. The money is managed by Peterborough City Council, who must engage with communities where development has taken place and agree with them how best to spend the neighbourhood funding. Where there is a ‘made’ Neighbourhood Plan, this proportion of CIL receipts rises from 15% to 25%. The Council must report this spending annually.

2. How CIL funds will be managed

Administration and cost implications

- 2.1. The Compliance and Section 106 team will continue to maintain responsibility for the day-to-day administration of CIL funds, alongside other planning obligations. The team will administer the transfer of the Neighbourhood Portion, and also fulfil the Council's reporting requirements in accordance with the CIL regulations. This includes the preparation of an annual report.
- 2.2. The 5% of CIL receipts will be retained to cover these administration costs each year.

Spending process

- 2.3. The Strategic Portion of CIL receipts will be spent by the Council in order to provide the strategic infrastructure required to deliver Peterborough's growth. These spending decisions will be informed by the Council's Regulation 123 list (a list of spending priorities which the Council is legally required to publish) and the Infrastructure Delivery Schedule (IDS). The IDS will be updated regularly by the Strategic Planning Team with Council departments nominating infrastructure schemes to be placed on the IDS.
- 2.4. The strategic portion from CIL contributions will continue to be managed through a percentage split approach (see Section 3).
- 2.5. Once received, CIL funds will be held by the Compliance and Section 106 Team as CIL administrator. The Compliance and Section 106 Team will fulfil requests to release CIL funds where the proposed infrastructure item is:
 - a) identified in the IDS and/or R123 list; and
 - b) there is funding available in the relevant strategic pool.
- 2.6. Spending decisions over £500,000 and those that affect more than one ward will continue to require specific approval by Cabinet.

Neighbourhood Portion (parished areas)

- 2.7. The neighbourhood portion of any funds collected from CIL receipts will be transferred to the appropriate parish council by the Compliance and Section 106 Team in its role as the CIL administrator twice a year. This transfer will be made by the end of April and by the end of October, unless there is a specific agreement in place for alternative arrangements.
- 2.8. Each parish council that receives funds must report on how the funds have been spent.
- 2.9. The Compliance and Section 106 Team will, in discussion with the Strategic Planning Team, maintain a list of parishes with adopted neighbourhood plans to identify the locations where a higher proportion of CIL funds will be retained in the neighbourhood portion and to ensure the correct funds are provided.

Neighbourhood Portion (non-parished areas)

- 2.10. In areas without a parish council, the neighbourhood portion will be retained by Peterborough City Council. Responsibility for managing spending of this fund will lie with the Community Capacity Manager. The neighbourhood portion of any funds collected from CIL receipts will be transferred by the Compliance and Section 106 Team to the Community Capacity Manager twice a year at the end of April and the end of October.

2.11. Responsibilities for the Community Capacity Manager in relation to the neighbourhood portion of CIL include:

- Consulting as appropriate with the community on spending priorities for the neighbourhood portion;
- Consider requests for funding from other council departments and external bodies;
- Distribute funds to bodies and departments as appropriate (limited to £50,000 or 20% of the total neighbourhood portion fund) where their proposals are in accordance with the IDS and/or are in accordance with recognised community priorities;
- Bring any requests for funding that are either not in accordance with the IDS and/or are over the specified threshold to the Corporate Director for Growth and Regeneration; and
- Submit a report on spending to the Compliance and Section 106 Team annually to go into the annual report on spending to cabinet and to be placed on the PCC website.

2.12. The Compliance and Section 106 Team will, in discussion with the Strategic Planning Team, maintain a list of non-parished areas with adopted neighbourhood plans to identify the locations where a higher proportion of CIL funds will be retained in the neighbourhood portion and to ensure the correct funds are provided.

3. The Split of CIL Strategic Portion

- 3.1. The Strategic Portion of CIL is the remaining CIL 'pot' - after the Neighbourhood Portion and Administration Portion have been removed. The Strategic Portion will be used by the Council to deliver strategic infrastructure.
- 3.2. The Strategic Portion is split into strategic funding pools. These 'strategic pools' will reflect the infrastructure types set out in the R123 list. This approach is in line with past council policy, including before CIL was in existence (i.e. under the 'POIS' system of developer contributions).
- 3.3. The percentage split of the Strategic Portion will be set by Cabinet and will continue until such time as it is proposed to be reviewed.

Regulation 123 List Infrastructure Types

- 3.4. The R123 list (as revised in July 2018) details the infrastructure for which CIL funds may be pooled and spent, and these are grouped into a number of themes, namely:
 - Transport
 - Education
 - Health
 - Emergency services
 - Community and leisure
 - Waste management
 - Green infrastructure; and
 - Crematorium and burial grounds

It is important to note that not all of these themes contain items on the R123 List for sites of over 500 dwellings. Furthermore, a number of specific types of infrastructure under these themes are confirmed as not being included on the R123 List.

- 3.5. The distribution of the strategic portion of CIL funds is set out in Table 3 (and is unaltered from the 2016 version of the governance arrangements and closely follows the split previously used under the earlier POIS system):

Table 1: Split of CIL Strategic Portion

Infrastructure Type	Percentage of Strategic Portion
Transport & Communications	30%
Community & Leisure	10%
Education & Learning	40%
Environment	10%
Health & Adult Social Care and Emergency Services	10%
Total	100%

4. Worked Examples

- 4.1. Worked examples are provided in Tables 4 and 5 for illustrative purposes. For every £1m CIL collected, the subsequent sums become available. The example in Table 4 is for an area in which no neighbourhood plan has been adopted. The example in Table 5 is for an area where a neighbourhood plan has been adopted.

Table 4: Worked example based on **£1m** CIL collected in an area without a neighbourhood plan in place (and assumes the £100 per existing council tax dwelling per financial year cap is not reached)

Administration (5%)	£50,000 (revenue)	Retained by PCC for admin (revenue costs)
Strategic Funds (80%)	£800,000 (capital)	Transport & Communications - £240,000 Community & Leisure - £80,000 Education & Learning - £320,000 Environment - £80,000 Health & Adult Social Care and Emergency Services - £80,000
Neighbourhood Funds (15%)	£150,000 (capital)	Distributed to the parish council (or to the Community Capacity Manager in non-parished areas) where the development took place.
Total	£1,000,000	

Table 5: Worked example based on **£1m** CIL collected in an area with a 'made' neighbourhood plan

Administration (5%)	£50,000 (revenue)	Retained by PCC for admin (revenue costs)
Strategic Funds (70%)	£700,000 (capital)	Transport & Communications - £210,000 Community & Leisure - £70,000 Education & Learning - £280,000 Environment - £70,000 Health & Adult Social Care and Emergency Services - £70,000
Neighbourhood Funds (25%)	£250,000 (capital)	Distributed to the parish council (or to the Community Capacity Manager in non-parished areas) where the development took place.
Total	£1,000,000	

GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 9
4 JULY 2018	PUBLIC REPORT

Report of:	Adrian Chapman :Service Director: Communities and Safety	
Cabinet Member(s) responsible:	Councillor Steven Allen adviser to John Holdich OBE: Leader of the Council	
Contact Officer(s):	Lisa Roberts Head of Culture and Leisure lisa.roberts@peterborough.gov.uk	Tel. 01733 452386

ACTIVE LIFESTYLES & SPORT STRATEGY

R E C O M M E N D A T I O N S	
FROM: Service Director, Communities and Safety	Deadline date: N/A
<p>It is recommended that the Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Scrutinise the progress made on those aspects of the Active Lifestyles and Sports Strategy relevant to this Committee by providing challenge where necessary and to suggest ideas and initiatives to support the continued delivery of priorities within that portfolio; and 2. Comment on the proposed themes and priorities in the new draft strategy. 	

1. ORIGIN OF REPORT

- 1.1 The Council has identified the need to refresh the current Sports Strategy, this report outlines the process and methodology the Council are following - the funding for the Council projects has not been approved. Now is the optimum time to have a fresh look at the city's needs and to develop a strategy that will assist in guiding the future provision of health, sport and facilities in the city, alongside the new Local Plan and new capital programme. The need for a clear framework for future investment is particularly critical given the projected population growth within Peterborough and the surrounding area.

The development of this strategy will provide the opportunity to assess the condition of existing provision, establish whether it is appropriate to meet local needs, demand and ensure that potential provision helps address any current quantitative or qualitative deficiencies. In addition, there is a need to facilitate increased participation and improve the health and wellbeing of residents of Peterborough. The partnership (outlined in 6.2) has undertaken an evidence and methodology programme (required from Sport England) to inform the emerging document. The evidence and methodology outlines the current provision baseline, the current usage baseline, the health and viability of current facilities and gives recommendations for future development.

2. PURPOSE AND REASON FOR REPORT

- 2.1 This report outlines the draft Active Lifestyles and sports strategy with action plans and evidence for facility development in the city as requested by the committee, on the 1st November 2017.

1. The Growth, Environment and Resources Scrutiny Committee were not satisfied with the response to the recommendation made to the Leader of the Council regarding the request for the Leader to look into providing an Olympic pool in the city and therefore wish to present the recommendation again and urge the Leader of the Council to reconsider the recommendation which was:

The Growth, Environment and Resources Scrutiny Committee recommend that the Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority look at providing the city of Peterborough with a 50m Olympic size swimming pool.

The Committee feel that with the new University being built it would be an appropriate time to reconsider building an Olympic size pool. An Olympic pool would attract more participation in the sport and inward investment through galas and events and attract more interest in Peterborough through advertising and marketing of the facility.

A possible location to consider would be behind the existing Lido which would provide economies of scale with regard to staffing and management costs and would be a central location for use by the public, local schools and a future University. Consideration could also be given to providing heat and power from the nearby Councils Energy from Waste facility.

2. The Committee also request to be provided with the evidence referred to in the response which was stated as the basis for the Active Lifestyles Steering Groups reasoning for not agreeing to the recommendation.

Cllr John Holdich OBE response

The Active lifestyles steering group have reviewed the evidence pertaining to a 50 Meter pool as requested as have I and advice given from Sport England has given the concluded that there is not enough evidence for a 50 meter pool in the city. The evidence shows that the city is short of one 25 meter pool and that this should be located in the north of the city to support unrepresented users. Progress has been made in reviewing a site in Werrington for a new 25 metre pool and sports facility, as outlined in this report.

The team are working up a business plan which includes funding from Sport England. Sport England will only support projects where there is clear evidence of need, which the Werrington project demonstrates. Work continues with the university and the Combined Authority, however at this time the curriculum is the focus of the university committee's work with infrastructure to follow.

- 2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 4.5 Functions determined by Council : Tourism, Culture & Recreation;
- 2.3 The Active lifestyles and sports strategy contribute to the following priorities in the Sustainable Community Strategy:-
 - Creating opportunities – tackling inequalities;
 - Creating strong and supportive communities; and
 - Delivering substantial and truly sustainable growth.

3 TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

4.1 The social and physical benefits of participation in sport and physical activity are recognised by national, regional and local government as leading to:

- Improvement in health and well-being
- Promoting economic development and the environment
- Contributing to the regeneration of communities and improved transportation
- Tackling issues such as anti-social behaviour, crime and problems relating to social inclusion as well as helping develop stronger and safer communities
- Providing opportunities to gain skills and competencies to enhance people’s lives
- Recognising the valuable contribution of those who take part, volunteer, officiate, coach or spectate
- Providing patient choice and encouraging them to be responsible for their own health and well-being
- Assistance with budgetary control

This new strategy will ensure the promotion and development of physical activity and sport in our City and will result in all of Peterborough’s communities experiencing the wide range of benefits that greater involvement and participation can bring about.

The document sits within a core group of three strategies detailed below which link and have impact on local strategies and national priorities.



The final document will demonstrate the important role of sport in the social, economic, and cultural life of the city and the positive impact on personal and community wellbeing, identity,

sense of belonging, recognising that Peterborough is a multicultural city with diverse needs. This will help to meet the challenges and deliver against the objectives for the sector as set out by Department of Culture, Media and Sport (DCMS). It is being produced jointly with Sport England.

The new strategy will be about finding new ways to get more people, more active, more often at all levels across Peterborough. We want to see as many people as possible participating in quality activities and experiencing healthier lifestyles.

The strategy will be about targeted developments and interventions. It is both about making the very best use of the wealth of existing resources and partly about ensuring there is a long-term return on all of existing investments in sport.

4.2 **Strategy Development - One Strategy For The City - Partnership Working**

Peterborough City Council is well placed to lead the development of the strategy and to oversee its delivery. However, the diverse nature and scope of the sector is such that a range of other organisations will be central to ensuring that there is full engagement in the process. This is particularly the case in Peterborough where the City Council already has predominantly a commissioning role and operates via a network of funded delivery partners both in leisure and health.

The development of the strategy was overseen by the Active Lifestyles Strategy steering Group. This successful partnership approach and subsequent consultation on the strategy, suggests the need for a small executive group informed by and interconnected with a wider consultative forum. It is therefore proposed to establish a core delivery group – Active Peterborough – supported and informed by a wider forums, such as the health and wellbeing board and the capital projects board and Peterborough’s sporting governing bodies. Together, this alliance of organisations and individuals will take ownership of the strategy and oversee its delivery.

The consortium will be built around the leisure and recreation institutions in the City with Sport England. The group will be an open and relatively free-form group that has seamless links with the wider sector.

The proposed functions of Active Peterborough will include:

- Inform, own and oversee the delivery of this strategy;
- Provide a voice for the sector;
- Networking, lobbying and information-sharing;
- Seek resources to deliver the strategy;
- Make strategic connections with and contribute to the Local Enterprise Partnership
- Advise on selected projects and programmes;
- Encourage collaboration in the sector;
- Monitor progress on the strategy and other key cultural projects.

Key partners include:

- Sport England
- Living Sport
- National governing bodies of sport
- Vivacity: Culture and Leisure trust
- Nene Park Trust
- Community Groups
- Voluntary sector umbrella groups
- Education (including schools, Further Education and Higher Education)
- Friends of Parks and Green Spaces

- NHS including the CCG (Clinical Commissioning Group)
- Local Sports clubs including Peterborough United Football Club
- The Business Community

The City Council will play a central role in the Active Peterborough group and will support the development of the Forum. The specific priorities for the Council will include:

- Advocating the importance of Active lifestyles;
- Supporting partnership working;
- Delivering selected programmes;
- Commissioning and funding key programmes;
- Linking Active Lifestyles to other key city priorities;
- Liaising with national and regional governing bodies on behalf of the city.

Effective coordination and communication has been required to succeed in delivering the activities that will lead to achieving positive outcomes. A number of priorities in relation to coordination could support this as follows:

- Offers and developments which reflect the needs of communities.
- Ensure that all departments within Peterborough City Council are aware of their respective roles and responsibilities in relation to sport, and that they are working together to achieve the outcomes.
- Achieve greater clarity of the roles and expectations between departments and among partners, leading to improved coordination.
- Work across departments and organisations to commission in a more coordinated and joined-up way, which will maximise the impact of service delivery and reduce duplication of effort.
- Through the emerging Public Health structures and the Health and Wellbeing strategy, develop the links between health and wellbeing, and sport and active recreation, opening opportunities for commissioning through partners and voluntary sector organisations.
- A signal point of contact within the Council to respond and coordinate matters relating to sport services.

Delivering the strategy

The budget challenge

Leisure and recreation sector is not immune from the unprecedented public spending deficit faced by the UK and the City. Work is already underway between the City Council and the sector to identify responses to the challenges ahead. In summary, the overarching approach will include:

- Greater collaboration and synergy between organisations, programmes and projects. For example, changes in school and NHS structures provide an opportunity for agencies to come together to deliver a single, coordinated package of activity;
- Seeking to drive down costs through shared services; smarter procurement, review of delivery structures, and where possible engagement of volunteers;
- New income streams – by differentiated products and pricing, capturing income that is currently benefiting out of city organisations, and continuing success in attracting grant income, making sure Peterborough gets its fair share.

Action Planning

Progress on delivering the strategy will be done in three ways:

- An officer will be employed to work across Health and Growth to make sure that priority areas within this strategy are considered and actioned.
- Open annual review involving the sector and wider public each year;
- Annual action plan agreed by March of each year. This will set out what needs to be done, by whom and by when;
- Agree a set of indicators which measure strategic progress (e.g. participation levels) and also measure progress of key programmes and projects. The indicators will also take account of the objectives and outcomes set by key partners such as Sport England. As national performance indicators disappear, a key measure of success will be customer, citizen and satisfaction with the city's Active lifestyles programmes.

4.3 Facility development

For the council's part of the strategy the direct financial implications and will be linked to infrastructure projects. Peterborough has an aspiration, and need, to consider its facilities planning particularly in the context of an ageing stock of leisure facilities; future growth needs and the changing economic and demographic profile of the area. The areas of development are outlined below:

Swimming pools

Swimming is popular in Peterborough; all the accessible swimming pools are well used by both the public and a strong and successful aquatic club. Peterborough has a relatively poor supply of water space in comparison to the national average. The overall quality of pools in the area is a concern, especially with a view to provision in the longer term. The age of three of the community accessible pools is over 25 years and the Regional Pool is over 40 years old.

Less than one third of Peterborough's population resides within one mile of an accessible swimming pool. Of the people resident in the City's deprived communities, 42.8% live within one mile of a community accessible pool. They are also uncomfortably full; which has the potential to negatively impact on the quality of the experience of its users, clubs usage and growth and the further development of swimming programmes.

Health and fitness

There is a good spread of health and fitness facilities across the City with the majority of venues rated as above average or good and six facilities rated as below average. Drive time assessments indicate that the whole Peterborough population lives within a 20 minute drive of a community use health and fitness facility with a minimum of 20 stations.

There is no modelled shortfall; current provision should meet future demand. Additional future provision should not be discounted as fitness facilities often support the financial operation of a wider sports offer and there appears to be a trend for increasing demand for more health and fitness facilities.

Sports halls

There is a reasonable spread of sports halls with three identified as good, seven above and three below average and one rated as poor. City centre residents are served by below average and poor sports halls. The age of the various sports hall facilities varies significantly. The majority will require investment in the short to medium term to ensure that they remain fit for purpose.

More than three quarters of the City's population resides within 20 minutes' walk of an indoor sports hall with 41.4% of the population which reside in areas of higher deprivation living within a one mile walking catchment of one. Half of the sports halls in Peterborough are significantly above recommended capacity levels and some are 100% full. They have little or no capability to meet additional demand generated by increases in participation (or population growth). Halls on school sites offer restricted availability; especially during the day and exam periods. As noted earlier, it is predicted that changes to the exam structures in schools (year-round assessments) will, in future, have a greater impact on the provision available for community use.

Growth in both basketball and handball, in particular, appears to be hindered by the cost and availability of facilities. There is potential demand for a 'combined venue' serving futsal, handball, basketball and an indoor roller hockey.

The recommendations for facilities include:

- Identify ongoing investment, maintenance and refurbishment requirements to protect and improve existing sports facilities. As the key funder of maintenance and refurbishment programmes, via its contract with Vivacity, it is important that the City continues to invest with a view to maintaining good quality facilities and bringing those which are not presently of high quality up to standard.
- Increase the overall number and improve the quality of sport and physical activity facilities, including swimming pools and sports halls, to meet both current need and future demand in line with the identified housing and population growth and the reflecting the increased scale of the 'grey market' in the area.
- Consider whether and how other complementary services (e.g. library, health facility, etc.) can and should be hosted within any new build venues.

4.4 Council facilities

Werrington library and sports centre

Prepare a working masterplan for site comprising Werrington Secondary School, the new 3G pitch and new Leisure Facility to ensure access and capacity are appropriate for the Werrington area and also consider growth. To achieve this we will need to:

- Part of masterplan provision, prepare feasibility (to RIBA Stage 1) with associated outlying costs for the design of a new build 2 storey Leisure / sports facility with adequate car parking provision:
- new floodlit full size 3G football pitch (available for community use).
- new 2 storey leisure building (same footprint as the existing PCC Premier Leisure building, containing;
 - new 6/8-lane 25m indoor pool and wet changing.
 - new indoor sports hall and dry changing. (existing facility/hall will still be available for community use)
 - new indoor sports courts. (squash courts will still be in use at existing facility)
 - new fitness area containing a minimum of 120 stations and 2 studios, ideally 3
 - new public library and cafe/ reception.
 - external sports changing linked to 3G pitch
 - new car park and external works

To carry out the RIBA Stage 1 Werrington library and sports centre and associated facilities master plan and redevelopment options, we will:

- Site analysis - land next to school where current skate park is located
- Proposed high level site masterplan layout plan – to scale, with boundaries, site access, indicative parking and roof plan indicated.
- Indicative interior layout plan – to scale, for new facilities.
- High level assessment of pool and library structure and strategic structure requirements for the scale of the new pool/ sports provision.
- High level Project Risk Log.
- 1x 3D site massing drawing.
- High level 'Order of Costs Estimate' with assumptions identified

Regional pool - refurbish or new build

- Prepare a working masterplan for site comprising a Regional Pool and indoor Sports Hall
- Prepare feasibility (to RIBA 1) with associated outlying costs for complete refurb of regional pool and changing facilities to modern specification suitable for competitions and student use.
- Design in a Café and linkages to facilities including:
 - evaluate existing pool, changing & gym facilities, including pool structure (on first floor), and plant.
 - new assessment of main pool - as too short for competition, possibly adding new lane (width) as well, making it available for national competitions.
 - new assessment for re cladding the outside of building or knocking it down altogether.
 - new indoor sports hall and sports courts.
 - new cafe / reception facilities
 - linkages to new University facilities.
 - parking/ landscape review of external spaces & uses

To carry out the RIBA Stage 1 Regional Pool and associated facilities master plan and redevelopment options, we will:

- Site analysis
- Proposed high level site masterplan layout plan – to scale, with boundaries, site access, indicative parking and roof plan indicated.
- Indicative interior layout plan – to scale, for new facilities.
- High level assessment of existing pool external fabric and strategic requirements for the scale of the new pool/ sports provision to upgrade to current Building Regulation energy standards.
- High level assessment of existing pool services and strategic services requirements for the scale of the new pool/ sports provision.
- High level assessment of existing pool structure and strategic structure requirements for the scale of the new pool/ sports provision.
- High level Project Risk Log.
- 1x 3D site massing drawing.
- High level 'Order of Costs Estimate' with assumptions identified

5 CONSULTATION

5.1 A consultation event was completed in November 2017 regarding the direction and requirements of residents regarding physical activity, sports, clubs and the infrastructure.

The workshop took place several times to allow as many people to attend and feedback as possible.

The event was chaired by Simon Fairhall, CEO of Living Sport (county sports partnership) who also chairs the Physical Activity and Sports Strategy steering groups which meet quarterly.

The feedback was that a new strategy was required as the existing one expired in 2014. The key areas coming from groups, clubs and individuals was that many facilities were dated and in some cases up to capacity for the activities in demand (swimming, sports hall based activities, 3G public use facilities) communication and marketing of sports and activities within Peterborough was poor and green open spaces needed more attention.

The steering group meets quarterly and engages with key partners from education, green open spaces, community sports clubs, voluntary organisations, leisure trust, public health, disability groups, cohesion team and portfolio holder.

- 5.2 Following taking the first consultation points on board and working with partners to bring together a new strategy for the next 5 years another consultation will take place online to gain feedback to make sure all key points have been considered and addressed within reason.

The Active Lifestyles and Sports Strategy will be available online following consultation in July/August with a series of questions to find out if the document captures residents demands and needs. The strategy will also have appendices to support the delivery in the form of the facility and infrastructure strategy and action plans for the key priorities which are discussed quarterly in the steering group meetings.

6 ANTICIPATED OUTCOMES OR IMPACT

- 6.1 The views of the Committee will be taken into consideration when preparing the final Strategy.

7. REASON FOR THE RECOMMENDATION

- 7.1 The Council has identified the need to refresh the current Sports Strategy. Now is the optimum time to have a fresh look at the city's needs and to develop a strategy that will assist in guiding the future provision of health, sport and facilities in the city, alongside the new Local Plan and new capital programme. The need for a clear framework for future investment is particularly critical given the projected population growth within Peterborough and the surrounding area.

8 ALTERNATIVE OPTIONS CONSIDERED

- 8.1 As the council requires a new strategy no alternative option has been considered.

9 IMPLICATIONS

Financial Implications

- 9.1 The regional pool and Werrington have been identified through the strategy as the sites that would have the greatest impact on the population of Peterborough, a city centre location and a location to the north of the City where facilities are limited.

To enable the council to plan for development it is proposed that the five year capital programme outline below be approved. This will demonstrate the council's commitment through evidence and strategy to develop facilities in Peterborough enabling external funding to be brought in to support the developments. Sport England have commented that funding is available to Peterborough for capital developments and these must be linked back to the strategy and evidence. The two projects above meet with their requirements.

Figures may have to be revised once full costs are known, however this gives the projects the ability to move forward to the next stage.

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Item	£000	£000	£000	£000	£000	
Regional Pool					3,000,000	3,000,000
Werrington		6,000,000	6,000,000	2,000,000	0	0
Sport England			(2,000,000)		(1,000,000)	
Net Capital	0	6,000,000	4,000,000	2,000,000	2,000,000	3,000,000
Net revenue implication		69,000	279,000	414,000	506,000	628,000

The ongoing revenue implication from 2023/24 is approximately £719,000.

Sport England funding indication, total £3,000,000 which can be split across both projects or one. Sport England have allocated the funding on the completion of the evidence review for

which they paid half (£20,000) to support the development of the sports strategy. Sport England have accepted the evidence and will support a funding application on the completion of the active lifestyles and sports strategy.

The strategy document is expected to be completed by the end of June 2018. With funding applications submitted late 2018 after options reports are compiled on the regional pool. This will link to the approval process the Council has for future Capital Schemes as part of the 2019/20 MTFS.

Legal Implications

9.2 There are no legal implications

Equalities Implications

9.3 Equalities implications are addressed within the strategy document attached in appendix A

Rural Implications

9.4 Rural implications are addressed within the strategy document attached in appendix A

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

11. APPENDICES

- 11.1
- Appendix A - Active lifestyles and sports strategy
 - Appendix B - Active lifestyles and sports strategy action plans
 - Appendix C - Active lifestyles and sports strategy - facility evidence

Peterborough

Active Lifestyles & Sport Strategy

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Nene Park



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Peterborough: More people, More active, More often.

Together, as a City we wish to send out a message in Peterborough that puts activity at the heart of everything we do.

Being more active is good for us all, whatever our age. Whether it's charging around the playground at school, cycling around Peterborough instead of using the car, playing sport or even talking a walk through our parks, it all helps us feel better about ourselves as well as helping us to feel healthier and happier.

Being active takes on different forms. Some people will go to our leisure centres for a swim or a gym work out and may move into more regular or demanding activity. Others will find outlets for their energies in competitive sports such as football, cricket or rugby at one of our many clubs or facilities. These are important places as they give us that social network and that motivational boost we sometimes need to keep playing. They also help to foster and develop local talent, build aspirations

and provide great role models for us all. For other people being more active can be quite simple and less organised. Walking the dog, dancing, cycling to work, or taking the stairs rather than using a lift - all these things help us become more active and happier people and will help us live longer together in healthier neighborhoods.

Our message is really quite simple. Being more active is fun, it can be easy to do, and it's social and will improve your health and wellbeing greatly. Let's be honest, we all know that exercise can make us healthier but did you realise that you can reduce the risk of life threatening diseases such as cancer, diabetes and stress by building more activity into our everyday lives?

This new strategy is about finding new ways to get more people up and taking part at all levels across the City. We want to see as many people as possible participating in quality activities and experiencing healthier lifestyles in Peterborough. This strategy is about targeted developments and interventions. It is both about making the very best use of the wealth of existing resources and partly about ensuring there is a long-term return on all of existing investments in sport.

The Active Lifestyles Strategy recognises the significance of the sports and leisure sectors in making Peterborough an active City, and advocates continued support and investment. It also addresses concerns facing the sector and considers how to maximise opportunities

for the active lives in Peterborough to flourish.

The strategy identifies priorities for the City Council and our sports partners that will help provide the leadership and coordination our strategy requires.

Finally I would like to commend all our sports and health partners that strive to make a real difference in the City. I am proud of the work that we lead as a council and the work produced through our partners.

Councillor Allen



The need for a strategy

Peterborough City Council and its partners has identified the need to refresh the current sports strategy which expired in 2014, now is the optimum time to have a fresh look at the city's needs and to develop a strategy that will assist in guiding the future provision of health and sport and facilities in the city. The need for a clear framework for future investment is particularly critical given the projected population growth within Peterborough and the surrounding area.

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The development of this strategy has provided the opportunity to assess the condition of existing provision, establish whether it is appropriate to meet local needs and demand and ensure that potential provision helps address any current quantitative or qualitative deficiencies. In addition there is a need to facilitate increased participation and improve the health and wellbeing of the residents of Peterborough.

Peterborough City Council and its partners aim to promote the highest standard of sporting conduct and explore its wider social applications. Working together with key partners such as national governing bodies for sport Peterborough City Council takes a

leading role in promoting equality and diversity in sport to ensure there are no barriers to participation and involvement in the running of sport for any social group.

Equality and Diversity is about recognising and removing the barriers faced by people involved, or wanting to be involved in physical activity and sport. It is about changing the culture of sport to one that values diversity and enables the full involvement of disadvantaged groups in every aspect of sport.

Peterborough City Council embraces the spirit of all equalities legislation and is committed to eradicating any form of unfair discrimination. We will not tolerate discrimination either directly or indirectly, on the grounds of race, disability, class or social background, religious belief, sexual orientation, ethnic or national origins, gender, marital status, pregnancy, parental status, age, colour or political persuasion.

The Vision for this strategy aims to get: **More people, More active, More often**

More People

By inspiring more people to participate in regular physical activity and sport - PCC to act as a supporting role with partners engaging and delivering the results within the communities.

More Active

By helping people to understand and enjoy the health benefits that can be achieved from increased and sustained activity - adapting to

meet the physical activity needs of the city and making sure they are accessible for all users.

More Often

By encouraging people to set their own personal participation goals, irrespective of ability, and helping them succeed in leading more active and healthy lifestyles. Promotion, marketing and constant communication is key to delivering the messages across the city to meet our action plans, vision, mission and legacy.



Peterborough City Council will take positive action to:

- Eliminate individual and institutional discrimination
- Comply with statutory/legislative obligations and wherever possible best practice
- Meet the needs of our employees and partner organisations
- Make equality and equal treatment a core issue in the development, delivery and refinement of our policies, initiatives and services and in the way we manage our employees



Context and background

The Active Lifestyles Strategy is one of a set of subject specific strategies which support the themes and objectives of Peterborough's culture and leisure vision, with each setting out how this vision will be delivered. The other associated subject specific strategies are: Culture, Green Spaces, Sustainable Community and Health and Wellbeing, all with the common thread of improves residents lifestyles.

The strategy will demonstrate the important role of sport in the social, economic, and cultural life of the city and the positive impact on personal and community wellbeing, identity and sense of belonging, recognising that Peterborough is a multicultural city with diverse needs.

The strategy meets the challenges and delivers against the objectives for the sector as set out by the Department of Culture, Media and Sport (DCMS) and has been produced in conjunction with Sport England.

Who will we work with and how?

The outcomes within Peterborough's vision for Active Lifestyles cannot be delivered in isolation. Peterborough City Council's role will be one of leadership, working with a range

of partners to develop a Strategy for the City rather than for the Council.

But with a single point of contact within the Council to coordinate matters, ensuring that all Departments within Peterborough City Council are aware of their respective roles and responsibilities in relation to sport and active lifestyles and that they are working together to achieve the outcomes, and working with partner organisations leading to improved coordination, clarity on what is expected, maximizing of impact on service delivery and reduced duplication of effort.

Effective coordination and communication will be required to succeed in delivering the activities that will lead to achieving positive outcomes with developments which reflect the needs of local communities.

Key partners will include:

- **Sport England** – setting the national strategic context for sport and guiding investment to support achievement of the Government Strategy outcomes

- **National Governing Bodies of Sport** – delivery of their programmes and support for their clubs in Peterborough which support the objectives of this Strategy

- **Living Sport Cambridgeshire & Peterborough Sports Partnership** – providing leadership, and coordination and support to all those involved in delivering sport and physical activity
 - **Health (including the Clinical Commissioning Group and Public Health)** – strategic leadership, providing evidence which supports allocation of resources and commissioning programmes that promote active lifestyles
 - **Vivacity Culture and Leisure Trust** – successful operation of Peterborough's sports facilities and their sport and active lifestyles development services
 - **Nene Park Trust** – providing facilities and opportunities for people getting active outdoors
 - **Voluntary & Community Sector Groups** – key partners for engaging with communities across Peterborough
 - **Education (including Schools, Further and Higher Education)** – promoting sport and active lifestyles and providing facilities for community participation
 - **Friends of Parks and Green Spaces** – supporting the maintenance of these spaces and the development of activities which engage local residents
 - **Local Sports clubs (including Peterborough United Football Club)** – providing local accessible opportunities for people to participate
- The wider business community**
– promoting active lifestyles to employees



Effective coordination and communication will be required to succeed in delivering the activities that will lead to achieving positive outcomes. A number of priorities in relation to coordination supports this as follows:

- Offers and developments which reflect the needs of communities.
- Achieve greater clarity of the roles and expectations between departments and among partners, leading to improved coordination.
- Work across departments and organisations to commission in a more coordinated and joined-up way, which will maximise the impact of service delivery and reduce duplication of effort.
- Through the emerging Public Health structures and the Health and Wellbeing strategy, develop the links between health and wellbeing, and sport and active recreation, opening opportunities for

commissioning through partners and voluntary sector organisations.

In November 2017 an engagement workshop was delivered by PCC in partnership with Living Sport to engage with many community groups to understand their needs and their outlook on the current state of play with physical activity and sports and the greatest need moving forward.

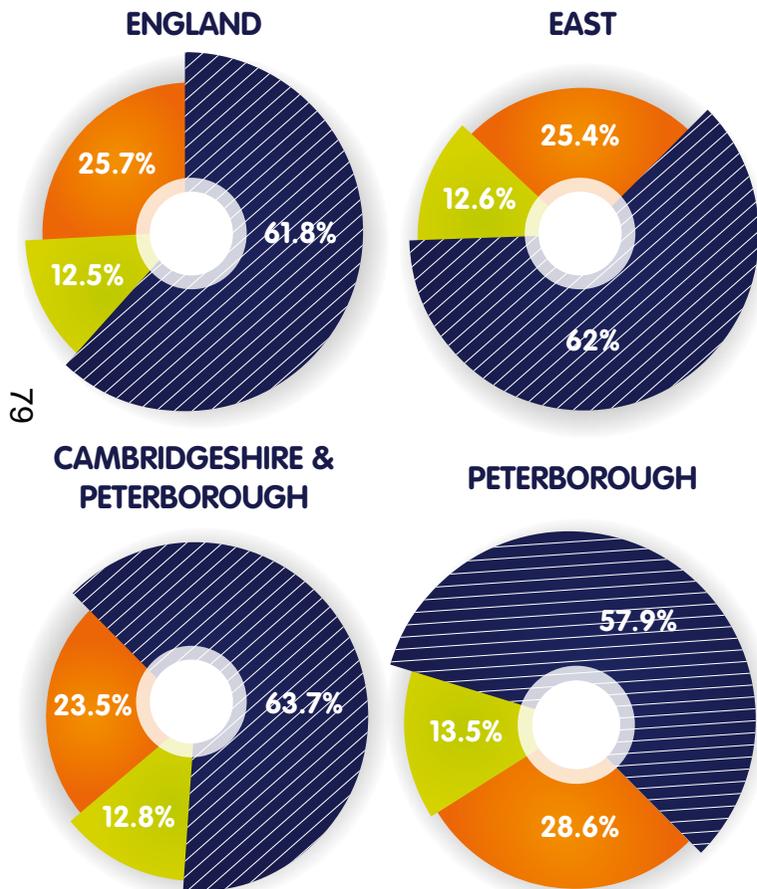
The feedback was invaluable and the 3 key points raised were lack of communication across the city in many activities especially in parks and open spaces, engaging and listening to children within education and marketing and promoting what is happening and when.

A survey has been designed using survey monkey and will be completed by students and other under 19's by working in partnership with Jack Hunt School and cluster, the Music Hub and other Culture groups along with youth workers when on outreach work. These results will be reported back before the summer of 2018 and added to the action plans as we move the strategy forward.



Activity levels

Participation levels have been measured by Sport England through the Active People Survey from 2006, which changed to the Active Lives Survey in 2016. The most recent published figures (March 2018) highlighted the following:



ACTIVE* % of people doing at least 150 mins of physical activity per week

INACTIVE* % of people doing less than 30 mins of physical activity per week

FAIRLY ACTIVE

*Duration of activity: bouts of **10 minutes** of moderate intensity (vigorous activity counts for double the minutes) based on the Chief Medical Officers recommendations

The **28.6%** inactive percentage for Peterborough equates to **43 700** people.

Furthermore the figures for particular groups:

More women are inactive than men but with an improving trend (the gap is getting less)

People from lower social grades are significantly more inactive than those from higher NS Sec **1-4 25%** inactive; NS Sec **5-8 43%** inactive, and the trend is worsening (the gap is getting larger)

And for those with a Life Limiting Illness or Disability where the inactive numbers for those who do not have any life limiting illness or disability is at **24%** but those with is at **40%** and the trend is worsening (the gap is getting larger).

Older peoples participation rates are significantly lower than younger with **38.4%** 55-74 year olds inactive compared with **24.9%** 25-54 year olds (England **29.4%** : **21.3%**, and Cambridgeshire & Peterborough **29.7%** : **19.7%**)

Unfortunately figures are not available to compare Peterborough levels of inactivity or participation between White and Black, Asian and minority ethnic groups but the general

population differences between Cambridgeshire which are **81.36%** : **18.64%** white : BME and Peterborough **70.92%** : **29.08%**

Access to facilities for sport and activity was a key issue highlighted through the Strategy consultation, with the study of built facilities and playing pitches highlighting that:

- More than three quarters of the City's population resides within 20 minutes' walk of an indoor sports hall with **41.4%** of the population which reside in areas of higher deprivation living within a one mile walking catchment of one.
- Less than one third of the population resides within one mile of an accessible swimming pool but of the people resident in the City's deprived communities, **42.8%** live within one mile of a community accessible pool.
- Drive time assessments indicate that the whole Peterborough population lives within a 20 minute drive of a community use health and fitness facility with a minimum of 20 stations.



Strategic context

The provision of high quality and accessible community sports facilities and opportunities at a local level is a key requirement for achieving the targets set out by the Government and Sport England. It is vital that this strategy is cognisant of and works towards these targets in the national Strategies in addition to local priorities and plans.

08 Government: Sporting Future: A New Strategy for an Active Nation

The Government published its strategy for sport in December 2015. This confirms the recognition and understanding that sport makes a positive difference and that it will help the sector to deliver five simple but fundamental outcomes: physical health, mental health, individual development, social and community development and economic development.

It identified the following outputs:

- More people from every background regularly and meaningfully taking part in sport and physical activity, volunteering and experiencing live sport
- A more productive, sustainable and responsible sport sector
- Maximising international and domestic sporting success and the impact of major events

It further identifies that provision should

- Meet the needs of the customer and enable them to engage in sport and physical activity
- Strengthen the sport sector and make it more effective and resilient
- Meet the needs of the elite and professional system and deliver successful major sporting events

Sport England: Towards an Active Nation (2016-2021)

Sport England released its new five year strategy 'Towards an Active Nation' in May 2016 which sets out the following vision:

'We want everyone in England regardless of age, background or level of ability to feel able to engage in sport and physical activity. Some will be young, fit and talented, but most will not. We need a sport sector that welcomes everyone – meets their needs, treats them as individuals and values them as customers'.



The aim is to target the 28% of people who do less than 30 minutes of exercise each week and will focus on the least active groups; typically women, the disabled and people from lower socio-economic backgrounds.

Emphasis will be on working with a larger range of partners and the Strategy will help deliver against the five health, social and economic outcomes set out in the Government's Sporting Future strategy.

- Physical Wellbeing
- Mental Wellbeing
- Individual Development
- Social & Community Development
- Economic Development

Peterborough is one of the fastest growing cities in England. It is a city with an ambitious growth strategy that is estimated to see the population increase by up to **35%** by 2031.

It is a city with a varied and robust economy and a diverse and multicultural population. It is a city that enjoys excellent transport connections, significant housing stock growth, an outstanding house-price-to-earnings ratio and one of the highest ratios of green space per person in the UK that supports the city aim to become the UK environment capital with award winning parks and open spaces - important resources as we strive to get people more active.

It is also a city with challenges. Peterborough is one of the most deprived areas in the East of England, with the highest Index of Multiple Deprivation (IMD) score in the area for 2015. The level of observed deprivation in Peterborough, at **27.7%** is not only higher than that of England (**21.8%**) but substantially higher than that of neighboring areas such as Cambridgeshire (**13.4%**) and Suffolk (**18.3%**).

Public Health Outcomes Framework 2015-16

Percentage of people using outdoor space for exercise / health reasons

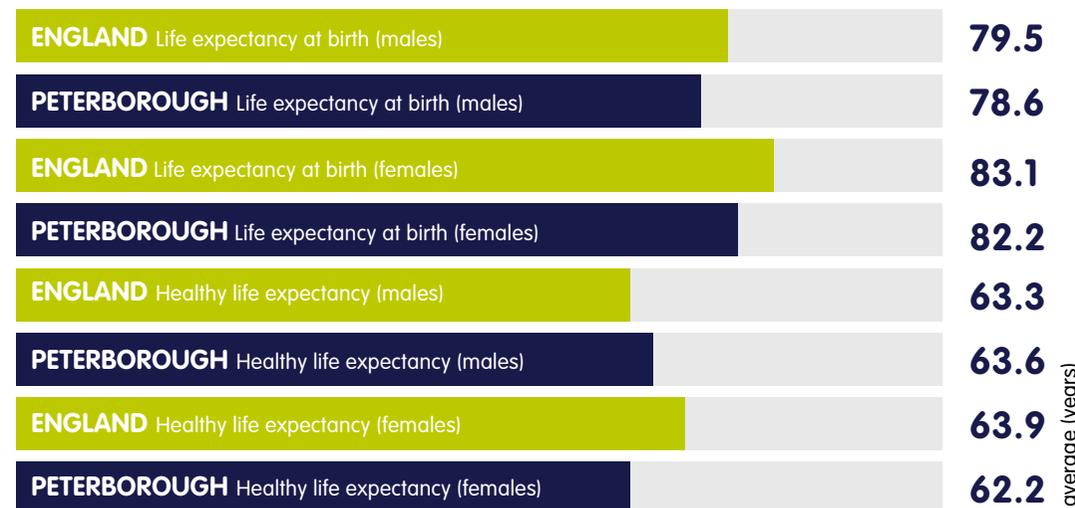


Peterborough has some of the poorest healthcare outcomes in the East of England.

Life expectancy at birth, while similar to the England average for both males and females, is lower than the East of England average, while health inequalities across the city are evident in the fact that life expectancy can vary by up to 10 years between the most deprived and least deprived areas of the city.

As the tables below demonstrate Peterborough is either statistically similar or worse than the England average across a range of health measures, and is not considered to be better than the England average in any of the health measures listed.

Public Health Outcomes Framework 2014-16



Excess weight data Public Health Outcomes Framework

ENGLAND	Child excess weight (4 to 5 year olds) 2016-17	22.6
PETERBOROUGH	Child excess weight (4 to 5 year olds) 2016-17	23.2
ENGLAND	Child excess weight (10 to 11 year olds) 2016-17	34.2
PETERBOROUGH	Child excess weight (10 to 11 year olds) 2016-17	36.8
ENGLAND	Percentage of adults as overweight or obese 2015-16	61.3
PETERBOROUGH	Percentage of adults as overweight or obese 2015-16	62.9

average (%)



Peterborough has a very diverse population and we need to make sure that everyone is included.

Physical activity data
Public Health Outcomes Framework 2016-17

66	ENGLAND Percentage of physically active adults
61.1	PETERBOROUGH Percentage of physically active adults
22.2	ENGLAND Percentage of physically inactive adults
26	PETERBOROUGH Percentage of physically inactive adults

average (%)

The identified levels of deprivation, the disparity in life expectancy and the associated health inequalities in Peterborough highlight the need for local action through a range of aligned approaches. The responsibility for aligning action rests with the Peterborough Health and Wellbeing Board, a statutory partnership across Peterborough City Council, local NHS commissioners and Peterborough HealthWatch. Therefore the focused plans outlined within this strategy document to improve physical activity levels among the local population will be embedded within the work of the Health and Wellbeing Board.

Sport and physical activity are unique in the way they bring people together from all walks of life and from every aspect of society. Peterborough has a very diverse population and we need to make sure that everyone is

included. Peterborough needs to develop a culture that enables and values the full involvement of all, free from discrimination, creating an environment in which all have equal opportunities to take part. From responding to diverse needs, capabilities and preference, to overcoming potential barriers for those individuals and groups who are currently underrepresented.

Sport and physical activity facilities need to be welcoming for all as many residents are taking steps towards becoming more physically active. The council need to ensure that people working in sport, including partners such as Vivacity, governing bodies and sports clubs are all aware of and can communicate the health benefits of sport and physical activity, they also need to understand the range of needs for different groups.



It is essential for us to work together in a coordinated way to make a positive impact on the quality of life for individuals as well as improving the health and well-being of the whole community.

Peterborough's Health and Wellbeing Board working in partnership with Clinical Commissioning Groups are reviewing how physical activity solutions to health problems can be used effectively in the City. This means that it will be increasingly important to work with health sector to break down barriers and improve understanding between sport, physical activity and health professionals.

The Council recognises the importance of developing this strategy to tackle the issue of low participation and health challenges together. So far the Council has:

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- Undertaken consultation with the community to understand what is needed to help them become more active and more healthy
- Established the priority areas where we can use influence and allocate resources to encourage people to become more active and more healthy
- Brought together partner priorities and targets based upon the needs of Peterborough's residents
- The formation of a Health & Wellbeing Board with a Health & Wellbeing Strategy

What have we done so far

Peterborough has a strong sporting tradition and a range of sport and recreational facilities. Alongside programmes run through the Council and its partners, a

The Chief Medical Officer has set out clear guidelines¹ about how much physical activity is required. Adults should be doing 150 minutes of moderate physical activity per week, which can take the form of organised activity to sports to walking the dog.

¹ www.gov.uk/government/publications/uk-physical-activity-guidelines

tremendous amount of Peterborough's physical activity and sport is delivered by a wide network of other organisations; from voluntary groups to schools and educational facilities, and from sports clubs to support groups, religious groups and the private sector.

In 2010 all of Peterborough City Council's sports and leisure facilities were put out to tender and are currently managed by Vivacity Culture and Leisure, a charitable trust limited by guarantee. www.vivacity-peterborough.com.



Vivacity is the council's partner/contract provider for culture and leisure; an independent charitable trust responsible for the city's arts, heritage, library and sports services. Vivacity has expert knowledge and plays the lead role in the city for leisure and sports development. Vivacity works with the council to jointly tackle the increasing levels of inactivity in the city and recognises the major contribution physical activity and sport can make to health improvement. Vivacity deliver a wide range of health referral classes to City residence.

Vivacity's ambition as outlined in their business plan is to continue to play a significant role in helping Peterborough residents enjoy a longer and better quality of life using sport and physical activity as a catalyst for optimising health and wellbeing.

Vivacity provides a choice for residents and visitors to Peterborough meeting their sporting and healthy living needs. Vivacity have worked and continue to work in partnership with a wide range of local, regional and national organisations to achieve this, developing relationships that create opportunities for people to

participate at the level of their choice in either a recreational, playing, competing, coaching or voluntary capacity.

Vivacity has historically focused on and will continue to focus on helping people to gain: health benefits; sporting success; new skills and opportunities to play, enjoy and compete if they so wish.

Vivacity also provide services that are inclusive and deliver appropriate opportunities to those with long term health conditions where is known their health can be improved wellbeing enhanced.

The Council has invested over £5 Million pounds into new sporting facilities and improvements to the existing portfolio

(together with Vivacity who have heavily invested in equipment and resources) providing much needed access to this new community and wider resistances within Peterborough. The council works closely with developers to secure funding for new provision such as:

- Refurbished Hampton community pitches
- Refurbished the Regional Pool and Jack Hunt Pool
- Gladstone 3G pitch
- Netherton 3G pitch

Why is physical activity and sport important?

Improving current levels of participation in sport and physical activity locally will bring a range of benefits:

Physical wellbeing

Being active can reduce the risk of developing type 2 diabetes by 30-40% and can reduce the risk of a range of medical conditions, including cancer, dementia, strokes, heart disease and depression.

Mental wellbeing

Physical activity contributes to enjoyment and happiness, and more broadly to life satisfaction, with the element of social interaction often cited as central to this.

Individual development

Evidence shows a positive association between sport and physical activity and self-efficacy (for example motivation, goal setting and commitment), for groups including elderly people and disaffected young people. Other evidence

includes an increased willingness to volunteer and the development of soft skills, such as integrity, responsibility and leadership.

Economic development

The direct impact of the sport sector on the economy (largely in terms of gross value added or job creation) has been evidenced as has the indirect impact of participation in sport and physical activity on the economy (reduced healthcare costs due to a healthier population, reduced crime, and improved employability).

Social and community development

There is compelling evidence around the role of sport and the integration of migrants, that is particular relevant for a city such as Peterborough with a diverse population. Sport is widely seen as a way for people of different backgrounds to interact and integrate by participating, volunteering and spectating.

Source: PHE Health matters: Getting every adult active every day



What are the **health benefits** of physical activity?



PARTICIPATION

Gross value added

£47.3m

Jobs

1275

Sports/class subscription fees
Gross value added
£17.8m
Jobs 898

Sportswear
Gross value added
£0.5m
Jobs 10

Sport education
Gross value added
£17m
Jobs 211

Sports equipment
Gross value added
£8m
Jobs 156

Participation sports
Gross value added
£3.9m
Jobs 898

VOLUNTEERING

Wider economic value

£6.6m

TOTAL DIRECT ECONOMIC VALUE OF SPORT

£66.7m

Total employment

1803

Economic value of sport for Peterborough, stats provided by **Sport England**

HEALTH

Wider economic value

£63.4m

NON-PARTICIPATION

Gross value added

£19.4m

Jobs

527

Sports gambling
Gross value added
£1.6m
Jobs 80

Sportswear
Gross value added
£2.7m
Jobs 52

TV/Satellite subscriptions
Gross value added
£0.7m
Jobs 80

Spectator Sports
Gross value added
£4.5m
Jobs 200*

Spectator equipment
Gross value added
£10m
Jobs 195

WIDER SPENDING

Wider economic value

£9.3m

The financial impact of physical inactivity - **Living Sport area**

Health costs of physical inactivity
 (Peterborough - £2,746,729) [Source
 Sport England British Heart
 Foundation 2010]

Health costs of physical inactivity



87 Disease category cost breakdown per year

Breast Cancer	Cancer Lower GI e.g. bowel cancer	Cerebrovascular Disease e.g. Stroke	Diabetes	Coronary Heart Disease
£731,038	£759,787	£759,787	£3,035,539	£6,408,791

The above illustrations provided by Sport England and Living Sport highlight the economic impact value of sport and activity for Peterborough and this region and the health benefits associated with undertaking regular exercise.

Our role and challenge is to encourage Peterborough residents to take responsibility for choosing a more active lifestyle. We have to ensure that people are more aware of the

type, frequency and intensity of physical activity required to achieve significant improvements in health and well-being.

We will adopt the following two simple messages:

- Adults should be active for half an hour on most days of the week
- Children should do at least an hour of moderate activity on most days of the week

There is a common misconception that to be

active for better health means taking part in strenuous activities or competitive sport.

Whilst some people enjoy intense levels of exercise, this is certainly not the case for everyone. Significant health benefits can still be gained by regular, moderate and recreational levels of activity. To achieve a health benefit the heart rate needs to be raised for a minimum period of 10 minutes per activity. We

need to focus more on demonstrating the benefits of all types of physical activity & communicate this message.

Much of the confusion seems to lie with how we define sport and physical activity, resulting in people not knowing 'what counts'. To help, the table below gives a simple illustration of four key areas of physical activity - 'Active Living, Active Education, Active Recreation and Active Sport'.

Physical activity encompasses all of these different areas and, as a result, is relevant to anyone and everyone - whether you do virtually no activity at all or you are training towards a long term goal.

Where does our strategy fit in?

The social and physical benefits of participation in sport and physical activity are recognised by national, regional and local government as leading to:

- Improvement in health and well-being
- Promoting economic development and the environment
- Contributing to the regeneration of communities and improved transportation
- Tackling issues such as anti-social behaviour, crime and problems relating to social inclusion as well as helping develop stronger and safer communities
- Providing opportunities to gain skills & competencies to enhance people's lives
- Recognising the valuable contribution of those who take part, volunteer, officiate, coach or spectate
- Providing patient choice and encouraging them to be responsible for their own health and well-being
- Assistance with budgetary control

This strategy will ensure the promotion and development of physical activity and sport in our City will result in all of Peterborough's communities experiencing the wide range of benefits that greater involvement and participation can bring about.

Active Lifestyles 4 key Priorities

Active living

- Healthcare and exercise referral programmes
- Occupational activities
 - Moderate to vigorous housework, gardening & DIY

Active education

- Physical Education in schools
- Learning, Skills and Development

Active recreation

- Exercise
- Active play
 - Dance
- Walking or cycling for fun
- Outdoor activities

Active sport

- Organised participation, including clubs
- Structured competitive activity
- Fitness programmes

Promote cycling and walking whenever possible within all 4 priorities and work travel plans. Disability, Equality and Diversity will be outlined throughout the strategy.

The Active Lifestyles Strategy sits within a core group of three strategies detailed below which link and have impact on local strategies and national priorities.

National

Sporting Future
A new strategy for an active nation
Sport England towards an active nation
Active Peoples Survey

Local

Health and wellbeing strategy
Local transport plan
Sustainable community strategy
Supplementary planning documents
Green open spaces improvement plan

Core

Active lifestyles strategy
Culture strategy
Green spaces strategy
Sustainable community Strategy
Health and wellbeing strategy

Our Vision

This Vision for this strategy aims to get: More people, More active, More often

More People

By inspiring more people to participate in regular physical activity and sport

More Active

By helping people to understand and enjoy the health benefits that can be achieved from increased and sustained activity

More Often

By encouraging people to set their own personal participation goals, irrespective of ability, and helping them succeed in leading more active and healthy lifestyles



The Mission

“For Peterborough to become more active, healthier and more successful by creating opportunities and overcoming barriers to take part in physical activity and sport.”

The mission will guide our direction to create a more active, more healthy and successful Peterborough. To help us achieve this, we plan to use our influence and resources within the following six key strategic priorities:

- 1 Participation** - championing to reduce inactivity and increasing participation for everyone making sure everyone can access activity
- 2 People and Places** - having the right places in which to take part and the right people to support increased engagement and participation, further growth plan for the city.
- 3 Communication** - improving our marketing and communications - targeted to inspire

behaviour change and help people make the active choice

- 4 Partnership Approach** - developing more partnerships, strengthening existing ones and making effective use of our resources.
- 5 Sports Pathways and accessibility** - activities and Sports available for the demand of the city, sporting pathways clear to follow and easy to access.
- 6 Facilities and Infrastructure development** - lever in investment and support delivery against the shared ambition. Look to develop an investment plan and guide partners to secure investment to support community delivery.

Active lifestyles

Participation

People & Places

Partnerships

Facilities

Sporting Pathways

Communication

Our legacy

The legacy will be exceeding our vision and mission by improving our measures and outcomes beyond our thinking.

Peterborough is a growing City with plenty of opportunity for more sports and recreational activity to take place and be set up. Inactivity within the City is poor and this will be addressed not only by this Strategy but also by the Health and Wellbeing Strategy.

Success will be lowering all health statistics and increasing engagement and participation with sports and leisure based activities long term. Communication and marketing will prove essential to driving this so information is easily available and activities and services are easily accessible.

06 Increase of **38,000** more active lives by 2023. Based on 190,000 population and a 20% improvement on activity levels. The following 5 years to grow further in line with housing developments and future population growth of the City.

This strategy is intended to secure mutually reinforcing benefits over the next five to ten years:

- To raise the profile of participation in active lifestyles within the City
- To raise Health and Wellbeing indicators of the City against the national average
- Assistance with budgetary control, support through Invest To Save opportunities to improve facilities and services available



As a result of the actions identified in this strategy, we expect:

- **More** people to take part in activities more often
- **More** activities to be taking place
- **More** facilities being used to provide activities

The people of Peterborough – individuals and community groups – and potential visitors will know:

- The benefits of an active lifestyle
- What's on where and when;
- Who to ask for advice, guidance and support if they want to take part in, support or host activities.

Organisations, and their leaders, will develop:

- The Know How to grow participation and develop users;
- Programmes of work that are relevant to and supportive of Peterborough's ambitions;
- A compelling range of marketing materials and activities, promoting lifestyle activities.

Peterborough's community will be:

- **Resilient** – there will be a determined effort to grow memberships and users in active lifestyle activities
- **Strategic** – engaged in the long-term planning within the city to secure benefits for and from our residents, our visitors, our businesses and investors,
- **Collaborative** – operating productive and mutually beneficial partnerships with other organisations, individuals, community groups and businesses,
- **Ambitious** – focused relentlessly on the quality of the offer, with the skills, knowledge and confidence to recognise, promote and support active lifestyle activities, and
- **Confident** – enthusiastically promoting an active lifestyle

Priority 1: Active Living

We know that an active lifestyle is the most influential factor for improving and maintaining people's health. A large proportion of Peterborough's adult population undertakes no activity at all whilst a minority are active on less than 2 occasions each week. We need to introduce people to physical activity widening the scope of opportunities linking with health partners, as well as encouraging and supporting them to do more. Small changes to lifestyles can bring about big improvements in health and the greatest improvements are seen in those who move from doing no activity at all to some activity.

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who have traditionally been underrepresented or possibly even excluded from participation in sport and physical activity. We will give special attention to the needs of young people within the city and how we can increase sustained participation levels.

Using Sport England reports such as Active Lives annual report review the data and use within action plans to steer national trends to the local area along with the actual local feedback. Current trend suggests no change in uptake in physical activity with the percentages within 0.1% of the previous years.

Working with cohesion and diversity groups within the city support actions regarding physical activity and sport to bring groups together and promote engaging more to increase participation levels. Supporting the new integrated communities green paper to bring communities

We will adopt a range of different methods to stimulate people's interest and understanding of the health benefits of being more active. We must encourage people to take responsibility for introducing activity into their daily lifestyles and ensure that local programmes are in place to enable them to be more active.

We will also develop programmes which are targeted at those people in Peterborough

together over the next 5 years is a great opportunity to support both strategies to increase participation as Peterborough is one of only 5 cities successful in being awarded this funding. This paper clearly highlights culture and leisure is a key area to focus on to enable projects to get communities groups engaged and participating in physical activity to increase social interaction, confidence and reduce inactivity.

Continued community support for health rehabilitation will continue with Solutions 4 Health, Vivacity and NHS nurses delivering classes and outreach work to engage and increase participation levels for all community groups. Work will continue to look at using more parks and green open spaces to participate in more activity when available such as walking groups with a walk leader, informal or relaxed classes such as Tai Chi or bootcamp style sessions.



Spaces such as allotments and vegetable patches at venues such as Nene Valley Community Centre to be promoted more so communities are aware of other activities that can be utilised to improve health and activity benefits. Attractive green routes from the embankment and Thorpe Meadows to be celebrated once completed to encourage use from cyclists, walkers and joggers as part of the local cycling and walking infrastructure plan which only 35 local authorities have been funded to produce.

Sustrans, the charity that's making it easier for people to walk and cycle, is committed to working in Peterborough, illustrated by their regional office being located in the City. At present Sustrans run their award winning Bike It schools engagement programme, working with 28 primary schools currently supporting parents teachers and pupils to change the way they travel for school by running innovative and educational interventions. On top of this Sustrans continues to chair the Peterborough cycle forum, lead of strategic support for Peterborough's local cycling and walking infrastructure plan.

Choosing to walk, cycle or catch public transport to work can combine your commute with daily physical activity and is something to be encouraged moving forward.

Underpinning the 4 priorities travel by way of public transports, cycling or walking will be encouraged and developed working with sustrans.

Walking and cycling, known collectively as active travel, are a very simple way of incorporating physical activity into our daily lives.

In addition, active travel is also important for increasing access to jobs and services whilst helping to reduce emissions and ease congestion when replacing journeys made by car.

Active travel can include any type of travel that involves physical activity such as walking, cycling, and incidental activity associated with the use of public transport.

Choosing to walk, cycle or catch public transport to work can combine your commute with daily physical activity.

Free, easy and not requiring any special equipment, walking is one of the most accessible forms of healthy activity. An average person can walk one kilometer in about 10 minutes. A brisk walk burns the same amount of calories as a run over the same distance.

Priority 2: Active Education

Education will be a key driver especially as Primary Schools are currently receiving Primary PE and Sports Premium funding over the next 2 years, roughly £17k each year to be used for sports and physical activities. Inspire + will look to work with local Primary Schools across the city to mentor, upskill and deliver sports and activities which offer a framework and governance for the schools.

Since the introduction of the Primary PE and Sport Premium in 2013, teachers have told Sport England that the quality of sporting provision at Primary School has improved. The next challenge is securing the legacy of this investment for future generations of pupils. Sport England have introduced new grant conditions and guidance for this academic year which place greater emphasis on our expectation that funding should generate sustainable improvements which enhance, rather than maintain, existing provision. For example, where schools are using their funding to employ

specialist coaches, these should be deployed alongside class teachers, rather than displacing them, in order for their impact to be sustainable and enable the upskilling of existing teachers. The 2014 NatCen evaluation²³ found that the impact of the Premium is strongest when there is strong commitment from the school's senior leadership team.

Sport England and national partners have developed resources specifically aimed at headteachers to support effective use of the Premium. Schools should continue to be made aware of and signposted to these resources. Under the new inspection framework, Ofsted inspectors will assess how effectively leaders use the Primary PE and Sport Premium and measure its impact on outcomes for pupils, and how effectively governors hold them to account for this. DfE is already doing more to encourage governors to play an active role in deciding how the Premium is spent and has added guidance on this in the new Governors Handbook²⁴.

Schools are required to publish information about their Premium spending on their websites. Reporting requirements have been enhanced so that we can evaluate the impact the investment



Priority 3: Active Recreation

Promoting physical activity and active recreation is a core part of the City's Health and Wellbeing Strategy. Active recreation is a significant part of the overall picture in influencing people's attitude to an active lifestyle. This notion is very relevant in encouraging inactive people to take part in physical activity in any form.

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A common theme and barrier repeated throughout our research was that people are not sure how much physical activity is needed to bring about significant health benefits. People also seem unaware about what opportunities are available to them in the city and are not used to using them, particularly in our diverse communities. For example, whilst most people are aware of our parks and open spaces, fewer are fully aware of the range and location of leisure facilities, school facilities or other local programmes.

Some residents in Peterborough currently find it difficult to choose an active lifestyle and consequently they may face challenging health issues in the future. The Council must play a leading role in advocating the benefits and the opportunities of leading a more active lifestyle.

Active recreation and physical activity can help prevent a range of physical and mental illness and in Peterborough can

have positive effects on cardiovascular disease, stroke, dementia, depression and type 2 diabetes along with weight management.

Active recreation can take many forms and has the most diverse range of activities from walking, dancing, bike rides, gardening, bowls, swimming, canoeing to a family kick about in the local park, any activity that achieves the minimum minutes of activity per day or week.

Active recreation is very important and for many people very enjoyable and integrated into their lives. It is also a positive way of introducing an active lifestyle to a wide audience, getting people active for the first time, or getting people active again after a period of inactivity. The range and variety available means that there is a menu of opportunities for residents to get active, we just need to point them in the right direction and provide supporting information breaking down barriers and promoting both sport and wider physical activity.



Priority 4: Active Sport

Significant levels of physical activity and sport are delivered through a network of organisations outside of the Council. There are many examples of how working together has been effective and successful. Increasing the levels of physical activity in the city will be a real challenge. We must encourage people to change their current lifestyles and practices and put activity at the heart of a healthy lifestyle. This work cannot be done by the Council and Health alone.

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Vivacity as the culture and leisure lead within the city will support local groups in seeking funding and general information on facilities and services.

Services must be directed to where they have the most impact. Innovative solutions will be sought in partnership with organisations who share the same commitment and passion for increasing participation and bringing about healthier lifestyles.

Sporting activity is nothing without the people working in it, this works its way all the way through from chairs, board members, chief executives to parents and volunteers in helping their local clubs and groups. It is important to have the right

expertise and the right support to enables activity to continue and flourish.

Skills developed and delivery through informal sporting activity are an important foundation and essential in giving people working or volunteering the chance to reach their potential and develop skills for the further. Many informal sporting activities give opportunities to not only develop valuable life and health skills, but develop a strong sense of self and connection to the local community.

The London 2012 Games inspired a generation of young people across the country to choose sport and this has been reflected within our own City, a legacy for which we want to build on.

Our strategy recognises the need to encourage and motivate people to be the best they possibly can at any type of activity, alongside those striving for

sporting excellence on a local, regional, national or international stage. As well as increasing and improving people's everyday levels of activity through active sport, active living and active recreation, we have a strong commitment across the whole spectrum of participation, including gifted and talented schemes in schools and supporting excellence through community sport.

The city does not have a tradition of producing successful athletes and sports stars and there

are many individuals and teams who have a natural sporting talent that will need to be nurtured and supported to enable them to achieve their sporting potential. This can be supported through the following areas:

- Skills
- Coaching
- Apprenticeships
- Volunteering
- Strong governance



Skills

The skills within sport are as broad as the activities on offer, the sector needs to ensure that everyone working in sport is equipped with the necessary skills to do their job effectively. We also need to make sure that the sector is open to all and not a closed shop, taking on the consideration of participants they represent and the communities in which they are situated.

Coaching

Sport England state that good quality coaching can be the thing that makes the difference between building a sporting habit for life or equally putting them off. Coaches need to provide the right environment to support new and current participants to maintain and promote an active lifestyle. Coaches and the clubs and groups they represent have the skills and continuous professional development they need.

Apprenticeships

Peterborough already have a number of apprenticeship active within sports, the Peterborough District Football League have led the way in promoting and administering a number of places. The Government has committed to 3 million apprenticeships by 2020 and the sports sector need to take advantage of this positive way of engaging young people. Sport has the potential to increase the number of young people taking up apprenticeships with the learning shared across Peterborough.

Volunteering

Peterborough has a huge resource of volunteers, Vivacity have been particularly successful in recruiting and retaining volunteers to support their sports activities and for the city's greatest sporting event the Great Eastern Run. Volunteers perform a wide range of role from coaching teams to supporting clubs in their day to day activities through to fundraising, or just being that extra pair of hands. Learning should be shared across the city to not only engage with more volunteers but how to make sure they have a productive experience, and continue to support the sector.

Peterborough Council for Voluntary Services also operates a successful service as part of its programme for communities or individuals wanting advice or information on setting up clubs or groups.



Strong Governance

Both Sport England and UK Sport have jointly brought in a new framework where they work together with national governing bodies to ensure they maintain high standards of governance and that these principles are passed down to clubs and groups working with funders and national governing bodies. **Governance needs to be clear and transparent** at all levels and be representative of the sporting area and community in which it is situated.

What will be done?

Peterborough City Council and its partners will promote use of the UK Sport and Sport England code of practice for all clubs, facilities and users within the city.

The code has three tiers and will apply to any organisation seeking funding from us or UK Sport, regardless of size and sector, including national governing bodies of sport, clubs, charities and local authorities. The code is proportionate, expecting the highest standards of good governance from organisations requesting the largest public investments, including:

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- Increased skills and diversity in decision making, with a target of at least 30 per cent gender diversity on boards
- Greater transparency, for example publishing more information on the structure, strategy and financial position of the organisation
- Constitutional arrangements that give boards the prime role in decision making.

Sustrans, the charity that's making it easier for people to walk and cycle, is committed to working in Peterborough, illustrated by their regional office being located in the City. At present Sustrans run their award winning Bike It schools engagement programme, working with 28 primary schools

currently supporting parents teachers and pupils to change the way they travel for school by running innovative and educational interventions. On top of this Sustrans continues to chair the Peterborough cycle forum, lead of strategic support for Peterborough's local cycling and walking infrastructure plan.

PCC and its partners aim to promote the highest standard of sporting conduct and explore its wider social applications. Working together with key partners such as national governing bodies PCC takes a leading role in promoting equality and diversity in sport to ensure there are no barriers to participation and involvement in the running of sport for any social group.



Moving forward: keeping on track

The Peterborough Active Lifestyles Strategy recognises the significance of the sport and leisure sectors in making Peterborough an Active City, and advocates continued support in leisure and recreation activities. The strategy also addresses concerns facing the sector and considers how to maximise opportunities for the Active life of Peterborough to flourish.

Peterborough City Council is well placed to lead the development of the strategy and to oversee its delivery. However, the diverse nature and scope of the sector is such that a range of other organisations will be central to ensuring that there is full engagement in the process. This is particularly the case in Peterborough where the City Council already has predominantly a commissioning role and operates via a network of funded delivery partners both in leisure and health.

The development of the strategy was overseen by the Active Lifestyles Strategy Steering Group. This successful partnership approach and subsequent consultation on the strategy, suggests the need for a small executive group informed by and interconnected with a wider consultative forum. It is therefore proposed to establish a core delivery group – Peterborough Active Lifestyles and Sports Group– supported and informed by a wider forums, such as the Health and Wellbeing Board and the capital projects board and Peterborough’s sporting governing bodies. Together, this alliance of organisations and individuals will take ownership of the strategy and oversee its delivery.

The consortium will be built around the leisure and recreation institutions in the City with Sport England. The group will be an open and relatively free-form group that has seamless links with the wider sector.

97 The proposed functions of Peterborough Active Lifestyles and Sports group will include:

- Inform, own and oversee the delivery of this strategy;
- Provide a voice for the sector;
- Networking, lobbying and information-sharing;
- Seek resources to deliver the strategy;
- Make strategic connections with and contribute to the Local Enterprise Partnership
- Advise on selected projects and programmes;
- Encourage collaboration in the sector;

- Monitor progress on the strategy and other key cultural projects.

The City Council will play a central role in the Peterborough Active Lifestyle and Sports group and will support the development of the Forum. The specific priorities for the Council will include:

- Advocating the importance of Active Lifestyles;
- Supporting partnership working;
- Delivering selected programmes;
- Commissioning and funding key programmes;
- Linking Active Lifestyles to other key city priorities;
- Liaising with national and regional governing bodies on behalf of the city.



Delivering the strategy

The budget challenge

Leisure and recreation sector will not be immune from the unprecedented public spending deficit faced by the UK and the City. Work is already underway between the City Council and the sector to identify responses to the challenges ahead. In summary, the overarching approach will include:

- Greater collaboration and synergy between organisations, programmes and projects. For example, changes in school and NHS structures provide an opportunity for agencies to come together to deliver a single, coordinated package of activity;
- Seeking to drive down costs through shared services; smarter procurement, review of

delivery structures, and where possible engagement of volunteers;

- New income streams – by differentiated products and pricing, capturing income that is currently benefiting out of city organisations, and continuing success in attracting grant income, making sure Peterborough gets its fair share.

Action Planning

Progress on delivering the strategy will be done in three ways:

- An officer will be employed to make sure that priority areas within this strategy are considered and actioned.
- Open annual review involving the sector and wider public each year and an annual action plan agreed by March of each year. This will set out what needs to be done, by whom and by when;
- Agree a set of indicators which measure strategic progress (e.g. participation levels) and also measure

progress of key programmes and projects. The indicators will also take account of the objectives and outcomes set by key partners such as Sport England. As national performance indicators disappear, a key measure of success will be customer, citizen and satisfaction with the city's Active Lifestyles programmes.



Active Lifestyles action plan: what we'll do (April 2018 - March 2023) - 1. Active Living (short version)

Linking back to the PCC Sports & Active Lifestyles Strategy outline Plan, populate the following plan with dates for delivery, with support from PCC if required.

Commitment to engagement and participation with all groups across the city to improve activity levels in adults and children.
Under this section outline what activity are going to be delivered or key actions completed?

Key: **Year 1 in Green, Year 2 in Purple, Year 3 in Blue, Year 4 in Orange & Year 5+ in Navy**

WHAT activities/services?	HOW will this be completed?	WHEN by?	WHO by?	Measured Outcomes
<i>What key actions / activities are you going to do / deliver?</i>	<i>For each activity, provide further details on what you're going to do, and how you are going to deliver this.</i>	<i>When will this be completed?</i>	<i>Who will be responsible?</i>	<i>How will each activity outcome be measured?</i>
An annual review will be completed by PCC and key partners.	Planned annual meetings will be held to update on the action plans and any developments. Focus will be on the vision of more people, more active, more often.	30/03/2018 and then every year thereafter	PCC along with Livingsport	Progress delivery across the city, improved participation
	Steering group meetings with Vivacity/Livingsport to feedback on clubs that want to be involved.	15/06/2018 & 15/12/2018	Vivacity, Livingsport and PCC	Meetings every 3-4 months. Developments, and actions.
Agree a set of indicators that work for all partners to report back on activity and participation levels.	Indicators to be used by all partners and data collected to be fed back to highlight improvements.	April, July, Oct, Jan each year	PCC and Livingsport	Data to be collected by relevant partner.
Support Partnership working and advocate the importance of the Strategy.	As the key driver and owner in supporting the city with activity PCC will direct and inform groups and users.	Ongoing action	PCC	Culture and Leisure team to support
Refer and carry out actions or work from the Playing Pitch Strategy	The PPS has been adopted and used by planning teams and all partners across the city.	Ongoing	PPC and Partners	
Refer and carry out actions or work from the Facility Strategy	Outline of facilities conditions across the city along with need for improvements with timeframes.	Ongoing	PCC and Partners	
Advise on selected programmes and projects for the city along with commissioning and funding when applicable.	Communicate and engage with group on new programmes, funding and projects that could improvement activity engagement and or participation levels across the city.	Ongoing	PCC and Livingsport	Improved data results

Attend Cohesion and Diversity quarterly meetings and complete any relevant culture and sport actions.	Attend meetings where possible and take on actions involving culture and sport for the city.	Ongoing	PCC	Attendance and actions
Support and communicate the Integrated Communities strategy	Support the work and actions coming from the strategy and link any current work with partners to deliver improved integrated communities.	Ongoing	PCC and partners	Improved participation and engagement
Communicating and linking this strategy and group	Link Active Lifestyles Strategy to other key city priorities by communicating with partners through this channel	Ongoing	PCC	Projects and funding delivered
	Any national funding bids available to the city to improve participation and activity are shared in a timely manner by Livingsport and Sport England.	Ongoing	PCC	Projects and funding being delivered
Focus on increasing the activity levels of the over 50's in Peterborough	Classes for the over 50's will be set up utilising Cross Keys Homes sheltered housing scheme communal rooms	Starting in October 2018 for 5 years	Vivacity	1 - Participation 2 - Increased awareness 3 - Improved health statistics
	Introduction of specific Lifestyle memberships targeted at the over 50's groups.			
To focus on extending our exercise referral programme.	There will be the addition of a 'New Starter' class and an 'Advanced' class. Provision will increase over the next 5 years from the current 7 classes per week to 10.	Starting in April 2018	Vivacity	1 - Number of participants 2 - Number of self-referrals 3 - Improved health statistics
Continue to work closely with the rehabilitation teams based at PCH to provide community rehab.	Another member of the health and wellbeing team will be upskilled to a level 4 instructor in order to enable to deliver programmes.	Continuing to 2022	Vivacity	1 – No referred 2 - BP / BMI 3 - Fatigue scores
Support families living in supported housing schemes	The Sports Development team will work with Cross Keys Homes to deliver sports activities to families living in supported housing, i.e Hope House.	Starting in July 2018	Vivacity	Number of families and children taking part in activities
Volunteer opportunities within sports	The Vivacity volunteering team will continue to promote volunteering opportunities within sport.	Ongoing	Vivacity	Number of volunteers

Peterborough Council for the Voluntary Service (PCVS)	With over 30 years experience across communities, PCVS are often the first port of call to point people in the right direction for a range of services and supplies that are often free of charge.	Ongoing	PCVS	Number of volunteers
PDFL and Nene Valley Trust	Working with PECT 700 trees will be planted as part of a 2 year contract to develop and replace trees.	December 2018	PDFL	
PDFL and Nene Valley Trust	Using postcode lottery funding set up a planter veg patch for local community groups to access and own to engage people in activity other than sport.	September 2018	PDFL	Increase use in visitors to centre
Creation of Peterborough's first LCWIP - Local Cycling and Walking Infrastructure Plan	PCC are one of 35 LAs to be awarded funding to create their LCWIP. Sustrans will be working with PCC to offer them strategic support in getting their plan 'approved'.	Completed LCWIP by c.Summer, 2018	PCC - Lewis Banks and Charlotte Palmer	Full adopted LCWIP
Youth Services	When setting up new pilots or programmes liaise with youth services especially with age groups 14-19 years.	April 2019	PCC Youth Service Team	
	Survey to be completed by youth workers outreach to evidence engagement and then results to be reviewed.	April 2019	PCC Youth Services Team	
Active Lives Annual Report by Sport England.	Review the annual report that is produced March each year for the previous 12 months.	March 2019	PCC, Vivacity, Solutions for health, clubs	Improvement on annual report in March 2019
Encourage more walking/cycling	Creating safe and attractive green routes from the City Embankment to Thorpe Meadows.	2022	Nene Park Trust	Increase in visitors
Cycling and Walking infrastructure Plan	PCC local cycling and walking infrastructure plan to be developed and the desire to meet the DfT target of doubling cycling levels by 2025.	September 2025	PCC and SusTrans	Double cycling levels by 2025

Active Lifestyles action plan: what we'll do (April 2018 - March 2023) - 2. Active Education (short version)

Linking back to the PCC Sports & Active Lifestyles Strategy outline Plan, populate the following plan with dates for delivery, with support from PCC if required.

Any Educational, training, apprenticeships or skill development work to be highlighted below. Looking at engagement and participation within sports and activities with primary and secondary schools, colleges, training providers and partners.

Key: Year 1 in Green, Year 2 in Purple, Year 3 in Blue, Year 4 in Orange & Year 5+ in Navy

WHAT activities/services?	HOW will this be completed?	WHEN by?	WHO by?	Measured Outcomes
<i>What key actions / activities are you going to do / deliver?</i>	<i>For each activity, provide further details on what you're going to do, and how you are going to deliver this.</i>	<i>When will this be completed?</i>	<i>Who will be responsible?</i>	<i>How will each activity outcome be measured?</i>
Sport Premium Funding	Confirm with Education department what framework is in place to make sure the school funds are used wisely to offer sustainability.	September 2018	PCC, Living Sport and Inspire +	Support and training framework
	Support schools to deliver the outcomes of 1 hour of activity a day for students.	Ongoing	Schools/PCC	Students completing 1 hr activity a day
	Survey to engage with students to understand their views on engagement and participation levels.	June 2018	PCC	Survey complete
	Schools to use the School Games organiser role more to engage/promote.	September 2018	Stanground College as lead	
Facility Use - Especially 3G/4G pitches	Schools to open outdoor and key indoor sports facilities to the local communities.	September 2018	PCC	
	Schools to encourage more recreational activities and family activities.	September 2018	Schools/PCC	
	Look at opportunities to build new pitches where funding is available for areas with no immediate access.	Ongoing	Opportunity P'Boro, PCC, Vivacity	

Sustrans School Engagement Prog (Bike It)	Sustrans currently works with 26 schools across Peterborough, and has been delivering its Bike It project since 2010.	March 2018 funding until 2020.	Sustrans and PCC	Annual hands up survey data
Work with Primary Schools and SEND schools to offer balance biking sessions.	Some primary children struggle with learning to ride bikes. We will take balance bikes into schools to work with groups.	Starts in September 2018	Vivacity	Increase in children participation in cycling sessions
Public Health and Solutions 4 Health work	Continue to develop the outreach schemes across the city in key locations to offer free health checks.	Ongoing	Solutions 4 Health	Improved health statistics
	Join up with Vivacity to offer a subsidised outlet after the 8 week programme.	September 2018	Solutions 4 Health and Vivacity	Improved health statistics and participation
	Trial 'Let's get moving' activity based and 'Shape up for Life' for lowering obesity levels.	April 2019	Solutions 4 health and Vivacity	Improved health statistics and participation
	Smoking referral to gyms based on when someone stops they are offered a free 2 month membership at a Vivacity gym.	April 2019	Solutions 4 health and Vivacity	Improved health statistics and participation
School Facilities accessibility	Schools to be approached to open during evenings, weekends and or holiday periods for access for local community groups and sports groups.	April 2019	PCC	Increase in local facilities accessed and increase in participation levels
Activity and Engagement	Explore a clubs forum where activity providers can meet to discuss ideas.	2019 annually	Vivacity / PCC	Meeting takes place
Sport Premium Funding	Explore a PE conference for the city and health Ambassador scheme to meet and discuss initiatives and best practice.	2019 annually	Schools/PCC	Conference running

Active Lifestyles action plan: what we'll do (April 2018 - March 2023) - 3. Active Recreation (short version)

Linking back to the PCC Sports & Active Lifestyles Strategy outline Plan, populate the following plan with dates for delivery, with support from PCC if required.

Active recreation can take many forms and has the most diverse range of activities from walking, dancing, bike rides, gardening, bowls, swimming, canoeing to a family kick about in the local park, any activity that achieve the minimum 30 minutes of activity a week

Key: Year 1 in Green, Year 2 in Purple, Year 3 in Blue, Year 4 in Orange & Year 5+ in Navy

WHAT activities/services?	HOW will this be completed?	WHEN by?	WHO by?	Measured Outcomes
<i>What key actions / activities are you going to do / deliver?</i>	<i>For each activity, provide further details on what you're going to do, and how you are going to deliver this.</i>	<i>When will this be completed?</i>	<i>Who will be responsible?</i>	<i>How will each activity outcome be measured?</i>
Walking for health and Nordic walking	More focus on businesses so that lunchtime walks groups can be increased.	May 2018	Vivacity	Number of businesses involved
	There are currently 5 nordic walks per week operating across the city.	May 2018	Vivacity	Participation levels
Recreational Swimming	Increase number of recreational swimmers in public swimming pools across the city.	Ongoing	Vivacity	Participation levels
	Increase number of users within dementia swimming sessions.	Ongoing	Vivacity	Participation levels
	Develop the swimming offer at St Georges Hydrotherapy pool in partnership FOSG	Ongoing	Vivacity & FO St Georges	Participation levels
Drop in sports sessions	Continue drop in sports sessions at parks and open spaces across the city.	August 2018	Vivacity	Participation levels
	Sports leaders and volunteers to attend locations to deliver pop up sports activities.	August 2018	Vivacity	Participation Numbers
Family Fun Days	Work with local sports clubs and organisations across the city to offer family fun days.	August 2018	Vivacity	Participation levels

Sport Facility Open Days	Develop a series of open days at leisure centres across the city to showcase opportunities and increase participation.	October 2018	Vivacity	Participation levels
Holiday Activities	Provide high quality holiday activities that include sport and physical activity.	Ongoing	Vivacity and other providers	Participation levels

Continue to grow the Peterborough Adapted Cycling Scheme	Promoting the initiative more widely which currently operates from Ferry Meadows in summer months & Athletics Track all year.	Ongoing	Vivacity	Participation Levels
Inspire Peterborough	Development work to continue with the gym is Stanground. Store room will be accessible from summer.	September 2018	Inspire	Increased participation
Inspire Funding	More funding to be applied for to increase activities on offer for local residents to access & increase physical activity levels.	Ongoing	Inspire	Increased participation
Inspire Delivery	Continue to attend and complete actions from the Ability Plus meetings along with the Customer Strategy survey actions.	Ongoing	Inspire and Living Sport	Increased engagement and participation
Sense and Living Sport have teamed up	Living Sport is now a priority CSP for Sense and both parties have produced an action plan together.	September 2018	Inspire and LivingSport	
UK Deaf Sport to support work in Peterborough	UK Deaf Sport has recently confirmed funding to be able to work in 3 focus areas, one of these is Peterborough.	September 2018	Inspire and Living Sport	
Sports Clubs Audits	Living Sport is interested to work with any sports clubs that work with people with disabilities.	Ongoing	Inspire and LivingSport	

Walking for health	There are currently 13 health walks set up around the city per week.	April 2019	2019	Participation levels
Cycling and Walking	Peterborough will increase the number of cycling trips throughout the authority area. All pedestrian areas will be developed.	2020	Sustainable Transport	Participation levels
Make more areas accessible for active recreation	Create better areas for people to enjoy the floor plains at Ferry Meadows.	2022	Nene Park Trust	
	Create entrances to Nene Park that are more welcoming, informative and attractive.	2022	Nene Park Trust	
	Create Canoe portage route allowing canoeists to easily travel from Gunwade in Ferry Meadows to the River Nene.	2022	Nene Park Trust	
	On behalf of PCC care for Thorpe Lea Meadows with the help of local communities.	2022	Nene Park Trust	
Promote outdoor recreation and Nene Outdoors Activity Centre	Provide opportunities for safe and managed wild swimming.	2022	Nene Park Trust	
New Developments and Opportunities	Provide a range of new recreational activities such as low and high ropes and climbing walls and children's play centre.	2022	Nene Park Trust	

Active Lifestyles action plan: what we'll do (April 2018 - March 2023) - 4. Active Sports (short version)

Linking back to the PCC Sports & Active Lifestyles Strategy outline Plan, populate the following plan with dates for delivery, with support from PCC if required.

Significant levels of physical activity and sport are delivered through a network of organisations outside of the Council. The city does not have a tradition of producing successful athletes and sports stars and there are many individuals and teams who have a natural sporting talent that will need to be nurtured and supported to enable them to achieve their sporting potential.

Key: **Year 1 in Green, Year 2 in Purple, Year 3 in Blue, Year 4 in Orange & Year 5+ in Navy**

WHAT activities/services?	HOW will this be completed?	WHEN by?	WHO by?	Measured Outcomes
<i>What key actions / activities are you going to do / deliver?</i>	<i>For each activity, provide further details on what you're going to do, and how you are going to deliver this.</i>	<i>When will this be completed?</i>	<i>Who will be responsible?</i>	<i>How will each activity outcome be measured?</i>
Accessible Sports Activities	A variety of sports sessions available for all levels of fitness and different disabilities, throughout the week.	Ongoing	Vivacity	Number of participants
Park Runs	Adult Parkrun taking place at Nene Park weekly all year on Saturday mornings.	Ongoing	Park Run and support by clubs/Vivacity	Number of participants
	Junior Parkrun taking place at Central Park on Sunday mornings enabling schools.	Started in January 2018	Park Run and support by clubs/Vivacity	Number of participants
Local Running Clubs	Support local running clubs across the city by working alongside them and GPAN.	Ongoing	Running clubs	Number of participants
	Continue to support GPAN through the provision of subsidised use of the Athletics Arena for training and events.	Ongoing	Vivacity & GPAN	Number of participants
Sports Forums	Work with a wide range of voluntary sports clubs across the city to engage with a wider number of participants.	Ongoing	Vivacity/PCC/ Living Sport and NGB	

Facility Developments	Funding from new housing developments to be used to support local communities with improved leisure facilities.	Ongoing	PCC	Increase in assets
Peterborough District Football League and Nene Valley Community Centre	Aim of the charity is to increase participation levels at all levels for football and other sports.	Ongoing	PDFL	Increased participation levels and engagement
City Tennis Plan	Peterborough and Castor and Ailsworth clubs have been working on a city plan for Tennis since July 2017.	Ongoing	Peterborough and Castor & Ailsworth club	Participation levels and more facilities available for access
	Current condition of public courts for bid highlight poor conditions, few are floodlit, limited or no booking systems.	September 2018	Peterborough and Castor & Ailsworth club	Successful bid and new and improved facilities
	Central Park and Itter Park courts to be utilised more with either a club or Vivacity as the lead within the city to manage.	June 2018	PCC	Increased usage and regular activity taking place
City Cricket Plan and Projects	Development meetings and the Hub taster sessions will continue and be developed across the city.	Ongoing	Cricket East	Increase in awareness and Participation
	Opportunities to increase cricket wickets and venues across the city to engage more and increase participation levels.	Ongoing	Cricket East/PCC	Increased wickets and or venues
Support Sports Clubs to achieve their full potential	Help to support clubs develop their organisational structure	Ongoing	Vivacity / Living Sport / NGBs	
Athletics Development - Greater Peterborough Athletics Network (GPAN)	Ongoing maintenance to the athletics track required to keep facility in good condition.	Ongoing	Vivacity/PCC	
	Junior Park Run now in place and headed by GPAN.	Sept 2017	GPAN	
	Communication and planning to improve events across the city.	Ongoing	GPAN, Vivacity/PCC	
	Look to develop areas and maintain them so everyone can feel safe using footpaths across the city.	Ongoing	GPAN/PCC	

<p>Ensure clear pathways exist for promising participants. Provide support to assist athletes with potential and those performing at a higher level.</p>	<p>Structures are in place and easily accessible to encourage those with the ability and desire to progress from participation through performance to higher levels.</p>	<p>Ongoing</p>	<p>Sports Aid foundation, Vivacity, NGBs</p>	
<p>Swimming. To provide sufficient water space to cater for the needs of current and future residents (different clubs, aquatic activities and community users) against a challenge of pools which are uncomfortably full, (impacting upon the quality of experience of users) and the ageing stock, particularly of the Regional Pool</p>	<p>Consider commissioning a broad ranging Feasibility Study in 2018 to consider the various options to increase the available water space.</p> <p>Maintain dialogue between PCC, Vivacity, Swim England, different user groups and City of Peterborough Swimming Club to ensure that users' needs are considered in the context of the wider swimming programme.</p>	<p>2018</p>	<p>PCC, Vivacity Sport England, Swim England/ COPS</p>	
<p>School Sports facilities. Measurably extend the accessibility and availability of the current stock of sports halls and other facilities to more sections of the community</p>	<p>Organise an city-wide event promoting the value and benefit of community use of educational facilities (community contribution and financial) to persuade more schools to make facilities available and new build schools to offer full levels of community access.</p>	<p>Sept 2018</p>	<p>PCC led, supported by Sport England, Youth Sport Trust, Vivacity, Living Sport</p>	
<p>Indoor Bowls</p>	<p>Support the Peterborough Indoor Bowls Centre to ensure that the facility remains fit for purpose at the requisite level of quality to cater for growing demand.</p>	<p>2018</p>	<p>PCC and Living Sport</p>	
<p>Roller Hockey</p>	<p>Consider the importance of developing a roller sports specific venue in the City.</p>	<p>2018</p>	<p>PCC</p>	

Rowing	Continue to market and promote the Peterborough Rowing Club facility. Development of facilities for Rowing and other water sports at Teardrop Lake, Hampton	Fundraising through 2018	PCC	
'Come and Try' events	Work with a variety of clubs and NGBs to set up low scale come and try events for people to have a go at competitions.	2019	Vivacity/sport clubs and NGBs	Increase in participation numbers annually
	Support minority groups to play sport and try new activities by taking sport out to their areas and working with their community.	2019	Vivacity/Sports Clubs and NGB	Increase in participation numbers annually
Facility Development	Improve sports hall accessibility so local groups and sports clubs can book and participate more often and locally.	2019	PCC and clubs	Increased facility availability and participation levels
	Improve access to community centres and small sports halls for daytime groups and minority sports.	2019	PCC and clubs	Increased facility availability and participation levels
City Tennis Plan	Shortage of indoor courts, not enough qualified coaches and poor membership levels mean current development is poor.	September 2019	Peterborough and Castor & Ailsworth club	Successful bid and new and improved facilities as a result, increase participation
	Aspiration is to build new indoor facilities at Peterborough Town and Castor and Ailsworth potentially relocating.	September 2019	Peterborough and Castor & Ailsworth clubs	Successful bid and new and improved facilities as a result, increase participation
City Cricket Plan and Projects	Diverse communities core cricket programme 2018-2019 - Play More	April 2019	Cricket East	Increase in Participation

Swimming Developments and City of Peterborough Swimming Club	Pools costs are inflating by operators and the club require funding.	April 2019	COPSC	
	Casual swimming needs to be marketed more and in a different way to increase.	April 2019	Vivacity	Participation levels

Work with clubs offering more diverse sports and activities to enable more participants	Work with sports clubs and facility operators to allow better access to facilities for training, competitions and coaching		Vivacity/Schools/NGB's	
Holiday Activities	Work with GPAN to provide inclusive high quality athletics coaching during the summer holidays as part of the holiday activity offer.		Vivacity/GPAN	
	Support other clubs to provide high quality sports specific clubs across the city during the school holidays.		Vivacity / Sports Clubs / NGBs	
Training and support for sports coaches	Provide a series of CPD courses to maintain high skill sets for coaches across the city.		Vivacity / Living Sport / NGBs	
Competitions	Work with the School Games Coordinator, ensure that there is a good level of active sports competitions running across the city.		Vivacity, School Games Co, Sports Clubs	
Opportunity for sport and active lifestyles presence by the development of Peterborough University	Development of Peterborough University facilities should reflect the recommendations of Active Lifestyles and sports Strategy	According to P'boro University timeline	Active Lifestyles Strategy	

			Steering Group	
Gymnastics	PCC in partnership with British Gymnastics and the 4 Gymnastics Clubs should work together on a Plan that enables the clubs to grow.	Commission for 2019	PCC, Sport England, British Gym Clubs & Living Sport	
Planet Ice	There is an ongoing need for the operator to invest in the facility to ensure that the venue remains fit for purpose, especially with a competitor building a rink in Cambridgeshire.	2019	Operator, PCC	
Boxing	Preparation of a Development Plan to support the delivery of Boxing activities in the city, especially supporting community cohesion	2019	PCC	
Facility Development	New leisure facility to be located in Werrington to keep up with demand. Facility to host both wet and dry services.	2020	PCC	Facility Operational
Swimming Developments and COPSC	COPSC require more space to develop the club. Club is at capacity for space available	2020	COPSC, Vivacity and PCC	Increased hours
	More diversity within swimming, currently swimming is predominately white British.	2020	COPSC	More Diverse Membership
City Cricket Plan	Successful in being awarded the Pboro Community Cricket Hub project for 3 years of funding from the Lords Taverners.	2021	Cricket East	Increase in participation
Facility Development	Replace or refurbish the Regional Pool to meet demand and improve services.	2022/2023	PCC	Facility Operational
Greater Peterborough Athletics Network	Continuing development of ParkRun at Ferry Meadows.	2022	GPAN	2 nd Run taking place

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PETERBOROUGH CITY COUNCIL ACTIVE PLACES STRATEGY (NEEDS ASSESSMENT)

DRAFT REPORT: JANUARY 2017

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SECTION 1: INTRODUCTION

1.1 Introduction

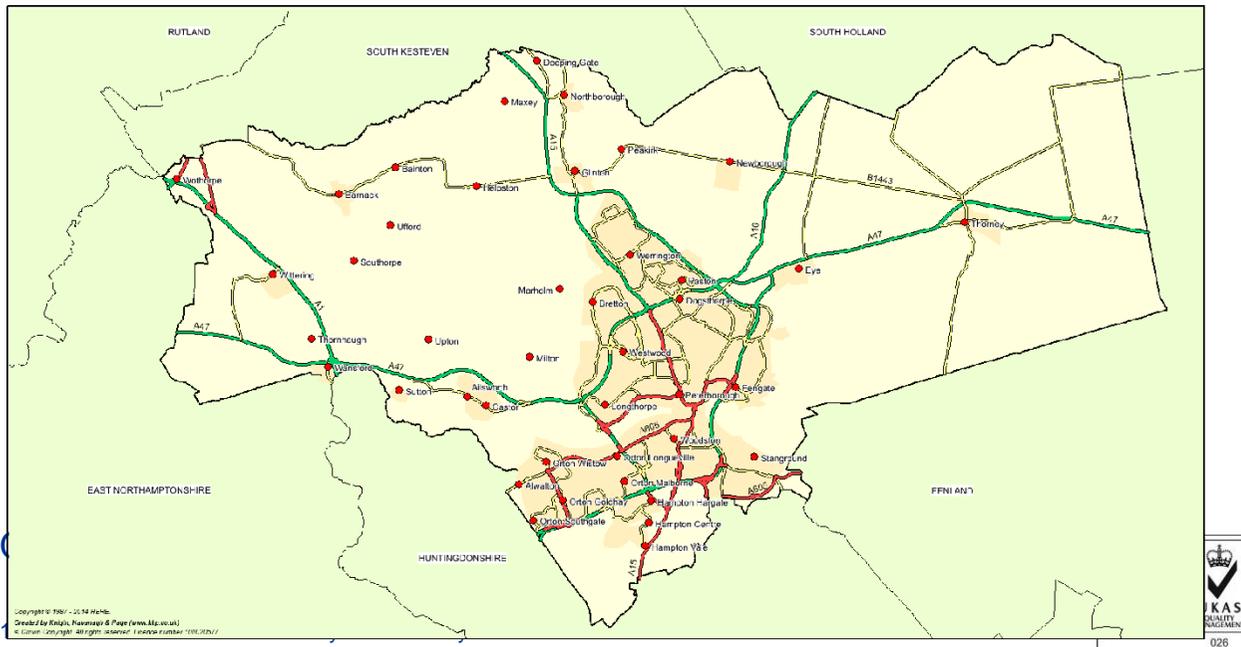
Knight, Kavanagh & Page Ltd (KKP) was appointed by Peterborough City Council (PCC) to undertake an assessment of formal indoor sports facility needs across the City to assist it to strategically plan for the future. This report provides a detailed assessment of current provision of indoor and built sports facilities, identifying needs and gaps in provision.

1.2 Background

Peterborough borders six local authorities including Rutland, South Kesteven South Holland, Fenland, Huntingdonshire and East Northamptonshire. South Kesteven has two areas of population adjoining Peterborough (Stamford and West Deeping); the remainder of the City boundary has little or no sizeable adjacent populations.

As identified in Figure 1.2 the City is dissected by a number of main roads including the A15, A16, A47, A505, and the A605.

Figure 1.2: Peterborough with main roads and main settlements



One of the unique characteristics of Peterborough is its landscape, on the very edge of the Fens. To the east of the City, the fenland landscape is flat and open, with the villages of Eye and Thorney on islands of higher ground and a settlement pattern of dispersed hamlets and farms. To the west and north, the shallow river valleys of the Nene and Welland give way to an undulating limestone plateau, with a denser pattern of stone villages. Historic houses and their grounds, like Burghley and Milton, feature prominently in the landscape, as does the RAF base at Wittering, beside the A1 towards the western edge of the area.

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1.3 Scope of the project

The report provides detail as to what exists in the City, its condition, location, availability and overall quality. It considers the demand for facilities based on population distribution, planned growth and taking into consideration health and economic deprivation. The facilities/sports covered include: sports halls, swimming pools, health and fitness, dance/aerobic studios, squash courts, indoor tennis courts and indoor bowls facilities. In delivering this report KKP has:

- Individually audited identified, sports halls (conventional i.e. 3+ court halls as per Sport England definitions) swimming pools (minimum length 20m), health and fitness facilities (including, within reason, dance studios) and squash courts (public, private and voluntary sector owned/managed).
- Analysed the supply and demand of facilities to identify gaps in provision and opportunities for improved provision.
- Sought to ensure that delivery of leisure facilities is undertaken with full reference to the corporate strategies of the Council and other relevant strategic influences.
- Identified areas of good practice, gaps in provision and opportunities for improved service in order to drive up participation levels.

This factual report provides a quantitative and qualitative audit based assessment of the facilities identified above. It provides a robust, up-to-date assessment of need for sports halls, health and fitness and specialist facilities and examines opportunities for new, enhanced and rationalised provision. Specific deficiencies and surpluses are identified to inform the provision required. The specific objectives of this audit and assessment are to:

- Identify local needs and quantify levels of demand
- Audit existing facility provision.

The specific tasks addressed within the study include:

- A review of relevant Council strategies, plans, reports, corporate objectives.
- A review of the local, regional and national strategic context.
- Analysis of local population demographics.
- Consideration of potential participation rates and modelling of likely demand.
- Audit of indoor facilities provided by public, private, voluntary and education sectors.
- Supply and demand analysis.
- Analysis of the balance between supply of and demand for sports facilities and identification of potential under and over-provision.

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- Identification of key issues to address in the future provision of indoor sports facilities.

These outputs provide the evidence upon which we develop the subsequent strategy and action plan. This will, in turn, inform and contribute to planning policy development, work on CIL and section 106 and the Council's response to housing development and related management issues.

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1.4 Report structure

The Royal Town Planning Institute (RTPI) in a new report entitled '*Strategic Planning: Effective Co-operation for Planning Across Boundaries (2015)*' puts the case for strategic planning based on six general principles:

- | | |
|---|---|
| <input type="checkbox"/> Have focus | <input type="checkbox"/> Be collaborative |
| <input type="checkbox"/> Be genuinely strategic | <input type="checkbox"/> Have strong leadership and |
| <input type="checkbox"/> Be spatial | <input type="checkbox"/> Be accountable to local electorates. |

In the preparation of this report, KKP has paid due regard to these strategic principles and it is, as a consequence, structured as follows:

- Section 2 - a review of background policy documentation at national, regional and local levels and a profile of the population and socio-demographic characteristics of the Borough.
- Section 3 - description of methodology employed to review indoor provision.
- Section 4 - review of sports hall provision.
- Section 5 - review of swimming pool provision.
- Section 6 - review of health and fitness provision.
- Section 7:- reviews of membership data
- Section 8 - review of indoor bowls provision
- Section 9 - review of ice rink
- Section 10 - review of significant other sports.
- Section 11 - identification of strengths, weaknesses, opportunities and threats, followed by strategic recommendations.

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SECTION 2: BACKGROUND

2.1 National context

Sport England aims to ensure positive planning for sport, enabling the right facilities to be provided in the right places, based on up to date assessment of need for all levels of sport and all sectors of the community. This draft assessment report has been produced for PCC applying the principles and tools identified in the Sport England Guide 'Assessing Needs and Opportunities for Indoor and Outdoor Sports Facilities' (ANOG).

Figure 2.1: ANOG model



As illustrated, Sport England regards an assessment of need as core to the planning for sporting provision. This report reviews indoor and built sporting facility need in Peterborough and provides a basis for future strategic planning.

Sporting Future: A New Strategy for an Active Nation'

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This new Government strategy for sport was released in December 2015. It confirms the recognition and understanding that sport makes a positive difference through broader means and will help the sector to deliver fundamental outcomes: physical and mental wellbeing, individual, social and community and economic development. It has identified the following outputs.

- Maximising international and domestic sporting success and the impact of major events.
- More people from every background regularly and meaningfully taking part in sport and physical activity, volunteering and experiencing live sport.
- A more productive, sustainable and responsible sport sector.

It further identifies that provision should:

- Meet the needs of the elite and professional system and deliver successful major sporting events.
- Meet the needs of the customer and enable them to engage in sport and physical activity.
- Strengthen the sport sector and make it more effective and resilient.

Sport England: Towards an Active Nation

In its new strategy, Sport England has identified that it will invest in:

- Tackling inactivity
- Children and young people
- Volunteering – a dual benefit
- Taking sport and activity into the mass market
- Supporting sport's core market
- Local delivery
- Facilities

These seven investment programmes will be underpinned by a new Workforce Strategy and a new Coaching Plan.

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Figure 2.2: Sport England Strategy 2016-2021

SPORT ENGLAND STRATEGY 2016-2021

AN OVERVIEW OF OUR STRATEGY

2016
SPORT ENGLAND
WORKING
DIFFERENTLY

HOW WE WORK
Investment principles
Behaviour change
Partnership
Insight and evaluation

WHERE WE INVEST
Tackling inactivity
Children and young people
Volunteering
Mass markets
Sustaining the core market
Working locally
Facilities

MORE PEOPLE
ENGAGED IN SPORT

SUPPORT FOR
THE SECTOR

More people from every background regularly and meaningfully engaging in sport and physical activity
Inactive people becoming active
More resilient habits
More positive attitudes among young people
More diverse volunteers
Improved progression and inclusion in talent development

A more productive, sustainable and responsible sport sector
A more demand-led sport sector that welcomes everyone
Improved governance
Improved financial efficiency
Increased and more diverse revenue generation
Increased diversity in leadership
A diverse and productive workforce

OUR
CONTRIBUTION TO
THE GOVERNMENT'S
FIVE OUTCOMES

- PHYSICAL WELLBEING
- MENTAL WELLBEING
- INDIVIDUAL DEVELOPMENT
- SOCIAL & COMMUNITY DEVELOPMENT
- ECONOMIC DEVELOPMENT

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National Planning Policy Framework 2012

The National Planning Policy Framework (NPPF) sets out planning policies for England. It details how the changes outlined are expected to be applied to the planning system. It also provides a framework for local people and their councils to produce distinct local and neighbourhood plans, reflecting the needs and priorities of local communities. It states that the purpose of the planning system is

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to contribute to the achievement of sustainable development. It identifies the need to focus on three themes of economic, social and environmentally sustainable development:

A presumption in favour of sustainable development is a key aspect for any plan-making and decision-taking processes. In relation to plan-making the NPPF sets out that local plans should meet objectively assessed needs. It is clear about the sport's role delivering sustainable communities through the promotion of health and well-being. Sport England, working within the provisions of the NPPF, wishes to see local planning policy protect, enhance and provide for sports facilities based on robust, up-to-date assessments of need, as well as helping to realise the wider benefits that participation in sport can bring.

In Parallel, the 'promoting healthy communities' theme identifies that planning policies should be based on robust, up-to-date assessments of need for open space, sports and recreation facilities and opportunities for new provision. Specific needs and quantitative and qualitative deficiencies and surpluses in local areas should also be identified. This information should be used to inform what provision is required in an area.

Economic value of sport to the nation

Sport, leisure, recreation and culture are all important economic drivers. In 2010, sport and sport-related activity was reported to have contributed £20.3 billion to the English economy; 1.9% of the England total. The contribution to employment is even greater with sport and sport-related activity estimated to support over 400,000 full-time equivalent jobs, 2.3% of all jobs in England.

Volunteering in sport, and the health benefits derived, also have an impact on the economy. The estimated economic value of sport-related volunteering is £2.7 billion. The annual value of health benefits from people taking part in sport is estimated at £11.2 billion.

Benefits of sport include the well-being/happiness of individuals taking part, improved health and education, reduced youth crime, environmental benefits, regeneration and community development, and to the individual and wider society through volunteering. Consumption of sport benefits includes the well-being/ happiness of spectators, and the national pride/feel good factor derived from sporting success/achievement.

Participation in sport can contribute to reductions in crime and anti-social behaviour, particularly among young people. It can also have a net impact on the environment; where, for example, more people are encouraged to walk and cycle, emissions and congestion can reduce. In summary, sport provides a range of economic and health benefits to Peterborough and its local resident population and helps to provide jobs and opportunities to both spectate and participate in physical activity.

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Public Health England: Everybody Active, Everyday

In October 2014 Public Health England (PHE) produced its plan to tackle low activity levels across the country. Along with making the case for physical activity, this identifies four areas where measures need to be taken at a national and local level:

- Active society: creating a social movement, shifting social norms so that physical activity becomes a routine part of daily life.
- Moving professionals: activating networks of expertise. Making every contact with the health sector count to push the 'active' message and to deliver the message through other sectors including education, sports and leisure, transport and planning.
- Active environments: creating the right spaces. Making available and accessible appropriate environments that encourage people to be active every day.
- Moving at scale: scaling up interventions that make us active. Maximising existing assets that enable communities to be active.

Investment in school sport

The Government 2013 Primary PE and Sport Premium fund of £150 million per annum provided two years of investment in school sport. Supported by the Government's Education, Health and DCMS departments, funds went directly into the hands of primary school head teachers for them to spend on sport. Its four objectives were to:

- Improve the quality of existing PE teaching through continuing professional learning in PE for generalists, so that all primary pupils improve their health, skills and physical literacy and have a broader exposure to a range of sports.
- Increase participation levels in competitive sports and healthy activity of pupils and maintain these into adolescence
- Increase the quality of initial teacher training in PE and sport, and to promote PE specialisation in primary level workforce.
- Ensure that schools understand and value the benefits of high quality PE and sport, including its use as a tool for whole school improvement.

In 2015-16 schools with 16 or fewer eligible pupils received £500 per pupil whilst those with 17 or more received £8,000 plus a payment of £5 per head. Evaluation of this investment has highlighted the need for clearer guidance to schools on how best to use this resource and the importance of good specialist PE knowledge for teachers of the subject. While this may cease in its present form Sport England is, in its Strategy, committed both to further investment in young people and to improving the skills of secondary school

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teachers, particularly in respect of physical literacy. It also appears likely that the allocation of funds generated via the proposed 'Sugar Tax' will continue to fund school sport at some level.

Summary of national context

Engaging all residents in physical activity is a high priority as is getting the inactive, active. It is acknowledged that regular sport and recreational activity plays a key role in facilitating improved health and wellbeing. Ensuring an adequate supply of suitable facilities to meet local need is a requirement of the planning system in line with national policy recommendations.

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2.2 Local context

Sustainable Community Strategy 2008 to 2021

This is the plan for the future of the city and the surrounding villages and rural areas. It is ambitious and far reaching and has the stated aims to substantially improve the quality of life of the people of Peterborough and to raise the profile and reputation of the City as a great place in which to live, visit and to work. The vision for Peterborough is 'A bigger and better Peterborough that grows the right way' and through truly sustainable development and growth:

- Improves the quality of life of all its people and communities, and ensures that all communities benefit from growth and the opportunities it brings.
- Creates a truly sustainable Peterborough, the urban centre of a thriving sub-regional community of villages and market towns, a healthy, safe and exciting place to live, work and visit, and famous as the environment capital of the UK.'

Priorities and outcomes partners have identified the following four areas of work, which PCC believes it needs to prioritise in order to achieve its vision:

Table 2.1: Peterborough City Council Sustainable Community Strategy

Priority	Outcomes
Creating opportunities – tackling inequalities	<ul style="list-style-type: none"> <input type="checkbox"/> Improving health – so that everyone can enjoy a life expectancy of the national average or above and benefit from speedier access to high quality local health and social care services. <input type="checkbox"/> Supporting vulnerable people – so that everyone can access support and care locally to enable them to maintain independence, should they be affected by disadvantage or disability at any point in their lives. <input type="checkbox"/> Regenerating neighbourhoods – so that the most deprived communities can achieve their full potential and therefore contribute and benefit from sustainable economic growth in the Peterborough area. <input type="checkbox"/> Improving skills and education – so that the people of Peterborough have better skills and benefit from the high quality education from cradle to grave, including through the new university.

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Creating strong and supportive communities	<ul style="list-style-type: none"> <input type="checkbox"/> Empowering local communities – so that all communities and individuals are engaged and empowered, and take their opportunities to shape the future of Peterborough. <input type="checkbox"/> Making Peterborough safer – so that all people of all ages and abilities can live, work and play in a prosperous and successful Peterborough without undue fear of crime. <input type="checkbox"/> Building community cohesion –recognises, celebrate and take part in Peterborough’s diverse but shared culture and the existing opportunities for leisure and relaxation.
Creating the UK’s environmental capital	<ul style="list-style-type: none"> <input type="checkbox"/> Making Peterborough cleaner and greener- so that it becomes the UK’s greenest city with attractive neighbourhoods, surrounded by beautiful countryside and thriving biodiversity. <input type="checkbox"/> Conserving natural resources – so that there is a reduction in Peterborough’s overall consumption of the Earth’s natural resources. <input type="checkbox"/> Growing the environmental business sector- so Peterborough is the natural location for green businesses. <input type="checkbox"/> Increasing use of sustainable transport – so that Peterborough has the highest proportion of citizens using sustainable transport modes in the UK.
Delivering substantial and truly sustainable growth	<ul style="list-style-type: none"> <input type="checkbox"/> Creating a safe, vibrant city centre and sustainable neighbourhood centres – so that people have more diverse and improved places to visit and enjoy. <input type="checkbox"/> Increasing economic prosperity – so that the people of Peterborough can work locally, benefitting from a strong local economy that is an attractive destination for business investment, particularly in higher skilled sectors. <input type="checkbox"/> Building the sustainable infrastructure of the future – so that it creates the conditions for business, service and community prosperity and growth. <input type="checkbox"/> Creating better places to live – so that it provides better places to live for both new and existing communities, ensuring the highest environmental standards of new building.

Planning policy in Peterborough

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PCC manages the growth and development of the City through a set of planning policy documents known as the Peterborough Planning Policy Framework (PPPF). This comprises:

- Development Plan documents (DPDs); these are documents (often referred to as “Local Plans”) that form part of the statutory development plan for the area.
- Policies Map: this is a map on an Ordnance Survey base for the whole of a local planning authority’s area which shows where policies in DPDs apply.
- Supplementary planning documents (SPDs); these can cover a wide range of issues on which the planning authority wishes to provide guidance to supplement the policies and proposals in its DPDs (Local Plan)
- Neighbourhood plans (NPs); Local communities, including parish and town councils can now prepare NPs putting in place policies to guide the future development of the area.
- Statement of Community Involvement (SCI); this explains how the local planning authority will engage with the community in the preparation alteration and review of planning documents, and in development control decisions. It is required to specify how, and at what stages, people will have the opportunity to be involved in planning for their area.
- Authority’s Monitoring Report; this is a report which must be produced by a local planning authority (on an annual basis) to explain how the local development scheme is being implemented and the extent to which policies in the Local Plan are being achieved.

Health and Wellbeing 2016-2019 - Draft Strategy

Current joint work

The health and wellbeing challenges facing older people have been prioritised locally across health and care systems. A service model has been developed by local NHS commissioners and community service providers, councils and voluntary organisations to enable people to age well and to live the life they want to lead by:

- Providing high-quality, responsive care and support.
- Integrated working across health, social care and third sector services in Peterborough to ensure that care is joined-up around the needs of individuals within local communities, and avoidable admissions to hospital and care can be prevented.
- Supporting jointly agreed plans for the Better Care Fund.

The Health and Well-being Strategy covers all health and wellbeing, the areas that directly related to inactivity and physical activity include:

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Children and young people's health:

Peterborough's children and young people are more likely to live in areas where there are high levels of deprivation than England or East of England averages. Central and eastern areas are the ones with the highest levels. And where birth rates are highest. Overall, approximately, 22% of children and young people aged 0-16 years are living in poverty. Other key priorities include:

- Making newly arrived communities aware of and able to access prevention and early help services to support them or prevent additional needs arising and becoming more serious.
- High rates of teenage conceptions in the City.
- Children aged 4-5 years who are obese.
- High levels of teeth decay.
- Relatively fewer young people achieving well in education.
- High levels of hospital admissions among 10-24 year olds for self-harm.

Health behaviours and lifestyles:

Lifestyles influence the way health develops over a person's lifetime. Local research in East Anglia has shown that people with four "healthy" behaviours – not smoking, taking regular exercise, eating five fruit and vegetables a day and drinking alcohol within recommended limits, stay healthy for longer and live on average 14 years more than people with none of these behaviours. In Peterborough:

- Smoking rates are similar to national average – one in five adults smoke
- Two in three adults are overweight or obese.
- Fewer people than average are physically active
- Hospital admissions directly resulting from alcohol consumption are higher than average.

Growth, Health and the Local Plan

There is a clear correlation between health and where people live. A number of published studies have provided evidence that local environments can have a positive effect on individual health and wellbeing. On the other hand, many aspects of the built environment can deter people from being physically active, which is important for health. Consideration of "social infrastructure", encouraging

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communities in new housing developments to develop supportive social networks, has a positive impact on wellbeing. In Peterborough:

- The percentages of physically active adults are lower than the England average.
- The Peterborough Open Space Study Update Final Report (October 2011) indicates which areas of Peterborough are better or less well served in terms of open space.

System strategic aims and goals

The Cambridgeshire and Peterborough health system has agreed to a set of strategic aims for the next five years (2016-2021). These are set out in Figure 2.3 overleaf which shows how the strategic aims relate, with people at the centre.

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Figure 2.3 Cambridgeshire and Peterborough strategic aims:



The Cambridgeshire and Peterborough System Transformation Programme is looking at all hospital-based, GP and community healthcare services in Cambridgeshire and Peterborough. It is particularly focussing on the following areas of care:

- Children's and maternity services.
- Mental health services.
- Care delivered through GP surgeries.
- Planned care (both in hospital and in the community).
- Emergency and urgent care.

It's also taking into account proposals to maintain planned improvements for older people's (over 65s) healthcare, following termination of the Integrated Older People's and Adult Community Services contract with Uniting Care Partnership. Prevention is key to the programme with everyone having a role in helping to reduce demand on health services. If there are no plans to change the health system, it is considered likely that there will be:

- Funding shortfalls, possibly leading to unplanned service changes over which it has little control.
- Decreased quality of care and poorer health outcomes for people.

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- A continued rise in the need for health care.
- Some general practices going out of business.
- Hospitals continuing to experience a rise in emergency admissions.
- Hospitals finding it harder to undertake planned work (such as scheduled operations).
- A decrease in quality and access performance standards in hospitals, and an increase in financial deficits.
- An increase in pressure on all parts of the health system and an already stretched workforce.

The Health System Transformation Programme has taken a range of opportunities to engage with the wider public and feedback will inform and be reflected within the development of ideas for change across the system.

A Vision for Health and Wellbeing in 2016/19

To conclude, the context for the 2016/19 Joint Health and Wellbeing Strategy is:

- Significant budget reductions.
- Growing population and demand for services.

To meet these challenges, Health, Local Authority and other partners in the Health and Wellbeing Board will work in a new way, focusing on outcomes not organisations. It will achieve its aims by:

A focus on **prevention**

- Making Peterborough a healthy environment in which to live
- Supporting all people and communities to maintain their own health and independence.

Driving **delivery** of:

- The right services.
- To the right people, families and communities.

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- By the right people.
- At the right time.
- In the right place.
- At the right cost.

Public Health England – Child Health Profile March 2016

Findings are as follows:

- Children and young people under 20 make up 26.8% of the population of the City.
- Nearly half (44.8%) of school children are from a minority ethnic group.
- The health and wellbeing of children in Peterborough is generally worse than the England average.
- Infant and child mortality rates are similar to the England average.
- The level of child poverty is worse than the England average with 21.9% of children aged less than 16 years living in poverty.
- The rate of family homelessness is worse than the England average.
- Children in Peterborough have average levels of obesity:
- Nearly one in ten (9.8%) of children aged 4-5 years and 17.9% of children aged 10-11 years are classified as obese.

Living Sport, the Cambridgeshire & Peterborough Sports Partnership

Living Sport's vision is to inspire everyone to lead healthy lives by increasing the opportunities to be active and to participate in sport. Its purpose as a local sports charity which connects and supports communities is to deliver high quality sports events and activities. Its values are that it is:

- Passionate about what it does.
- Striving for excellence.
- Making a positive impact.

Aided by significant funding support through the Sport Lottery from Sport England, Living Sport delivers against a core specification, the focus of which is to support national governing bodies of sport (NGBs) to deliver their plans locally to increase participation in sport. Additional Sport England funding enables the delivery of Olympic legacy programmes for children and young people and coaching and volunteering projects.

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It has reportedly strong and established partnerships with those central to the delivery of sport across the county. It also reports making good progress engaging with a wide range of non-sport agencies such as the community and voluntary sector and health partners, such as the Peterborough and Cambridgeshire Public Health teams.

A broad partnership base reflects Living Sport's ambitions to create more informal opportunities to participate in sport, by offering a broader range of activities and exploring new types of delivery. Wider partnership engagement has proved particularly important to the successful engagement of harder to reach communities – in 2014 with funding from the Local Enterprise Partnership engagement with young people not in education employment or training including many who had served short term custodial sentences. It also organises and manages a wide range of projects and programmes across the wider county:

Summary of local context

The core messages running through local strategies are:

- That levels of adult physical activity are below the national average.
- The general health and wellbeing of children is worse than the national average.
- The ambition to ensure that Peterborough grows in size and that opportunities for regeneration and economic development are a priority.
- Improving quality of life and health to make sure the City is a safe and exciting City in which to reside.
- Opportunities are made available to/for all residents of Peterborough to take part in physical activity to contribute positively to their health and wellbeing.
- Peterborough continues to work jointly and strategically with partners, to ensure that facilities and infrastructure are provided to support sustainable communities in the City.
- Facilities and programmes of activity will continue to contribute to reducing health inequalities across the City for all age groups especially via partnership work with Public Health and the operators of the leisure facilities.

Increases in sport and physical activity (and, therefore, positive contribution to the health and wellbeing agenda) will only be achieved via targeting increasingly scarce resources. It is, thus, essential that indoor sports halls, swimming pools and health and fitness venues are accessible and available to the community and that the 'offer' is developed based on the needs of local communities.

2.3 Demographic profile

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The following overview briefly summarises the demographic profile of Peterborough. Data is taken from nationally recognised sources such as the Office for National Statistics, NOMIS, Sport England and Experian. Wherever possible it represents the most up to date information available at the time of the report's preparation. New information is, however, periodically published, often at different intervals. The data is supported by graphs and maps.

Population and distribution

The total population of the City is 193,980 (mid-year estimate 2015). It comprises the City of Peterborough itself, and 25 villages set in countryside extending over an area of approximately 344 square kilometres.

Figure 2.4: Population density (2015 MYE): Peterborough and surrounding districts



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The population is at its most dense in the centre and towards the south of the Authority.

Age structure of the local population

Peterborough's age structure varies from that of the rest of England, the main differences being the slightly higher proportions of younger people (the proportion of 0-9 year olds in Peterborough is 15.3% compared with the 12.4% in the East region). There are also fewer people aged 65-74 years old in Peterborough at 7.7% compared with 10.4% in the East region.

Ethnicity

The ethnic composition of the City differs slightly from the national average: it is 82.5% White, 11.7% Asian and 2.7% Mixed. This compares to 85.4%, 7.8% and 2.3% nationally.

Crime

The Safer Peterborough partnership is made up of statutory and voluntary organisations who work together to deliver the partnership priorities. These organisations include:

- Peterborough City Council
- Cambridgeshire Police
- Cambridgeshire Fire and Rescue Service
- NHS

They work with a wide range of other services across the public and voluntary sector, as well as community groups.

The Safer Peterborough Partnership Plan 2014 – 2017 sets out how the City, through the Safer Peterborough Partnership, will tackle crime and disorder. It builds on the previous three-year plan (Safer Peterborough Partnership Plan 2011-14) in building more cohesive, safer and confident communities and driving down rates of reported crime and anti-social behaviour. It demonstrates commitment to Peterborough's preventative agenda by clear linkage with the City's Sustainable Community Strategy whilst not losing the focus on tackling the "here and now" issues of community cohesion, crime, disorder and safety within the neighbourhoods. The partnership priorities are:

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- Addressing victim-based crime by reducing re-offending and protecting residents and visitors from harm.
- Tackling Anti-Social behaviour.
- Building Stronger and more supportive communities.

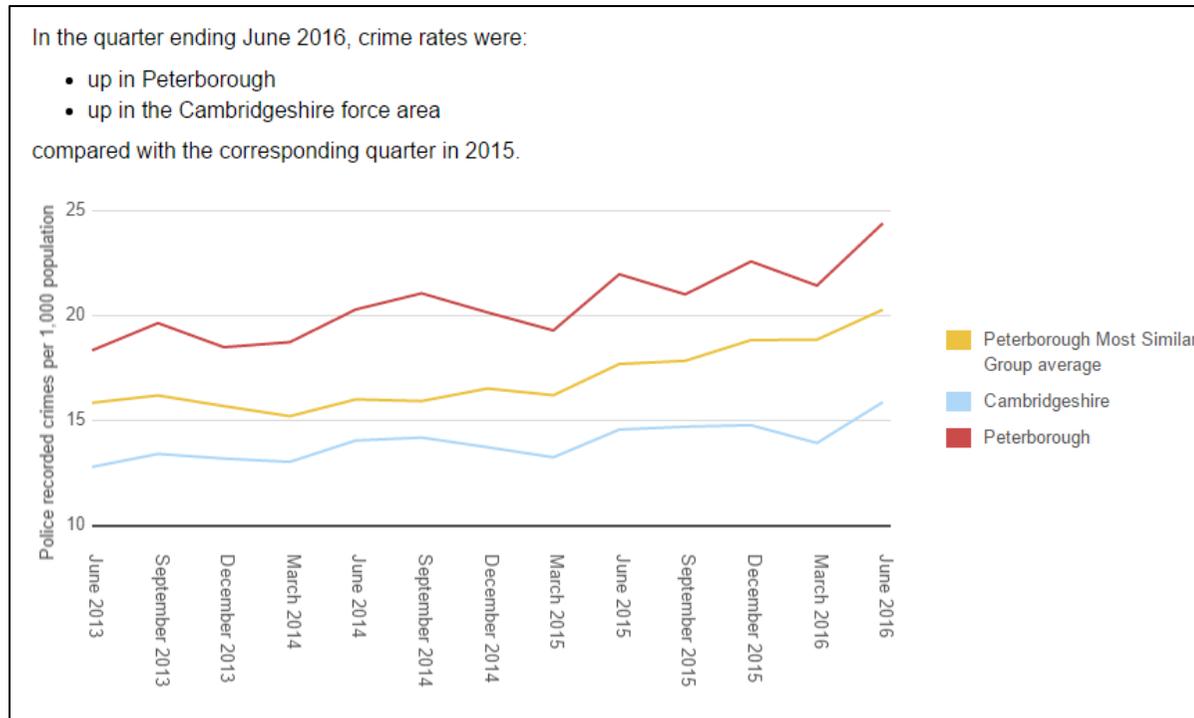
Data from the Police UK¹ website shows that recorded crimes per 1,000 of the population fluctuate throughout the year but continue to rise as a whole.

Figure 2.5: Crime changes over time in Peterborough and in the Cambridgeshire force

¹ <https://www.police.uk/cambridgeshire/Peterborough/crime/stats/>

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It also shows that the crime rates for Peterborough are higher than that of the Cambridge and the group average for similar sized areas.

When broken down into types of crime figure, almost 33% of recorded crimes are for anti-social behaviour, nearly 19% are for violence and sex offences and with just under 10% for criminal damage and arson.

Income and benefits

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The unemployment rate in Peterborough (4.5%) is below the national (5.1%) rate but above the regional (3.8%) average. Earnings are 14.9% below national and 19.6% below regional averages as identified in Table 2.3.

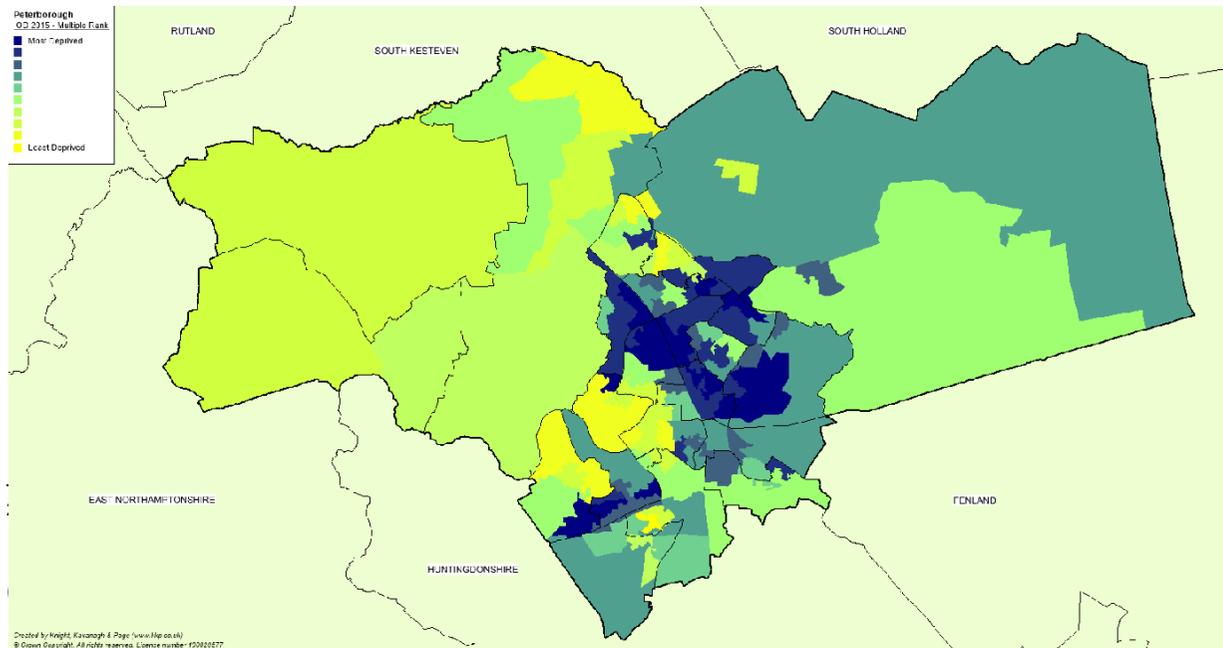
Table 2.2: Unemployment and income

	Peterborough	East	England
Unemployment	4.5%	3.8%	5.1%
Income (median)	£23,951	£28,652	£27,539

Deprivation and health

Just under half (48.3%) of the population of Peterborough falls within the most deprived communities compared to 30% nationally; conversely, only one in five (18.8%) are within the three least deprived groups (nationally this is 30%).

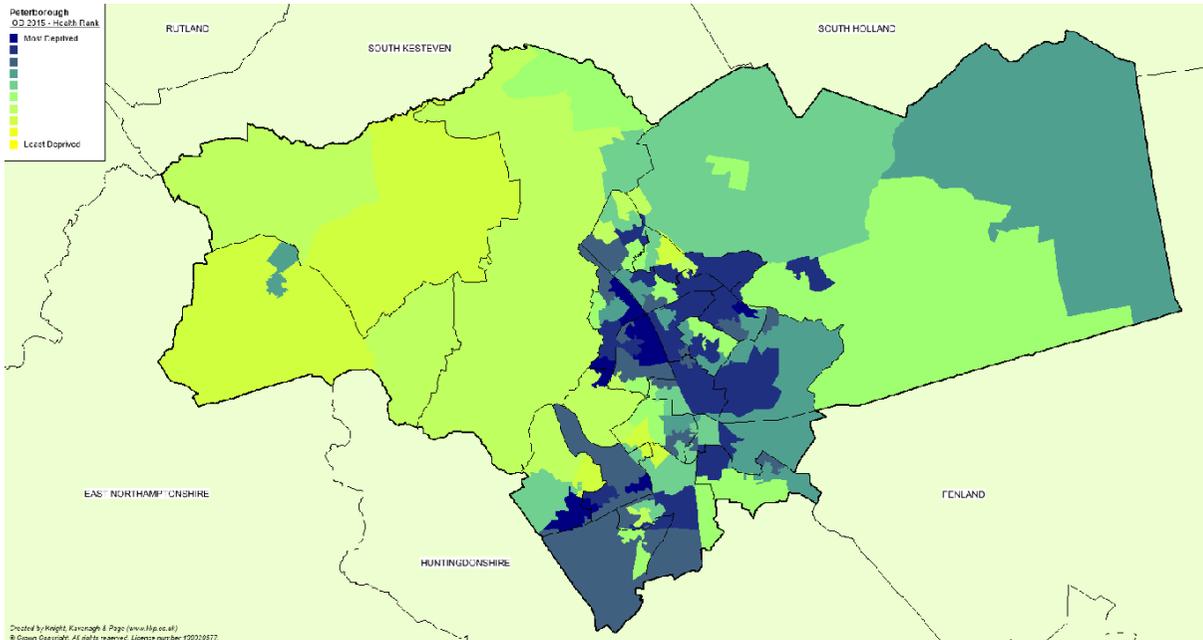
Figure 2.6: Index of multiple deprivation



Health problems appear to be more widespread throughout Peterborough's communities, when compared to national averages. The IoD² points towards higher health deprivation with 50.2% falling in the most deprived (three worst) cohorts based on health measures when a national equivalent would be 30%. Unlike the overall measure of deprivation, however, only 5.1% of the population is in the best three cohorts for health. The higher

incidence of health deprivation is most easily seen by comparing the lighter areas in figures 2.6 and 2.7.

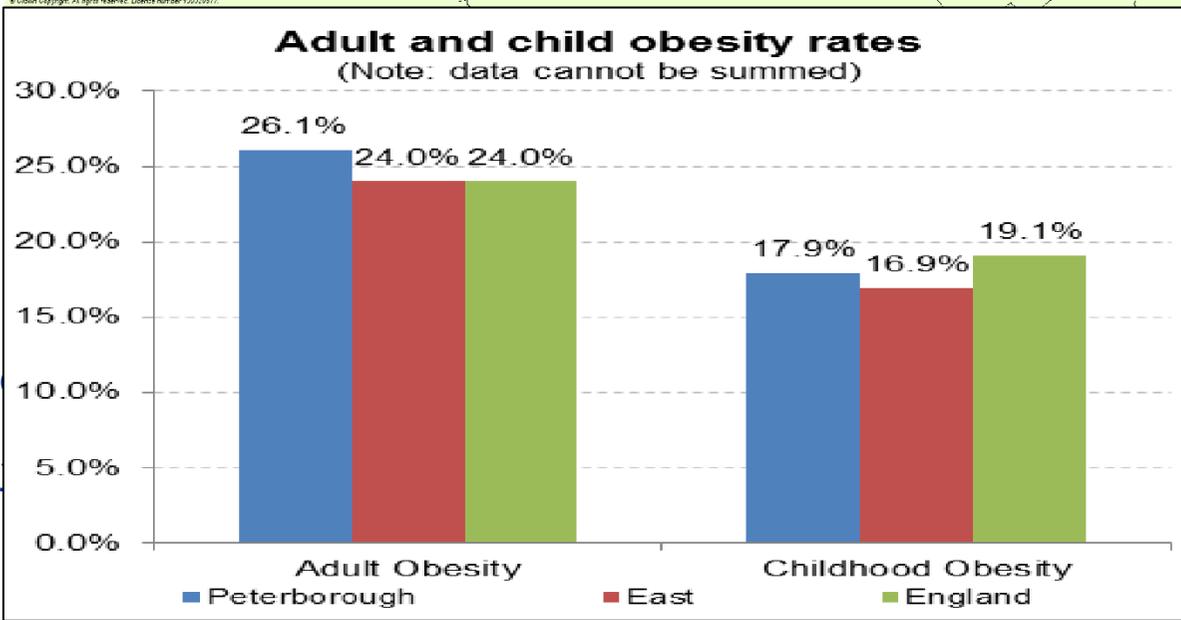
Figure 2.7: IMD Health domain



Weight and obesity

obesity (26.1%) is slightly above the national (24.0%) and regional (24.0%) averages. Child obesity rates (17.9%) show similar characteristics being slightly above the regional (16.9%) but below the national (19.1%) rates. This can be seen in Figure 2.8.

Figure 2.8 Adult and child obesity rates



Child rates also increase significantly between reception and Year 6, by which time just under one third of children (32.2%) are either overweight or obese.

- Avoidable ill health cost to the NHS in Peterborough (due to physical inactivity) is estimated to be £2.7m; this is 3.0% and 1.3% below the respective national and regional averages (per 100,000).
- The economic value/benefit of sports participation (as opposed to the avoidable ill health cost of inactivity) has been calculated by SE to be £66.7m.

General socio-economic characteristics

Active People Survey

The Active People Survey (APS) October 2014 – 2015 collects data on the type, duration, frequency and intensity of adult participation by type of sport, recreation and cultural activity. Figures below refer to APS9. APS10 data is not currently available in sufficient detail to consider in this report). The survey also covers club membership, tuition as an instructor or coach, participation in competitive sport and overall satisfaction with local sports provision.

Peterborough's 'nearest neighbours' are derived from CIPFA (Chartered Institute of Public Finance and Accountability) statistics 2015. They include Thurrock, Swindon, Milton Keynes and Coventry. Key findings include:

- *Participation*; 31.4% of adults participated in at least 1 x 30 minutes moderate intensity sport per week. This was below national (35.8%) and regional (35.6%) averages and below all of its 'nearest neighbours' which ranged from 31.6% to 38.9%.
- *Sports club membership*; 18.1% of the City's population are members of a sports club, based on the four weeks prior to the APS. This is below both the national (21.8%) and regional (22.5%) rate; it is also below all but one of its 'nearest neighbours'.
- *Sports tuition*; 14.8% received sports tuition during the 12 months prior to the APS. This was also below regional and national averages and all but one of its 'nearest neighbours'.

The most popular sports

APS and Sport England segmentation also makes it possible to identify the most popular sports/physical activities among the Peterborough population.

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Table 2.3: Most popular sports in Peterborough (Source: SE Area Profiles)

Sport	Peterborough		East		England	
	No. (000s)	Rate	No. (000s)	Rate	No. (000s)	Rate
Cycling	18.1	12.0%	457.5	9.5%	3,771.8	8.7%
Gym Sessions	17.6	11.7%	479.2	10.0%	4,850.4	11.2%
Athletics	13.8	9.2%	358.2	7.5%	3,309.8	7.6%
Swimming	12.6	8.3%	466.3	9.7%	4,132.7	9.5%

As with many other areas, cycling and gym sessions are among the most popular; they are known to cut across age groups and gender; around one in eight adults (12.0%) in the City goes cycling at least once per month (on average). The second most popular activity is gym sessions; which 11.7% of adults do on a relatively regular basis.

Sporting segmentation (Data source: Market segmentation, Sport England)

Sport England has classified the adult population via a series of 19 market segments which provide an insight into the sporting behaviours of individuals throughout the country. The profiles cover a wide range of characteristics, from gender and age to the sports that people take part in, other interests, the newspapers that they read etc. The segmentation profile for Peterborough indicates 'Retirement Home Singles' to be the largest segment of the adult population at 8.2% (10,510) which is similar to the national average of 7.9%.

Knowing which segments are most dominant in the local population is important as it can help direct provision and programming. The following data indicates that Elsie & Arnold, Philip and Tim are the three dominant groups, representing 24.2% (30,901) of the adult population which is broadly equivalent to the national figure (25.4%).

Table 2.4: Sport England market segmentation – three main groups in Peterborough

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Segment, description and its top three sports nationally				
	Retirement Home Singles	Elsie & Arnold	10,510	Peterborough
	Retired singles or widowers (aged 66+), predominantly female, living in sheltered accommodation		8.22%	East
	Keep fit/gym (10%)	Swimming (7%)	Bowls (3%)	7.97%
	Comfortable Mid-Life Males	Philip	10,514	Peterborough
	Mid-life professional (aged 46-55), sporty males with older children and more time for themselves.		8.22%	East
	Cycling (16%)	Keep fit/gym (15%)	Swimming (12%)	9.62%
	Settling Down Males	Tim	9,870	Peterborough
	Sporty male professionals (aged 26-45), buying a house and settling down with partner.		7.71%	East
	Cycling (12%)	Keep fit/gym (20%)	Swimming (15%)	10.47%

Whilst the needs of smaller segments should not be ignored, it is important to understand which sports are enjoyed by the largest proportion(s) of the population. Segmentation also enables partners to make tailored interventions, communicate effectively with target market(s) and better understand participation in the context of life stage and lifecycles.

Mosaic (Data source: 2014 Mosaic analysis, Experian)

Mosaic 2014 is a similar consumer segmentation product. It classifies all 25.2 million households into 15 groups, 66 household types and 238 segments. This data is then used to paint a picture of UK consumers in terms of their social-demographics, lifestyles, culture and behaviour and tends to be used to draw out population characteristics for the backdrop to library usage and other non-sporting activities. Table 2.5 shows the top five mosaic classifications in Peterborough compared to the country as a whole. The dominance of these five segments can be seen in as much as they represent over 85% of the population compared to a national equivalent rate of around a third (34.5%).

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Table 2.5: Mosaic – main population segments in Peterborough

Mosaic group description	Peterborough		National %
	#	%	
1 – Transient Renters	32,010	16.8%	5.9%
2 – Aspiring Homemakers	29,581	15.6%	4.3%
3 – Family Basics	27,880	14.7%	9.8%
4 – Urban Cohesion	16,408	8.6%	7.6%
5 – Domestic Success	12,373	6.5%	6.1%

Mosaic (2015) segmentation data indicates that over half (55.7%) of Peterborough’s population fall into only four Experian ‘groups’, compared to 27.7% nationally (for the same groups). The ‘Transient Renters’ group (16.8%) is nearly three times the national rate (5.9%). It is described as; *single people who pay modest rents for low cost homes*. This is followed by Aspiring Homemakers (*younger households who have, often, only recently set up home*) at 15.6% compared to the national rate (4.3%). Family Basics (*families with children who have limited budgets and can struggle to make ends meet*) make up 14.7% of the local population compared to the national rate (9.8%) and Urban Cohesion (*settled extended families and older people who live in multicultural city suburbs*) at 8.6% this is similar to the national rate (7.6%).

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Transient Renters 	<p>Single people who pay modest rents for low cost homes. Mainly younger people, they are highly transient, often living in a property for only a short length of time before moving on.</p>
Aspiring Homemakers 	<p>Younger households who have, often, only recently set up home. They usually own their homes in private suburbs, which they have chosen to fit their budget.</p>

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Family Basics



Families with children who have limited budgets and can struggle to make ends meet. Their homes are low cost and are often found in areas with fewer employment options.

Population projections

At strategic and operational levels plans to increase levels of physical activity cannot be set in stone; they need to be flexible and respond to predictable changes in age structure, gender and ethnic composition. The projected population changes, as indicated by the ONS (population projections 2014) are shown in Table 2.6 overleaf.

It is anticipated that projected changes in population from 2016 to 2026 will see an increase of 18,002 (9.5%) which will include an increase of 4,357 (10.4%) 0 - 15 year olds alongside a fall in the number of 25 - 34 year olds of 1,163 (3.9%). From 2016 to 2036 there is an expected increase of 31,288 (16.4%), including a 57.3% rise in the numbers aged 65+ to become just less than one in five of the population.

Table 2.6: Peterborough - ONS projected population (2016 to 2036)

Age (years)	Number			Age structure %			Change 2016 - 2036		
	2016	2026	2036	2016 %	2026 %	2036 %	2016 %	2026 %	2036 %
0-15	43,323	47,680	47,156	22.2	22.4	20.8	103.3	113.7	112.4
16-24	20,270	20,993	23,813	10.4	9.9	10.5	98.8	102.3	116.0
25-34	30,622	29,459	29,981	15.7	13.8	13.2	101.5	97.7	99.4%
35-44	27,037	30,192	29,296	13.9	14.2	12.9	102.9	114.9	111.5
45-54	25,521	25,704	28,469	13.1	12.1	12.6	101.8	102.6	113.6
55-64	19,953	23,869	23,678	10.2	11.2	10.5	103.8	124.2	123.2
65+	28,345	35,175	43,967	14.5	16.5	19.4	104.0	129.0	161.3
Total	195,071	213,073	226,360	100	100	100	102	111.9	118.8

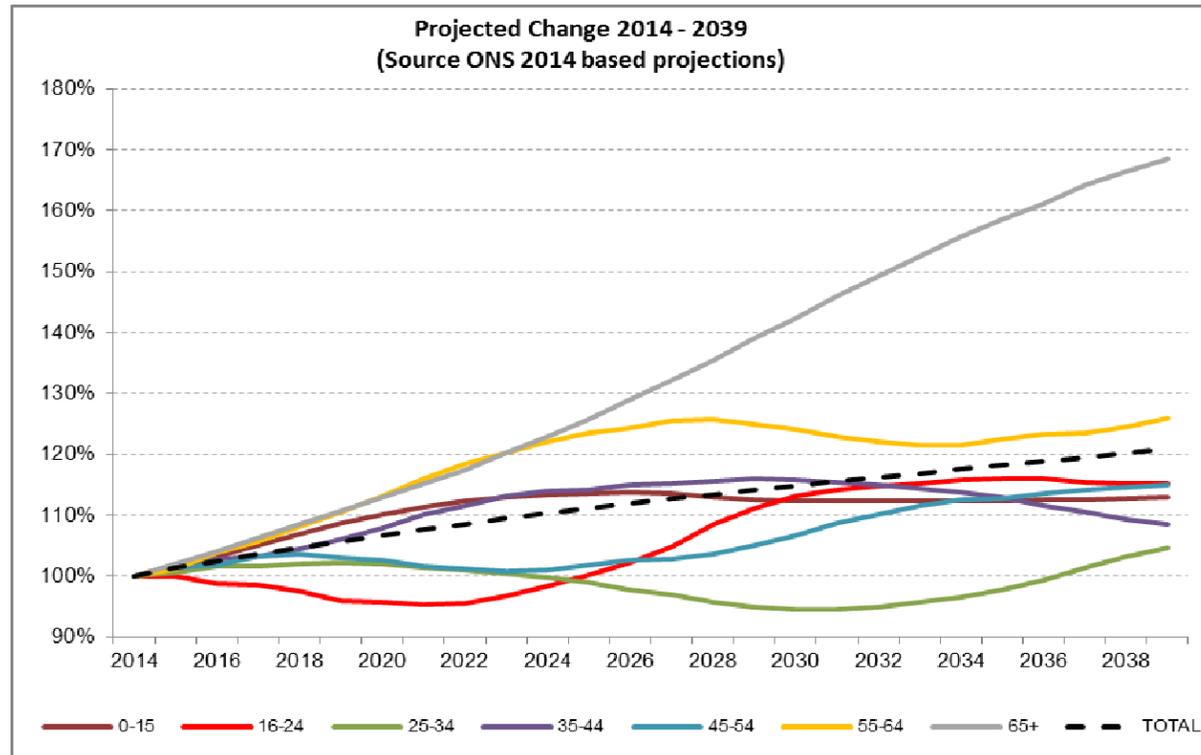
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Figure 2.9: Projected population change (2014 -2039)



Peterborough Local Plan (Preliminary Draft) January 2016

The NPPF expects the overall level of growth in a Local Plan to be based on the 'Objectively Assessed Need' (OAN) for market and affordable housing. The OAN for Peterborough has been determined via preparation of a Strategic Housing Market Assessment (SHMA) (July 2014) for the Peterborough sub market housing area including the adjoining local authorities of South Holland, South

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Kesteven and Rutland. Some elements of the SHMA, including the OAN figure, were refreshed in October 2015 to ensure that it is based on the most up to date population and household projections; this must be read alongside the 2014 version.

The OAN figure for Peterborough is 1,005 dwellings per year between 2011 and 2036, resulting in a total need for 25,125 new homes over the 25 year period. The housing growth target is closely linked to the scale of employment growth, with the SHMA identifying the need for 22,024 jobs between 2011 and 2036. PCC's current position is to accommodate in full, in this Local Plan, its objectively assessed need for both dwellings and jobs growth.

In addition, in 2013 the Cambridgeshire authorities, including Peterborough, signed a 'memorandum of cooperation' to support a coherent and comprehensive growth strategy across Cambridgeshire and Peterborough between 2011 and 2031. This included the agreement that Peterborough would accommodate some of the housing need arising in the Cambridgeshire Housing Market Area (which includes areas close to Peterborough, such as Yaxley and Whittlesey). This amounts to an additional 2,500 dwellings. This means that the housing requirement for Peterborough increases to 27,625 dwellings between 2011 and 2036.

These targets in the emerging Plan are informed by evidence in the Peterborough Sub Regional Housing Market Assessment Update 2015 (SHMA) which takes into account factors such as population growth, household formation rates, migration and economic growth to calculate how many new homes and what types of new market and affordable housing is needed to meet the growth needs of the City.

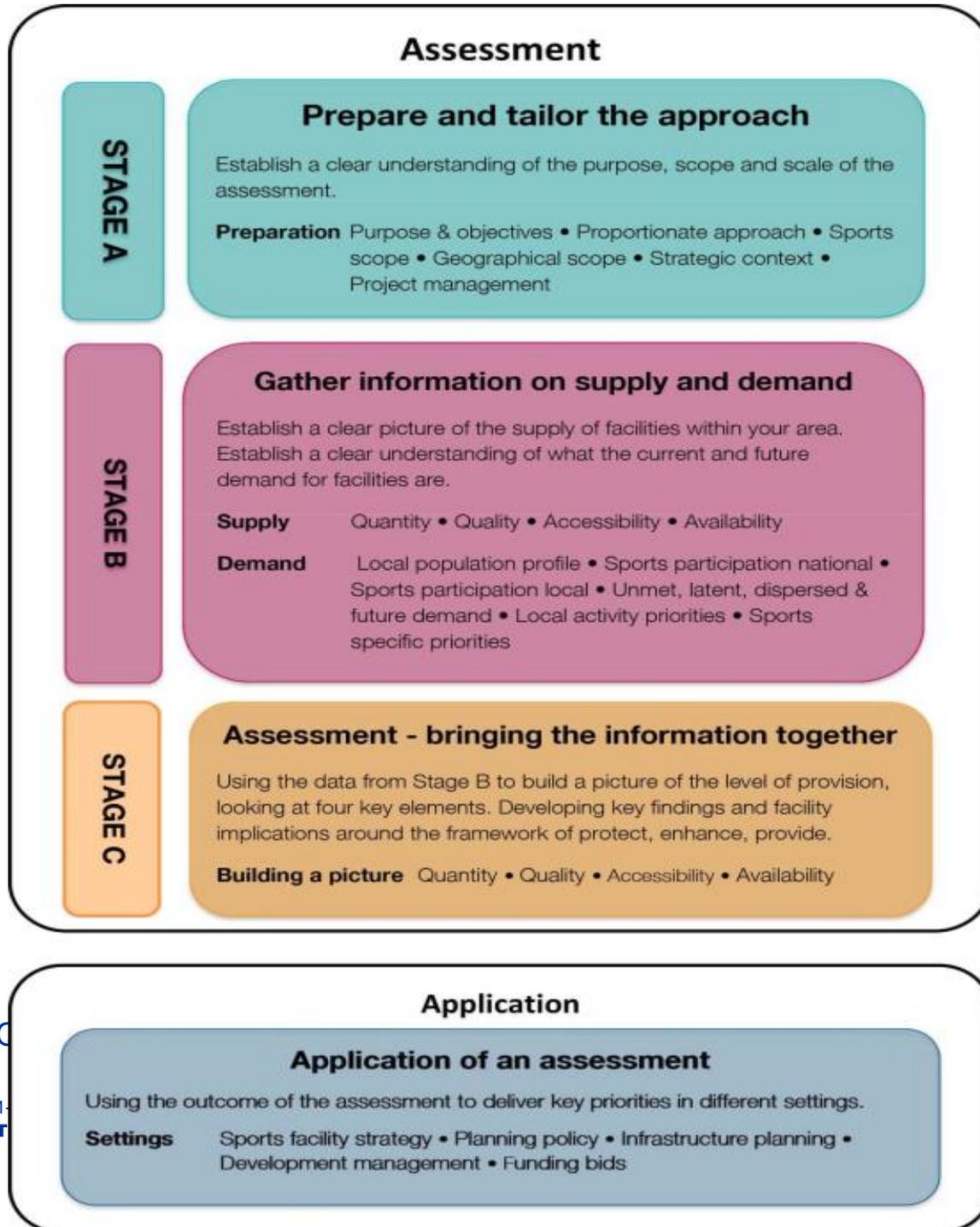
The difference between the Peterborough OAN and the Cambridgeshire and Peterborough SHMA is accounted for in that the SHMA includes the Cambridgeshire authorities.

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SECTION 3: INDOOR SPORTS FACILITIES ASSESSMENT APPROACH

3.1 Methodology

The assessment of provision is based on the Sport England Assessing Needs and Opportunities Guide (ANOG) for Indoor and Outdoor Sports Facilities

Figure 3.1: Recommended approach

This provides a recommended approach to undertaking a robust assessment of need for indoor and outdoor sports facilities. It has primarily been produced to help (local authorities) meet the requirements of the Government’s NPPF, which states that:

‘Access to high quality open spaces and opportunities for sport and recreation can make an important contribution to the health and well-being of communities. Planning policies should be based on robust and up-to-date assessments of the needs for open space, sports and recreation facilities and opportunities for new provision. The assessments should identify specific needs and quantitative or qualitative deficits or surpluses of open space, sports and recreational facilities in the local area. Information gained from



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the assessments should be used to determine what open space, sports and recreational provision is required.' (NPPF, Paragraph 73)

The assessment of provision is presented by analysis of the quality, quantity, accessibility and availability for the identified facility types (e.g. sports halls and swimming pools). Each facility is considered on a 'like for like' basis within its own facility type, so as to enable it to be assessed for adequacy.

Demand background, data and consultation is variable, depending upon the level of consultation garnered. In some instances, national data is available whilst in others, it has been possible to drill down and get some very detailed local information. This is evident within the demand section.

The report considers the distribution of and interrelationship between facility types in the City and provides a clear indication of areas of high demand. It will identify where there is potential to provide improved and/or additional facilities to meet this demand and to, where appropriate, protect or rationalise the current stock.

3.2 Site visits

Sport England's Active Places Power is used to provide initial baseline data for facilities in the study area. Where possible, actual facility assessments are undertaken in the presence of facility staff as this is of considerable value. It not only enables access to be gained to all areas of a venue, but also allows more detailed *in-situ* discussion of issues such as customer perspectives, quality, maintenance etc. This is essential to ensure that the audit (which is, in essence, a 'snapshot' visit) gathers accurate insight into the general user experience.

Site visits to key indoor facilities, those operated by other partners and the voluntary sector are undertaken. Via the audit and via informal interviews with facility managers, a 'relevance' and 'condition' register is built which describes (e.g.):

- Facility and scale.
- Usage/local market.
- Ownership, management/access arrangements (plus, if stated, facility owner aspirations).
- Management, programming, catchments, user groups, gaps.
- Location (urban/rural), access and accessibility.
- Condition, maintenance, existing improvement plans, facility 'investment status' (lifespan in the short, medium and long term).
- Existing/ planned adjacent facilities.

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An assessment form captures quantity and quality data on a site by site basis. This also feeds directly into the main database allowing information to be stored and analysed. Quality assessments undertaken are rated in the following categories. These ratings are applied throughout the report, regardless of facility type.

Table 3.1: Quality ratings of indoor sports facilities using ANOG

	Quality rating
Good	Facility is assessed as being new or recently invested, up to date, well maintained, clean and well-presented and generally no older than ten years. Fixtures, fittings, equipment and sports surfaces are new or relatively new with little if any wear and tear. The facility is well lit with a modern feel. Ancillary facilities are welcoming, new or well maintained, fit for purpose, modern and attractive to use.
Above average	Facility is in reasonable condition and is well maintained and presented. May be older but it is fit for purpose and safe. Fixtures, fittings, equipment and sports surfaces are in an acceptable condition but may show some signs of wear and tear. Ancillary facilities are good, but potentially showing signs of age and some wear and tear.
Below average	Facility is older and showing signs of age and poor quality. Fixtures, fittings, equipment and sports surfaces are showing signs of wear and tear. The facility is usable but quality could be improved. The facility is not as attractive to customers and does not meet current expectations. Ancillary facilities are deteriorating, reasonable quality, but usable.
Poor	The facility is old and outdated. Fixtures, fittings, equipment and sports surfaces are aged, worn and/or damaged. The facility is barely usable and at times may have to be taken out of commission. The facility is unattractive to customers and does not meet basic expectations. Ancillary facilities are low quality and unattractive to use.

Ratings are based on a non-technical visual assessment carried out by a KKP assessor. Assessments take into facility account age, condition, markings, safety equipment plus evident problem areas such as mould, damage, leaks etc. The condition of fixtures, fittings and equipment is recorded and changing rooms assessed. Disability Discrimination Act compliance is also noted, although not studied in detail. When all data is collated, an overall quality rating is awarded to each facility. Site visits are conducted at all main sports facilities.

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3.2 Catchment areas

Catchment areas are a tool to identify areas currently not served by existing indoor sports facilities. It is recognised that they vary from person to person, day to day, hour to hour and by facility type. This is addressed by accepting the concept of ‘effective catchment’, defined as the distance travelled by around 75-80% of users. This, coupled with KKP’s experience of working with leisure facilities and having completed such assessments for similar local authorities, has enabled the identification of catchment areas for sports halls as follows:

Table 3.2: Facility catchment areas

Facility type	Identified catchment area by urban/rural
Sport halls	20 minute walk/ 20 minute drive
Swimming pools	20 minute walk/ 20 minute drive
Indoor bowls centre	20 minute drive
Indoor tennis centres	20 minute drive

SECTION 4: SPORTS HALLS

Indoor multi-purpose sports halls are one of the prime sports facilities for community sport as they provide venues suitable to allow a range of sport and recreational activities to be played. The standard methodology for measuring sports halls is the number of badminton courts contained within the floor area.

Sports halls are generally considered to be of greatest value if they are of at least 3+ badminton court sized with sufficient height to allow games such as badminton to be played. It should be noted, however, that a 4-court sports hall provides greater flexibility as it can accommodate major indoor team sports such as basketball, netball and football (5-a-side and training), It also has sufficient length to accommodate indoor cricket nets and indoor athletics thus offering greater sports development potential and flexibility than its 3-court counterpart.

Larger halls, for example those with six or eight courts, can accommodate higher level training and/or competition as well as meeting day to day needs. They may also provide an option to be set up to cater for more than one pitch/court which increases flexibility for

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both training and competition and, for example, enable the hosting of indoor central venue leagues for sports such as netball. This assessment considers all facilities in Peterborough that comprise 3+ badminton courts in line with Sport England's ANOG. Halls that function as specialist venues, such as dance studios are not covered in this section.

4.1 Supply

One method for assessing supply is Sport England's Facilities Planning Model (FPM). It is based on calculated demand as outlined below; data for this is taken from the August 2016 National Run of the Sport England FPM Peterborough Profile Report. In the context of supply the FPM states that:

- There are seventeen halls on twelve sites across Peterborough.
- The largest facility is at Bushfield Leisure Centre. (FPM identifies this as a seven court hall due to its measurements but KKP's audit identifies it as an eight court hall).
- Bushfield is one of three sports hall facilities managed by Vivacity on behalf of PCC. Eight facilities are based on school sites and have local management arrangements and, Gladstone Park Community Recreation Centre is operated by PCC.
- Of the remaining 11 sites (i.e. not Bushfield), three have 3-court halls, six have 4 court halls, which leaves one 5-court and one 6-court hall.
- The facilities vary greatly in age from Arthur Mellows, built in 1960 to Hampton Leisure Centre which opened in 2013.
- The total number of courts based on the space provided in the halls in Peterborough is 68. When scaled down to reflect their availability for community access in the peak period this reduces to 51.57 courts.
- This level of supply equates to 3.48 courts per 10,000 residents. This level of provision is low in comparison to national (4.15), regional (4.21) and county (3.96) averages.
- In terms of distribution of halls across the City, there is a band of facilities that runs north to south through the city centre but the wider east and west part of the area are relatively poorly served.

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Quantity

Active Place identifies 32 sports and activity halls across Peterborough with a total of 85 badminton courts. As Figure 4.1 illustrates, there is a good spread across the more densely populated areas of the City, with little or no coverage in the more rural areas, apart from Arthur Mellow Village College, to the north of the City.

Figure 4.1: All sports halls and activity halls in Peterborough (Sport England Active Places)

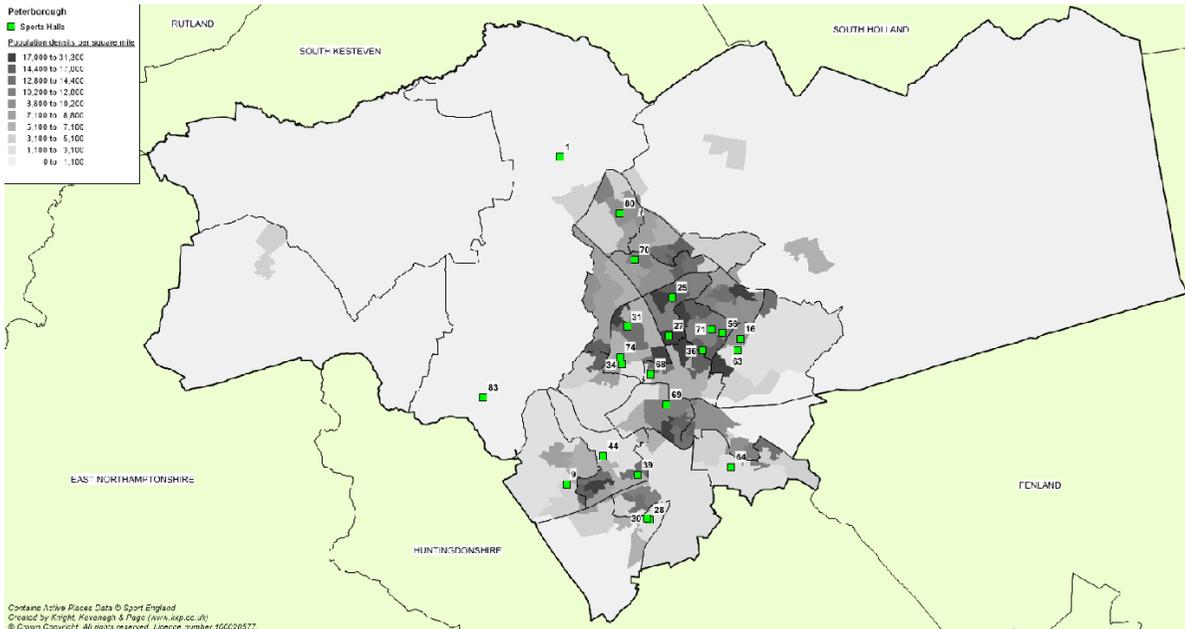


Table 4.1: All identified sports halls within Peterborough (Active Places data)

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Ref	Site Name	Cts.	Ref	Site Name	Cts.
1	Arthur Mellows Village College	1	44	Nene Park Academy	4
1	Arthur Mellows Village College	3	56	Peterborough Regional College	3
9	Bushfield Leisure Centre	2	63	St John Fisher Catholic High School	4
9	Bushfield Leisure Centre	8	64	Stanground Sports Centre	0
16	City Of Peterborough Academy	1	64	Stanground Sports Centre	4
16	City Of Peterborough Academy	3	64	Stanground Sports Centre	4
25	Fulbridge Academy	1	68	The Peterborough School	1
27	Gladstone Park Community Centre	4	68	The Peterborough School	4
28	Hampton College	0	69	The Riverside Pavilion	0
28	Hampton College	4	70	The Voyager Academy	0
30	Hampton Leisure Centre	3	70	The Voyager Academy	1
31	Highlees Primary School	1	70	The Voyager Academy	4
34	Jack Hunt School	0	71	Thomas Deacon Academy	6
34	Jack Hunt School	4	74	Thorpe Primary School	0
36	Kings School	4	80	Werrington Leisure Centre	6
39	Leighton Primary School	1	83	Woodlands	4

**This table identifies all known spaces prior to their exclusion once the ANOG methodologies is applied where only 3 court spaces and above are considered.*
Of the 32 halls (across 22 sites) 18 of the sports halls have 3+ courts; located at 17 sites.

Just 11% of sports hall space in the City comprises one and two court halls. While often appropriate for mat sports or exercise to music and similar provision, this is inevitably limited in terms of the range and scale of recreational and sporting activity it can accommodate.

There are three sites with halls larger than four courts, The only 8-court hall at Bushfield Leisure Centre (map ref: 9) is located in the south of the populated area of the City and Werrington Leisure Centre (map ref: 80) - a six court hall – is located to the north of the City centre. Thomas Deacon Academy (map ref: 71) is also a six court hall and is located to the east of the City centre. In dispersal terms, these halls are well located, covering the north, centre and the south of the population and appear to be accessible to the residents of the City.

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KKP's audit includes Jack Hunt School (a 4 badminton court sports hall) which was found to be community accessible but is excluded from the FPM. There is also a 4-court sports hall at Woodlands (map ref 83) but it was not possible to access it to audit.

Community access

The audit identifies that the following facilities have no community use:

- Kings School (4 courts).
- City of Peterborough Academy (3 courts).
- Hampton College (4 courts).

This, therefore, means that there are 14 community accessible sports halls on 13 sites which have 3+ badminton courts accessible to the public; a total of 69 badminton courts. The audit and quality assessments, in line with ANOG methodology, considered these sports halls. The audit differs from the FPM in that the audit found the following:

Table 4.2: The differences in court numbers found between the KKP audit and the FPM

Site Name	KKP audit	FPM
Bushfield Leisure Centre	8	7
St John Fisher High School	4	3
Werrington Leisure Centre	6	5

There are, thus, seven more courts in the City than the FPM suggests. These are the three identified in Table 4.2 plus the four court hall at Jack Hunt School.

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The spread of facilities available for community use is fairly wide. As noted earlier, there are fewer facilities to the north of the city centre (the Werrington and Bretton area), where Figure 4.3 indicates a higher density of population, compared with, for example the south of the City.

All available sites were subjected to a non-technical assessment to ascertain quality of facilities. The results are as follows:

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Figure 4.2: Sports halls in Peterborough by condition

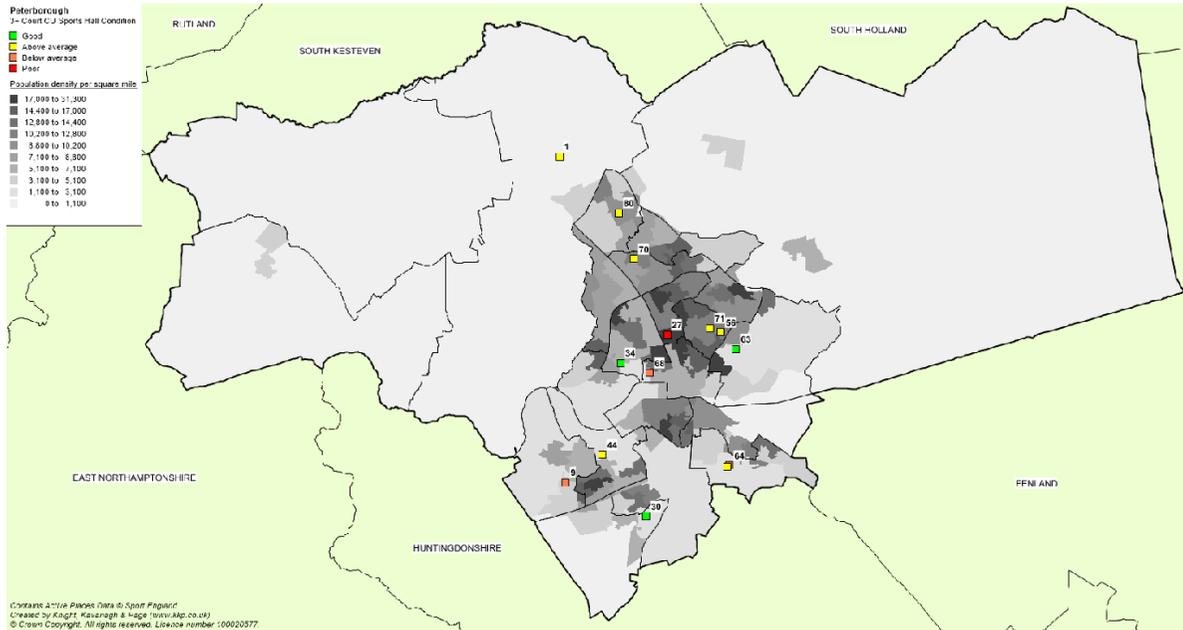


Table 4.3: Sports halls 3 court plus, community use only, by condition

Ref	Site name	Cts.	Hall condition	Changing condition
1	Arthur Mellows Village College	3	Above average	Above average
9	Bushfield Leisure Centre	8	Below average	Above average
27	Gladstone Park Community Centre	4	Poor	Above average
30	Hampton Leisure Centre	3	Good	Good
34	Jack Hunt School	4	Good	Above average

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44	Nene Park Academy	4	Above average	Access not obtained
56	Peterborough Regional College	3	Above average	Above average
63	St John Fisher Catholic High School	4	Good	Above average
64	Stanground Sports Centre	4	Above average	Above average
64	Stanground Sports Centre	4	Below average	Above average
68	The Peterborough School	4	Below average	Access not obtained
70	The Voyager Academy	4	Above average	Above average
71	Thomas Deacon Academy	6	Above average	Above average
80	Werrington Leisure Centre	6	Above average	Above average
Total		61		

The majority of sports hall facilities are considered to be in above average (seven) or good (three) condition with an accompanying, comparable quality of changing facilities. Three are below average: Bushfield Leisure Centre, Stanground Sports Centre and The Peterborough School. Gladstone Park Community Centre is classified as poor. The quality of a sports hall and changing facilities is known to impact upon the propensity of the public to use facilities and can lead to increases or decreases in participation rates, dependent upon that quality.

The centre and south of the city are served by the three good quality facilities of St John Fisher Catholic High, Jack Hunt schools and Hampton Leisure Centre. The City centre is, however, generally served by facilities which are below average and poor with the Woodston area (city centre) having no facilities and the southern area of the city centre of Orton served by a below average facility (Bushfield). The rural east and west have no sports halls.

Gladstone Park Community Centre is rated as poor. This is mostly due to the tired flooring, poor lighting and poor layout of the facilities (access to the changing facilities is across the hall which limits use). Consultation findings would also suggest that there are issues with the heating.

One of the sports halls at Stanground Sports Centre (above average quality) is covered by a temporary structure with an anticipated life span of approximately 20 years. It was built in 2010 and is, therefore, likely to need refurbishment/replacement sooner rather than later, to ensure that it remains fit for purpose.

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Accessibility

Catchment areas for different types of provision provide a tool for identifying areas currently not served by existing indoor sports facilities. As noted earlier, it is recognised that catchment areas vary from person to person, day to day, hour to hour. Analysing this is done by accepting the concept of 'effective catchment', defined as the distance travelled by around 75-80% of users. This, coupled with KKP's experience of completing such assessments for similar local authorities, underpins the identification of catchment areas for sports halls as follows:

Table 4.4: Facility catchment areas

Facility type	Identified catchment area by urban/rural
Sport halls	20 minute walk/ 20 minute drive
Swimming pools	20 minute walk/ 20 minute drive

Figure 4.3 shows the current stock of main sports halls (regardless of ownership and access arrangements) with a 20 minute walk time catchment.

Figure 4.3 and Table 4.5 overleaf indicate that just under half of Peterborough's population (48.2%, which equates to c. 89,000 people) resides in more deprived areas (using the 30% percentile) compared to a national figure of 30%. Of these, c. 77,000 (41.4%) live within one mile of a sports hall.

This data, further, indicates that nearly 86% of people living in areas of higher deprivation live within one mile radial catchment of a sports hall indicating high levels of potential accessibility to potentially harder to reach groups. It should be noted that the whole of the population of Peterborough lives within a 20-minute drive time of a sports hall.

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Figure 4.3: Community accessible sports halls on IMD 2015 with one mile/20-minute walk radial catchment

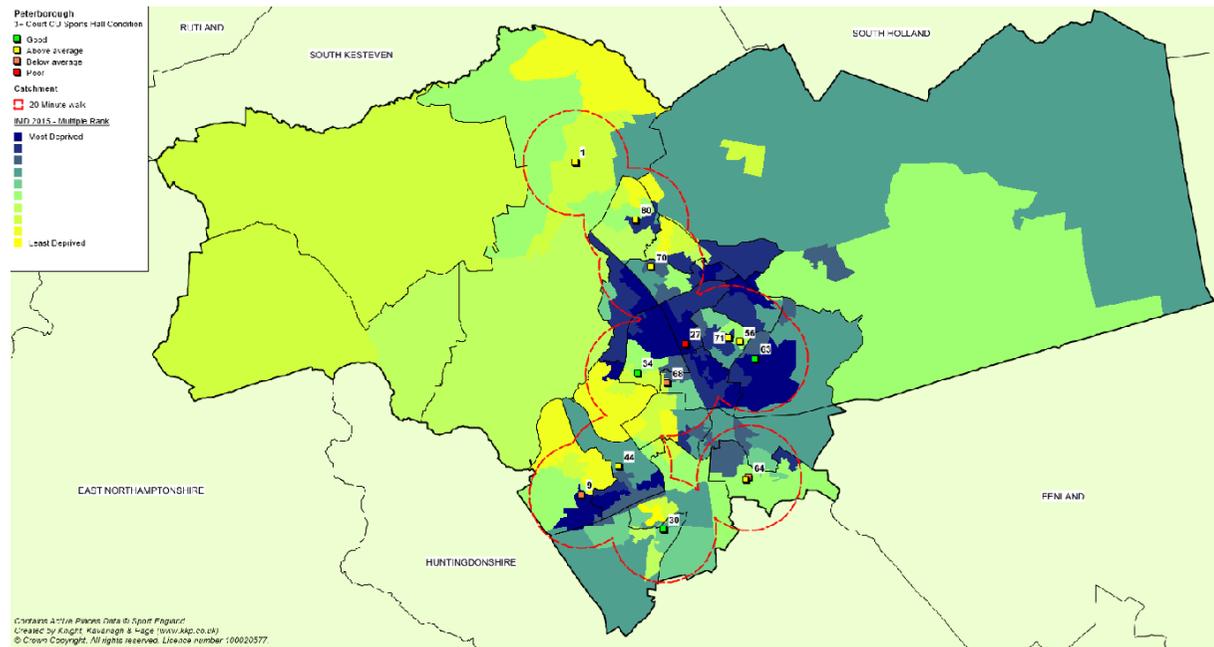


Table 4.5: Sports halls (3+ courts) IMD 2015 with one mile (20 min walk) radial catchment

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IMD 2015 10% bands	Peterborough		Sports hall (3 Court+) with community use. Catchment populations by IMD			
	Persons	Population %	Persons inside catchment	Population inside %	Persons outside catchment	Population outside (%)
0 - 10	30,566	16.4%	28,151	15.1%	2,415	1.3%
10.1 - 20	38,539	20.7%	33,234	17.9%	5,305	2.9%
20.1 - 30	20,707	11.1%	15,681	8.4%	5,026	2.7%
30.1 - 40	22,179	11.9%	12,129	6.5%	10,050	5.4%
40.1 - 50	11,255	6.1%	10,076	5.4%	1,179	0.6%
50.1 - 60	19,121	10.3%	12,932	7.0%	6,189	3.3%
60.1 - 70	8,615	4.6%	6,251	3.4%	2,364	1.3%
70.1 - 80	20,812	11.2%	11,869	6.4%	8,943	4.8%
80.1 - 90	12,600	6.8%	9,340	5.0%	3,260	1.8%
90.1 - 100	1,435	0.8%	1,435	0.8%	0	0.0%
Total	185,829	100.0%	141,098	75.9%	44,731	24.1%

Availability

Management and programming

Vivacity manages eight of PCC's facilities, four of which have three courts or more. Seven of the remaining facilities are managed and or operated by Education with the remaining facility, Gladstone Park, being both owned and operated by PCC.

Table 4.6: Management of facilities by size of sports hall

	Owned	Managed
Local authority	9	1
School	7	7
Vivacity	-	8

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The diversity of management options identified in Table 4.6 suggests that the level of influence that the Council has, or can have on facilities is, restricted to its influence over schools and with Vivacity.

Table 4.7 indicates community use in facilities and the main sports played within the different venues. It is noted that those located on school sites face challenges providing access for the community during the school day and during exam periods, which can reduce community accessibility by between 10 and 15 weeks per annum.

Table 4.7: Community use of sports halls in Peterborough

Availability	Site	Courts	Main sports played
Over 40 hours per week	Werrington Leisure Centre	6	Netball, basketball, badminton, roller sports
	Gladstone Park Community Centre	4	Netball, badminton, wrestling, martial arts and indoor cricket (no nets) aerobics.
	Bushfield Leisure Centre	8	Badminton, trampolining, roller sports, judo, street derby, dance, netball, basketball.
	Arthur Mellows Village College	3	Dance and fitness, netball, futsal, football training in winter in hall, indoor cricket.
	Hampton Leisure Centre	3	Badminton, table tennis, short tennis, trampolining, netball, basketball.
	Jack Hunt School	4	Deaf football, table tennis, dance, badminton, boxing, indoor rowing.
	Nene Park Academy	4	Futsal, roller hockey, football, indoor cricket wheelchair football, wheelchair basketball.
	Peterborough College	3	Basketball, badminton, volleyball, netball.
	St John Fisher Catholic High School	4	Karate academy, kick boxing, judo, cricket nets.
	Stanground Sports Centre	4	Badminton, netball. basketball, 5 a side

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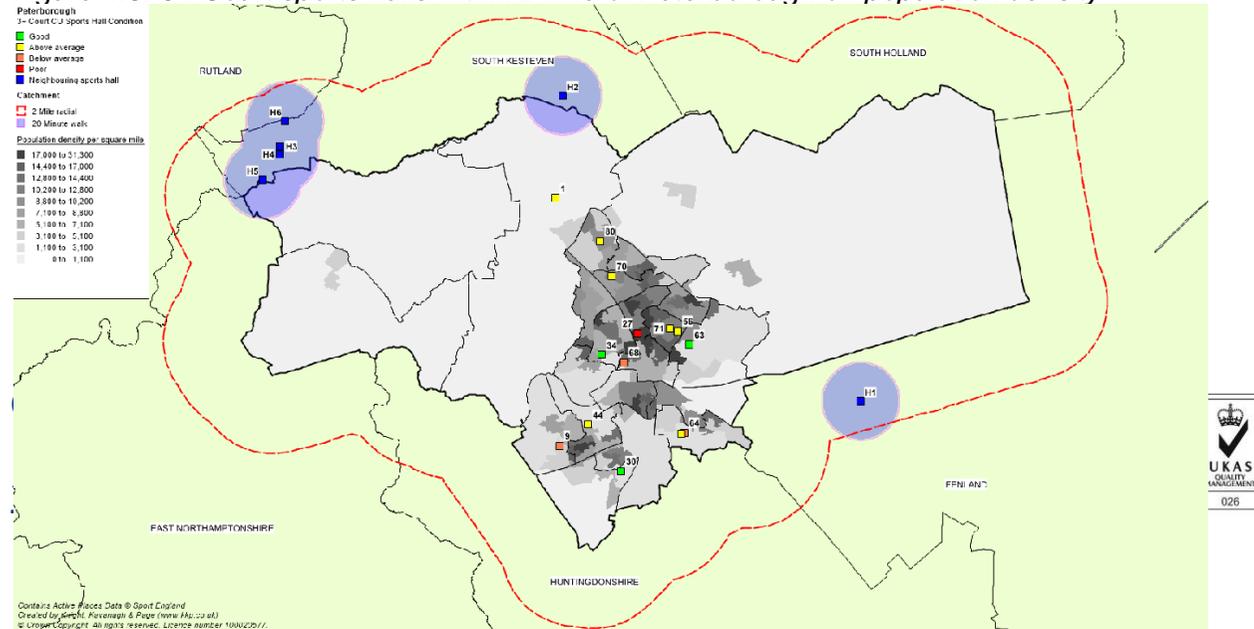
			volleyball and indoor cricket
	The Peterborough School	4	Badminton, indoor cricket (winter training).
	The Voyager Academy	4	Volleyball, futsal
No community use	Thomas Deacon Academy	6	Badminton, basketball, netball, cricket, judo.
	City of Peterborough Academy	3	Not applicable
	Hampton College	4	Not Applicable
	Kings School	4	Not Applicable

Table 4.7 indicates that a variety of sports is played across the City with no particular sport dominating *per se*. Three main sites offer roller sports, which suggest it is a popular sport in Peterborough, in comparison to other areas of the country.

Neighbouring facilities

Supply is also affected by facilities in neighbouring authorities. Figure 4.5 and Table 4.8 indicate 3+ court sports halls located within two miles of the border of Peterborough’s local authority border. The two mile border is meant to be indicative of how far people might be likely to travel and serves as an example only.

Figure 4.5: 3+ Court sports halls within 2 mile of Peterborough on population density



Contains Active Places Data © Sport England
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Table 4.8: Sports halls (3+ courts) within 2 mile on population density 2014 (ONS)

Ref	Active Places Site Name	Cts.	Access Type	Local authority
H1	Sir Harry Smith Community College	3	Sports Club/CA*	Fenland
H2	Deepings Leisure Centre	4	Pay and Play	South Kesteven
H3	New College Stamford	4	Sports Club/CA*	South Kesteven
H4	Stamford Boys School	5	Pay and Play	South Kesteven
H5	Stamford Sports Centre	4	Sports Club/CA*	South Kesteven
H6	Borderville Sports Centre	4	Sports Club/CA*	South Kesteven

CA- Community association*

There are six sports halls within a two mile radius of the local authority boundary, some of which are accessible to residents of Peterborough using the 20 minute walk time radial catchment, as identified in Figure 4.5. Those which are within a one mile radial catchment are to be found to the north of the City and are (Deepings Leisure Centre, New College Stamford, Stamford Boys School, Stamford Sports Centre, and Borderville Sports Centre).

Future supply and potential developments

Bushfield Leisure centre has plans to replace its floor in 2017. This is likely to improve its quality rating, which is currently below average.

The Peterborough School has a large crack in one wall due to subsidence. It is planned that the wall will be re-built, also in 2017, which will again should lead to an improvement in its quality rating. There is, however, a need for clubs currently using the facility and the School to use another facility whilst the work takes place, although no venue has yet been identified.

Kings School has a covenant in place which prevents the School from allowing community use. The School reports that it would like to change this and allow its facilities to be accessed by the community.

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Hampton Gardens Secondary is a £22m Free School funded by the Department of Education opening in autumn 2017. It will eventually accommodate up to 1,500 students in years 7-13, but will initially welcome 180 Year 7 and will grow a year group each year until it reaches capacity. The School is being constructed by Carillion and will include a 3G all-weather sports pitch, sports hall, dance studio, amphitheatre and a Learning Resource Centre.

The external sports facilities will be located to the side and front of the main building providing potentially good (and cost effective) access out of hours.

Summary of supply

Sports halls are situated close to or in the main population areas of the City, with the exception of the rural east and west of the City. There are 32 with at least one badminton court; of these 18 have three courts or more. Of the 18 identified with 3+ courts, three have no community use and one site is closed (Woodlands). One site (Kings School) offers no community access.

It was not possible to gain access to the City of Peterborough Academy during the audit. It is, therefore, assumed that there is no community use at the site. .

A wide variety of sports is on offer across the City. Due to the number of educational sites (11 out of 13), availability of halls is restricted (for the majority of the year) during the daytime, and during exam periods.

Facilities to the north of the City centre (the Werrington and Bretton area) appear to be limited. The population in the centre of the City is served with below average and poor quality sports halls with Woodston (city centre) having no sports hall. The southern area of the city centre of Orton is served with only by a below average venue (Bushfield Leisure Centre). The three larger sites (sports halls larger than four courts) are well located in the context of resident coverage – in the North, centre and South of the City.

There are plans in place to improve the quality of Bushfield Leisure centre.

Over 75% of the City's population resides within 20 minutes' walk of an indoor sports hall and the whole population is within 20 minutes' drive time of a sports hall. 41.4% of the City population that resides within areas of higher deprivation (using the 30% cohort) lives within one mile walk of a sports hall.

4.2 Demand

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APS9 suggests that just over 37,000 people did some kind of sport once a week, every week with swimming the most popular sport identified. Just over 18,000 people cycled once a week (12% of the population). Others key sports in which PCC residents partake identified by Sport England's market segmentation data, include keep fit/gym, athletics and swimming.

Table 4.9: Most popular sport in Peterborough (Source: Active People Survey)

Sport	Peterborough		East		England	
	No. (000s)	Rate	No. (000s)	Rate	No. (000s)	Rate
Cycling	18.1	12.0%	457.5	9.5%	3,771.8	8.7%
Gym Sessions	17.6	11.7%	479.2	10.0%	4,850.4	11.2%
Athletics	13.8	9.2%	358.2	7.5%	3,309.8	7.6%
Swimming	12.6	8.3%	466.3	9.7%	4,132.7	9.5%

Data from APS 9 – available through Active Places Power, Sport England

APS consistently demonstrates that adults over the age of 55 are the largest cohort of participants in physical activity. They are predominately retired and tend to own their own home. Appendix 3 contains APS and Market Segmentation data for Peterborough.

Facilities Planning Model

The FPM is based on the calculated demand outlined below; data is taken from the 2016 National Run of the Sport England FPM Peterborough Profile Report. In the context of demand, there is a shortfall of 4.06 badminton courts across the whole City. This undersupply is based purely on viewing Peterborough as freestanding entity and not taking in to account import and export of participation from neighbouring areas.

24.4% of Peterborough residents do not have access to a car. This is similar to the national average (24.9%) but higher than the regional (17.9%) and county (16.4%) averages. Over 76% of sports hall visits are modelled to be made by car.

Satisfied demand

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- Within Peterborough there is a satisfied demand figure of 90.4% which is commensurate with the national (90.5%) regional (91%) and county (90%) averages.
- Of the modelled visits, 95.6% are met within facilities based in Peterborough. This figure is lower than the regional (97.7%) average but higher than the county (93.1%) figure.
- Less than 4% of the visits are exported to neighbouring authorities. This shows that there is a limited reliance on this supply to meet the needs of Peterborough residents.
- This data suggests that there is limited opportunity and/or need to link up with neighbouring authorities to meet current demand if current sports hall supply is retained.

Unmet demand

- Even though Peterborough has high levels of retained demand, 9.6% (5.34 courts) of the total demand is not currently met by the facilities either within Peterborough or in neighbouring authorities.
- Of the demand that is not met 91% is as a result of Peterborough residents being outside of the catchment of an existing facility. This issue can only be resolved by providing additional sports halls in different locations from those currently provided. There are, however, no key locations at which a facility could be sited which would solve any significant proportion of this 'problem'.
- Unmet demand applies predominantly to the more rural parts of the City administrative area where current provision does not reach. It may well be that gaining access to smaller halls to get people from these areas active in their locality is the only realistic option.

Used capacity

- The modelled used capacity in the peak period of the facilities in Peterborough is extremely high at 86.5%. In comparison national (67.3%), regional (65.1%) and county (62.9%) averages are substantially lower.
- The facilities are already at an uncomfortably full level. They have, on average, no capacity to take on additional activity generated from increases in participation and / or population growth based on the current hours of availability.
- Arthur Mellows VC has the lowest used capacity at 53%. Gladstone Park, Hampton, Thomas Deacon and Werrington all modelled to be completely full in the peak period.
- Peterborough is a significant net importer of sports hall participation. The facilities on the extreme north and south of the City attract significant participation from neighbouring authorities. This makes Peterborough a net importer of equivalent to 5.49 courts. This is clearly a contributor to many of the facilities either being full or near to capacity.

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FPM summary and conclusions

There are some headline concerns with regards to the basis of the FPM data modelled and, thus, elements of its reliability. Several sports hall measurements do not reflect the numbers of courts that could be marked in those spaces.

The data shows that Peterborough has a relatively good mix of strategic scale sports halls ranging from three to eight court halls. Eight of the facilities are school based which has both advantages and disadvantages. The key advantage is that school facilities are often well located to serve local communities. Key challenges, however, can be around secured, long term access to the site, pay and play access, quality of provision, hours of provision and the impact during exam periods. As schools make up two thirds of the strategic sports hall sites in Peterborough it is clear that they are key to providing community sports hall activity.

The age of the facilities ranges significantly from some over 50 years of age to those that have been built in the last few years. On average facilities are approximately 25 years old. What this tends to suggest is that a number are likely to require investment in order to enable them to continue to offer a quality of service that will attract and retain community users.

At 3.48 courts per 10,000 residents Peterborough compares poorly to national averages and it has an identified undersupply of just over four courts, based on current participation rates and population and demographic data. This is considered to be closely related to the fact that current venues are, on average, over 86% full.

Eight of the 12 main sites in Peterborough are significantly above recommended capacity levels, four of which are 100% full. They thus have little or no capacity to meet additional demand generated by increases in participation (is a Council objective), or population growth.

Future demand

As touched upon earlier, it is projected that the overall number of people in Peterborough will rise by 31,288 by 2036 with those in the 65+ age group rising by 57.3% to become just under one in five of the population. This is likely to result in different programming requirements in sports halls and increased demand for use at different times (most notably during the day time).

NGB consultation

Badminton

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The 2017 – 2021 facilities strategy is currently being considered, however it is confirmed that it will focus on ensuring that everyone should have access to a badminton court to enable them to play at their chosen level. This follows on from The National Facilities Strategy (2012 - 2016) vision 'that everyone in England should have access to a badminton court that enables them to play at the right level - for them'. APS data indicates that Badminton participation (once a week participation: 1x 30 minutes for ages 16+) has fallen by c. 10% to 490,200 nationally in the last two years. Badminton England works within a framework to try and increase participation which includes:

- **Play Badminton:** working with leisure operators to increase casual badminton participation, increase court usage and increase income. Supported by Badminton England staff and national marketing and encompasses several ways to play using an audit process to identify appropriate sites and operators to work with across the regions
- **No Strings Badminton:** social pay and play weekly sessions - ideal for casual players of all abilities (ages 16+), led by a friendly, welcoming session co-ordinator.
- **Essentials:** beginners coaching courses. Learn all the badminton basics at a relaxed pace with beginners coaching sessions over 6-8 weeks, led by Badminton England qualified coaches.
- **Battle Badminton:** casual competition leader boards; find new players (ages 18+) to play socially in matches where you pick the venue, set the rules and record your results online to earn points and rise the ranks in local and national leader-boards.
- **SmashUp!** badminton for young people. Court time for 12-16 year olds where they can get involved with fun, big hitting badminton challenges with music and mates.

Its priorities relate to the 2017 - 2021 whole sport plan funding submission and are to:

- Increase the core market amongst primary aged players.
- Maintain the current size of the remainder of our core market.
- Increase the number of affiliated members from the core market with a focus on younger people.
- Increase the number of people competing.
- A top five sport of choice for primary aged children.
- Create coaching, volunteering and officiating pools that service local need.
- Unlock and protect court time.
- Develop and support badminton hubs.

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Peterborough is a priority area for Badminton England and is one of two potential hub areas in the county with significant scope for growth.

Badminton England has been allocated £250,000 in year one of the next funding period to trial a hub concept. The following clubs play in the Peterborough area although none of them are currently affiliated to the NGB:

- | | | |
|---|---------------------------------------|---------------------------------------|
| <input type="checkbox"/> Apollo BC | <input type="checkbox"/> Court BC | <input type="checkbox"/> Jack Hunt BC |
| <input type="checkbox"/> Peterborough City BC | <input type="checkbox"/> St Mary's BC | <input type="checkbox"/> Pearl BC |

All those listed above play in the Hunts and Peterborough Badminton League where there is reported to be a very active network and a willingness to develop. A number of coaches are keen to develop and expand their delivery which will be fundamental to the development of badminton provision in the area in the future.

Consultation with badminton clubs indicates that access to courts can be difficult to obtain, but once this has been gained there is a positive relationship with facility operators. If for some reason they cancel a facility hire, it is known that other clubs are waiting to take their slot. Any additional facilities or increases to facility access would be of great benefit to the sport. During consultation it was reported that some leisure centres only allow clubs to book a maximum of two courts up until 21.00 hours, where after they can book as many as they require.

Several badminton clubs mentioned the closed sports hall facility site at "Woodlands". The site is reported to have three badminton courts and be in good condition, however the future of the site is not known. A number of badminton clubs have expressed an interest in playing there in the future should it become available.

Apollo Badminton Club is keen to grow and develop and has discussed its future with Badminton England. It has expanded over the last few years by running coaching courses, typically of 10 weeks duration. This has been successful in producing team players. The Club reports this to have been particularly successful with women and as a result it has recruited sufficient players to enable its mixed teams to remain in the League with players in reserve. It would like to run more courses in the future and is keen to develop more players as coaches.

Table 4.10: Market segmentation and likely target audiences in Peterborough

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Badminton

- 2.2% (2,845) of people currently play badminton and a further 2.0% (2,557) indicate that they would like to, which gives an overall total of 4.2% (5,403).
- 4.5% of Ben's play badminton, which is the largest proportion of any group playing badminton, closely followed by the Tim segment at 4.0%.
- The groups with the largest of the local population playing badminton are the Tim's (14.0%) and Philip's (11.7%).
- The groups with the most people who would like to play are Tim (9.9%) and Philip (9.8%).
- The main group to target, for additional players due to size and interest is, therefore Tim.

Basketball

The main priorities for Basketball England (BE) are to:

- Create and maintain a culture of frequent, consistent and continued participation.
- Provide a clearly defined talent development pathway from the grassroots through to world class performance.

It understands the sport's dependence upon the availability of affordable indoor facilities and equipment. For it to maintain and grow participation, formal and informal, it needs ongoing development of a comprehensive network of indoor facilities. It is, therefore, working alongside partners to create affordable, accessible and suitable indoor facilities to meet the demand for court-time to play and to practice, thereby increasing participation and improving performance. Accessing indoor basketball courts remains one of the biggest challenges in BE's efforts to develop the sport at all levels.

Affiliated clubs are important in delivering regular participation opportunity and play a part in both participation and talent programmes. Accordingly, increased club access to indoor basketball facilities (with multiple courts) will be required to deliver its planned outcomes for participation via programmes including, Satellite clubs, Premier League 4 Sport and Talent Development.

Access to secondary school indoor basketball facilities is of prime importance as BE seeks to take advantage of Sport England's commitment to open up school facilities for local community use. The recent State of the Nation Report on sports halls from Sport England showed that 76% are located on educational sites. As well as improving access to existing indoor sports facilities BE is

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continuing to develop capital projects, building facilities with multiple basketball courts for use by clubs to boost participation and drive talent outcomes.

Consultation with Nene Valley, Vytis and Odd Sox basketball clubs indicates that Nene Valley is the largest and most prominent basketball club in the area with ambitions to develop the sport in the area and beyond. It currently plays at Stanground and Nene Park academies. It has a development pathway for players with four teams at U14s, U16s, U18s and Senior. It has approximately 65 members and a coach development programme. It plays in the Peterborough Basketball League and is active both in the Cambridgeshire Basketball Association and Basketball England.

Vytis Basketball Club is made up of Lithuanian players and has been running for over 10 years. It is currently based at the Nene Park Academy. It runs adults teams and has c. 40 members. It also plays in the Peterborough Basketball League.

Odd Sox is the newest club in the area. It is currently in its second year of existence and is based at Voyager Academy. It reports catering for people from a mix of nationalities; it has just fewer than 20 members.

All clubs indicate that the potential for growth but report a lack of funding, which is an ongoing challenge. They rely on unpaid volunteers and report a need for a paid area basketball development role which would be of great benefit to the sport locally and to the clubs.

Facilities are reported to be good and fit for purpose, however, they are also expensive to hire. Nene Valley Basketball Club indicates a desire for additional training sessions, for juniors in particular which could run from 6.00-8.00pm. This time is, however, restricted as it is already hired by adult badminton. Later times are not appropriate nor conducive to developing junior basketball. All the clubs report that the key challenges for them are availability of the halls and hire costs.

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Table 4.11: Market segmentation and likely target audiences in Peterborough

Basketball	
<input type="checkbox"/>	0.7% (858) of people currently play basketball and a further 0.5% (592) indicate that they would like to, giving an overall total of 1.1% (1,451).
<input type="checkbox"/>	3.4% of Ben's play basketball, which is the largest proportion of any group playing basketball, closely followed by the Jamie segment at 2.7%.
<input type="checkbox"/>	The groups with the largest of the local population playing basketball are the Jamie's (26.8%) and Ben's (20.9%).
<input type="checkbox"/>	The groups with the most people who would like to play are Jamie (34.5%) and Philip (16.0%).
<input type="checkbox"/>	The main group to target, for additional players due to size and interest is, therefore Jamie.

Gymnastics

British Gymnastics (BG) main priorities (for the period 2013-2017) are to:

- Increase the number of dedicated facilities and improve existing facilities.
- Increase access to spaces in non-dedicated venues.

There is, however, no geographic focus to the British Gymnastics Whole Sport Plan or Facility Strategy. It is based on need, suitability and partners' ability to support a project to successful completion. There is substantial demand for more gymnastics opportunity and many clubs report long waiting lists. The Sports and Recreation Alliance 2013 Sports Club Survey showed most gymnastics clubs have a waiting list of up to 100, with many clubs anecdotally reporting waiting lists into several hundreds.

A key part of BG's strategy to increase participation is to support clubs moving into their own dedicated facility, offering more time and space for classes. There is a definite trend for gymnastics clubs to move into their own dedicated facilities; approximately 40 did so in 2015; BG expects this trend to continue and an increased number of clubs to move their activities to dedicated spaces/facilities.

Participation in gymnastics is, reportedly, increasing rapidly. Growth of BG membership has exceeded 12% each year since 2012 and hit 14% in 2014-2015. There has been a notable increase in the number of teenagers and adults (11-25 year olds) taking part regularly which, of course, places further strain on many of the venues currently available. BG has developed a new range of products

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and programmes and offers assistance to support local delivery. This is proving successful in the growth of membership and retention of members across the country. Key gymnastics clubs in the Peterborough area are:

Table 4.12 Club membership and facility information

Club	No. of participants	Dedicated/non-dedicated facility
Phoenix Gymnastics Academy	440	Dedicated
Peterborough Gymnastics Academy	176	Dedicated
Spiral Gymnastics Club	662	Dedicated
Aero Kinetics Trampoline Club	223	x2 Non-dedicated

Three of the four are located in dedicated facilities. Only Aero Kinetics Trampoline Club is the exception. BG confirms that current demand for gymnastics is outstripping gymnastics space - a barrier to increasing capacity. Peterborough Gymnastics Academy has recently completed an asset transfer for its current site and its facility improvement requires on-going support.

Consultation with Aero Kinetics Trampoline Club indicated that it has, for some time, been keen to move to a dedicated facility. Due to height requirements, it was unable to find a suitable venue. Since then, it has increased the number of courts it hires, thereby increasing participation opportunities. Further, it has resolved some of the issues it was encountering with other hall users. The Club reports having a good relationship with the operator (Vivacity) and leisure centre management and satisfaction with its current state of play with regard to facilities, with no particular desire to increase capacity provision.

Table 4.13: Market segmentation and likely target audiences in Peterborough

Gymnastics and trampolining
<ul style="list-style-type: none"> <input type="checkbox"/> 0.2% (259) of people currently participate in gymnastics and trampolining and a further 0.2% (206) indicates that they would like to, which gives an overall total of 0.4% (466). <input type="checkbox"/> 0.6% of Chloe's participate in gymnastics and trampolining, the largest proportion of any group participating in this sport. They are closely followed by the Leanne segment at 0.4%. <p>Groups with the largest of the local population participating in gymnastics and trampolining are the</p>

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Chloe's (12.0%) and Leanne's (10.0%).

- Groups with the most people who would like to participate are Paula (18.4%) and Leanne (16.0%).
- The main group to target, for additional players due to size and interest is, therefore Paula.

England Netball (EN)

As per its 10:1:1 vision England Netball is working to deliver a wide range of netball products.

Hampton Netball Club reports having c.80 members and a waiting list in excess of 40 juniors aged 11-14 years. It has four squads which play all year round, primarily on outdoor floodlit courts, at Hampton Community Centre. Talented players are forwarded into the Harewood Netball Club which has both premier and county teams. The workforce (coaches) is also shared across the two clubs which has benefits for the partnership but also restricts capacity.

Hampton Netball Club runs Back2netball sessions from March to September (at weekends) but is unable to continue all year around due to a lack of space. It primarily plays outside, due to the costs of hiring indoor provision. On average, clubs report paying approximately. £10.00 - £15.00 per hour for an outdoor court, while indoor courts cost in excess of £30.00 per hour.

Table 4.14: Market segmentation and likely target audiences in Peterborough

Netball
<ul style="list-style-type: none"> <input type="checkbox"/> 0.4% (550) of people currently play netball and a further 0.4% (520) would like to: an overall total of 0.8% (1,071). <input type="checkbox"/> 2.2% of Leanne's play netball, the largest proportion of any group, followed by Chloe (1.9%) <input type="checkbox"/> The groups with the largest proportion of the local population playing netball are Leanne's (23.8%) and Chloe's (16.9%). <input type="checkbox"/> Groups with the most people who would like to play are Leanne (24.0%) and Chloe (16.7%). <input type="checkbox"/> The main group to target, for additional players due to size and interest is, therefore Leanne.

The Football Association

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Futsal involves two teams of five players. It is played on a hard court surface delimited by lines where walls or boards are not used. Futsal is also played with a smaller ball with less bounce than a regular football. According to the FA National Futsal Leagues Venue Specifications one indoor futsal court with some capacity for run-offs can be accommodated in a 4-badminton court sports hall.

There are no halls marked out specifically for futsal in Peterborough. There are currently four sites (Regional College, Hampton Leisure Centre, Nene Park Academy, and Voyager Academy) that accommodate Futsal activity.

Consultation reports that informal leagues operate at different sites where, typically, there are 20 - 25 attendees. The sports development officer from Vivacity, reports that Hampton Leisure Centre has no run off and there are no ambitions to develop the game further at this site. Further, players struggle to define the line markings at Bushfield and Werrington leisure centres due to the number of court markings. It is acknowledged that there is demand to develop the game further, which has resulted in Futsal level 1 and 2 coaching courses being organised to try and increase the number of coaches in the area.

Indoor Cricket

Indoor cricket is a variant of and shares many basic concepts with cricket. The game is most often played between two teams each consisting of six or eight players. It can be played in any suitably sized multi-purpose sports hall as a means of giving amateur and professional cricketers a means of playing their sport during the winter months. Many clubs also use indoor cricket nets (within sports halls) for winter batting and bowling training from January until mid-April. There is an established indoor league playing weekly over the winter at Bushfield Leisure Centre. This is an established league which has been operating for a number of years and generally has eight teams enter annually.

Handball

Modern handball is played on a court 40 metres by 20 metres, with a goal in the middle of each end. The sport is typically played indoors. England Handball (EH) is the NGB for what is, reported to be, England's fastest growing Olympic Sport and is responsible for development of the game across England.

Its vision is for "everyone to have the opportunity to be part of the excitement of handball." EH plans to achieve this by focusing on the education sector (schools, colleges and universities) to introduce handball and create a new generation of players who enjoy playing the sport, as well as identifying talented players. The main objectives are to:

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- Train and deploy a qualified workforce.
- Build a sustainable club structure.
- Provide a competition and performance pathway.

Consultation with Peterborough Handball Club indicates that it was created as a legacy of the 2012 Olympics (so is still in its relative infancy). The initial intake of players was successful in recruiting international players and still competes at a high level.

As a sport, handball, is popular in many European countries and Peterborough Handball Club has continued to attract players from different backgrounds and countries. It reports that players originate from as many as 18 different countries have represented it and demonstrates really good integration of different people and cultures.

The Club reports that there is only one marked court in the area (Thomas Deacon Academy) although the court markings are off-set to the side with one side line set against a wall. This means that the venue can only be used for training. Home matches take place at Cranfield University (Bedfordshire), as this is the nearest full size marked court. (This is just over one hours drive away). The team plays in a National League and away matches are considerably further afield which also adds to the travel time and costs of transport.

It has recently suspended its training sessions due to lack of finance, however, it is committed to continuing to grow the squad and has continued to deliver sessions in two local schools, in the hope that young players will develop to a standard that will enable them to play for the Club in the future.

Its key challenge is funding, with facility hire costs and travel contributing negatively to this. It is keen to reinstate training, as it understands that this is essential to performance and recruitment of local players.

Roller Hockey

England Roller Hockey is the national association for Roller Hockey in across the country. It is registered as The National Roller Hockey Association of England (NRHA). It was established in 1896, making it the sports oldest recognised association. In Britain, roller hockey forms one of seven roller sport disciplines (roller speed, artistic skating, roller hockey, inline hockey, puck hockey, roller derby, and inline freestyle) who are affiliated to the British Roller Sports Federation which is the Sport England recognised NGB for all disciplines.

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There are only two purpose built facilities in England, in Middlesbrough and Kent. The England Roller Hockey Association (ERHA) hosts national team training monthly at Bushfield Leisure Centre, where approximately 1,000 people participate regularly in training sessions over the weekend. The whole hall is hired for the full weekend and players travel from all over the country.

Peterborough Roller Hockey Club (PRHC) was established in 1966 and is a quad skate roller hockey club which plays in the Eastern Counties Roller Hockey Association (ECRHA) leagues. The objective of ECRHA is to govern and to promote the game of roller hockey in the counties of Bedfordshire, Cambridgeshire, Essex, Hertfordshire, Suffolk and Norfolk.

PRHC has five teams (under 11s, 13s, 15s, 17s and senior) and attracts players from all over the City and beyond including players from Kings Lynn, Huntingdon and Wisbech. Each team hosts one match per season. Facility hire is considered high by the Club at approximately £400 per match. As PRHC hosts five days (five teams), this equates to in excess of £2,000 per season for matches alone. PRHC has ambitions for a purpose built facility and is reported to have approached PCC for support and to register its interest in developing a purpose built facility, however, no progress on this has been made to date.

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Cambridgeshire and Peterborough Health and Wellbeing Board

Cambridgeshire and Peterborough Health and Wellbeing Board has a series of targeted programmes currently running in the area to specifically deliver against its outcomes. The programmes include:

MoreLife, the local weight management programme for children and families in Peterborough that has helped hundreds of families lose a little weight. MoreLife clubs are free of charge to children in the Peterborough area and their families. Eligibility is based on being aged between 4 and 17 years old, and be above a healthy weight. This is a 10-week course for adults and children with an additional holiday club for children aged 7 – 16 years. This operates in Gladstone Park Community Centre.

Let's Get Moving, supports inactive adults and those with long-term conditions to become more active. Again, operating from Gladstone Community Centre, patients identified as not meeting the physical activity recommendations are offered a brief intervention that:

- Highlights the health benefits of physical activity.
- Works through key behaviour change stages.
- Concludes with a clear physical activity goal set by the patient, identifying local activity-based opportunities.

Fit for Life is a free 10 week Healthy Lifestyle Course with physical activity sessions for anyone over the age 16 who has a BMI of 25+ or health problems such as type II diabetes and CVD who are interested in making health changes. This programme operates from Honeyhill and Gladstone children's centres.

Health Trainer Service: Orton Children's Centre offers this free confidential service of support, information and encouragement to people aged 16+ wanting to improve their health. "Helping to make realistic and manageable lifestyle changes", through one to one support, guiding and signposting topics include; Getting active, stopping smoking, drinking less alcohol, eating more healthily, improving general wellbeing, setting realistic goals.

Summary of demand

City participation rates in sport and physical activity are below regional and national averages. There is a good range of sports on offer across the city (both traditional and non-traditional) with many of the individual sports keen to develop juniors, in particular. Further,

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there are a series of health intervention programmes aimed at changing people's behaviours, which potentially require further integration into the mainstream offer. All sports report that they would like more hall time at peak times to cater for demand but are inhibited by the amount of space available for hire and, in some instances, hire charges.

4.3 Supply and demand analysis

Sport England's FPM indicates that:

Whilst more than 90% of Peterborough's residents who wish to use a sports hall are able to do so, this figure could increase further if all of the sports halls in the City were available to use for the full peak period. The key challenge on sports hall provision for PCC focuses on increasing the hours of availability at current sites and increasing the scale of provision.

The East and West of Peterborough are least well served by direct provision but they are also the areas with the lowest levels of unmet demand mainly due to the low levels of population.

If new schools are planned as a result of growth then community access should be considered as part of master planning and design discussions. The changing nature, however, of education means that securing community access to school sites (where needed), is becoming increasingly challenging. If this is the case new schools should be designed to facilitate this and any long term leases provided to academies should look to ensure they are committed to providing community access when it is required.

Only a small number of residents export to neighbouring authorities but Peterborough imports over three times the amount. As a result the City's neighbours are far more reliant on the supply in Peterborough than it is on their facilities. This tends to suggest that the populations in the neighbouring areas benefit from the central band of facilities in the north to south plain in Peterborough but the east and west areas of Peterborough benefit in a limited way from those facilities across the border.

Peterborough is to experience significant growth. This will impact on its own needs but also on its neighbours. It is recommended that dialogue around local plans with neighbours should also consider the impact this has on community sporting needs and planning across boundaries should be considered.

4.4 Sport England's Facilities Calculator (SFC)

This assists local planning authorities to quantify additional demand for community sports facilities generated by new growth populations, development and regeneration areas. It can be used to estimate facility needs for whole area (local authority)

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populations, there are dangers in how figures are subsequently used. It should not be used for strategic gap analysis as it has no spatial dimension and it is important to note that it does not take account of:

- Facility location compared to demand.
- Capacity and availability of facilities – opening hours.
- Cross boundary movement of demand.
- Travel networks and topography.
- Attractiveness of facilities.

Table 4.15: Sports facilities calculator applied to ONS population increases in Peterborough:

	Population 2016	Population estimate 2026	Population estimate 2036
ONS data projection	195,071	213,073	226,360
Population increase	-	18,002	13,287
Facilities to meet additional demand	-	5 courts	4 courts

These calculations assume that the current sports hall stock remains accessible for community use and the quality remains the same. It appears that the projected increase in population will add to the demand for sports hall space in Peterborough. The SFC indicates that up to 2026 there will be additional demand created equivalent to a requirement for an additional five courts. Between 2026 and 2036 there will be a further requirement for four badminton courts.

4.5 Summary of key facts and issues

- There are 32 sports halls with at least one badminton court in the City Council area.
- Of these 18 have 3+ courts. Of these, three have no community use and one is closed (Woodlands).
- Three sites have 4+ court halls - located in the north, city centre north east and south of the City.
- In quality terms, the City has three good halls, seven that are above average, three below average and one poor sports hall.

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- The FPM suggests that there is a current undersupply of 4.06 badminton courts; however, the KKP audit has identified an additional seven courts, rendering a current surplus balance of three courts.
- A wide variety of sports is offered across the City.
- Many sports including badminton, basketball, handball, indoor cricket and wheeled sports all require further space to so that they can increase participation.
- Gladstone Park Community Recreational Centre is the only sports hall rated as poor
- Facility age ranges significantly; some are over 50 years old (Arthur Mellows Village College) while Hampton Leisure Centre was built three years ago. The majority will require investment in the short to medium term to ensure that they remain fit for purpose.
- Three sites with 3+ courts offer no community use.
- City Centre residents are served by below average and poor sports halls.
- Six sports halls are located within two mile radius of the local authority boundary, some of which are accessible to PCC residents (based upon the 20 minute walk time radial catchment). The number of residents to whom this applies is minimal.
- The rural east and west of the PCC administrative area have no accessible sports halls.
- More than three quarters of the City's population resides within 20 minutes' walk of an indoor sports hall.
- 41.4% of the population that lives in the areas of higher deprivation live within a one mile walk of a sports hall.
- Half of the sites in Peterborough are significantly above recommended capacity levels and some are 100% full. They have little or no capacity to meet additional demand generated by increases in participation (or population growth).
- Halls on school sites offer restricted availability; especially during the day and exam periods.
- The level of influence that the PCC has or can have on educational facilities is limited and likely to remain so in the future due to the different management arrangements at different sports halls.
- Badminton England has identified Peterborough as an area with significant scope for growth with the potential for hub funding.
- Roller sports have potential to grow and consultation indicates that an indoor rink would be beneficial to the area. Further work is needed to assess the demand for this.

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- Growth in both basketball and handball in particular appears to be hindered by the cost and availability of facilities.
- There is potential demand for a venue for futsal, handball, basketball and indoor roller rink.
- The Woodlands site is closed and its replacement/future plans are unknown.

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SECTION 5: SWIMMING POOLS

A swimming pool is defined as an “enclosed area of water, specifically maintained for all forms of water based sport and recreation”. It includes indoor and outdoor pools, freeform leisure pools and specific diving tanks used for general swimming, teaching, training and diving. Many small pools are used solely for recreational swimming and will not necessarily need to strictly follow the NGB recommendations. It is generally recommended that standard dimensions are used to allow appropriate levels of competition and training and to help meet safety standards. Relatively few pools need to meet full competition standards or include spectator facilities.

Training for competition, low-level synchronised swimming, and water polo can all take place in a 25 m pool. With modest spectator seating, pools can also accommodate competitive events in these activities. Diving from boards, advanced synchronised swimming and more advanced sub-aqua training require deeper water. These can all be accommodated in one pool tank, which ideally should be in addition to the main pool.

The NGB responsible for administering diving, swimming, synchronised swimming and water polo in England is the Amateur Swimming Association (ASA).

5.1 Supply

This assessment is concerned with larger pools available for community use (no restrictions to accessing the pool as a result of membership criteria). As such, pools shorter than 20 metres in length and/or located at private member clubs are deemed to offer limited value in relation to community use and delivery of outcomes related to health and deprivation. As such, they are excluded from the assessment.

5.2 Sport England Facilities Planning Model (FPM)

The FPM for Peterborough was undertaken using 2016 National Facilities Audit data. This provides a useful starting point in identifying the issues and challenges for City swimming provision. The FPM identifies the following with regard to the supply of swimming pools:

- There are nine pools on six sites across Peterborough.
- There are five 25m pools, two are 5 lanes and three 6 lanes in width. The sixth site is a 20m, 2 lane pool (Bannatynes).

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- Excluding the newer facilities at Stanground (2013) and Vivacity Premier Fitness (2014) on average pools in Peterborough are just over 20 years old.
- Three sites are over 25 years of age (Embankment Sports and Fitness Arena, Thorpe Wood Health and Rackets club and Jack Hunt Swimming Pool and Gym).
- The two commercial facilities (Bannatynes and Thorpe Wood) have a membership system but have a role meeting community need in a mixed economy. The other three: Embankment, Jack Hunt and Premier, are deemed to be public facilities, managed by Vivacity on behalf of PCC. Stanground Academy is managed by the School itself.
- The total volume of pool space provided in Peterborough for community use in the peak period is 1,678m².
- In terms of distribution of facilities they are predominantly sited in the central and southern part of the Council area. The east and west areas are relatively poorly served.
- This level of supply equates to 10.44m² of water space per 1,000 residents which is low in comparison to national (12.45m²) and regional (12.31m²) averages but it is higher than the county average which is very low at just 8.87m².

Quantity

The audit identified seventeen pools at twelve sites as identified in Figure 5.1 and Table 5.1.

Figure 5.1: All identified swimming pools in Peterborough

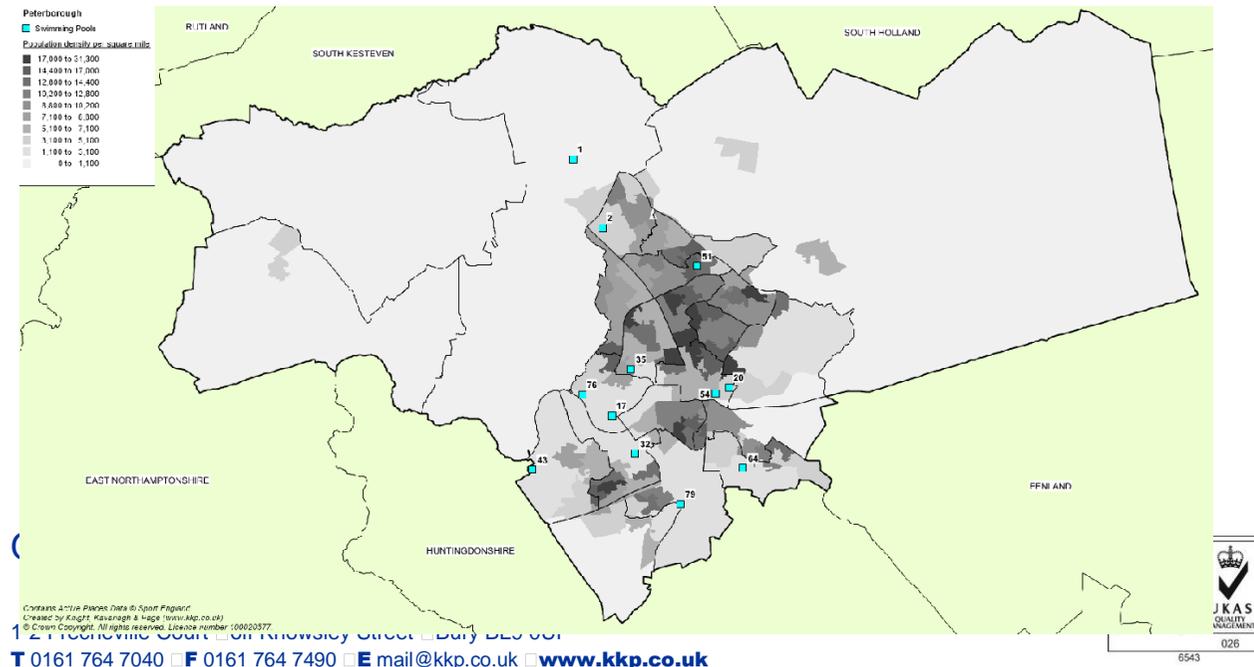


Table 5.1: All swimming pools and sites in Peterborough

Map ID	Site	Type	Size	Lanes	Year built
1	Arthur Mellows Village College	Lido	20m x 9.4m	4	1975
2	Bannatynes Health Club	Main/General	20m x 10m	2	2001
17	Club Moativation (Peterborough West)	Learn/Teach/Train	10m x 5m	0	1998
20	Embankment Sports & Athletics Arena	Main/General	25m x 13m	6	1977
20	Embankment Sports & Athletics Arena	Diving	13m x 13m	0	1977
20	Embankment Sports & Athletics Arena	Learn/Teach/Train	16m x 8m	3	1995
32	Imagine Health And Spa	Learn/Teach/Train	14m x 8m	0	2008
35	Jack Hunt Swimming Pool & Gym	Main/General	25m x 9m	4	2009
43	Marriott Leisure Club (Peterborough)	Learn/Teach/Train	12.5m x 4.5m	0	2010
51	Paston Ridings School	Lido	12m x 5m	0	2012
54	Peterborough Lido	Lido	50m x 18.25m	8	1995
54	Peterborough Lido	Lido	16m 8.5m	0	1995
54	Peterborough Lido	Lido	9.5m x 4.5m	0	2002
64	Stanground Sports Centre	Main/General	25m x 13m	6	2013
76	Thorpe Wood Health & Racquets Club	Main/General	25m x 10m	5	2012
76	Thorpe Wood Health & Racquets Club	Learn/Teach/Train	10m x 5m	0	2012
79	Vivacity Premier Fitness	Main/General	25m x 12.5m	5	2014

**The dates in red are the dates of refurbishment

Five are lidos and are not accessible all year round and, thus, excluded from the study. Four pools meet ANOG criteria (Bannatynes, Embankment Sports and Athletics Arena, Stanground Sports Centre, Thorpe Wood Health & Rackets and Vivacity Premier Fitness).

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Three pools (Arthur Mellows Village College, and Embankment Sports and Athletics Arena) are 40+ years old. They are, as a consequence, likely to require significant investment to enable them to remain open and fit for purpose and may be close to the end of their economic life. Embankment Sports and Athletics Arena has not had a major refurbishment.

Bannatynes, Thorpe Wood Health & Rackets Marriott Leisure Club and Club Motivation do serve some sections of the community. Access is, however, restricted because of the membership basis upon which they operate. For this purpose, these swimming facilities are also deemed not to be accessible and are excluded from the assessment.

Quality

As part of the assessment, a non-technical assessment was completed of all swimming pools which are 25m in length and offer some community use. It is also necessary to assess changing provision as this plays a significant role in influencing and attracting users (especially the elderly, women and people from some BME communities). The quality ratings of the four venues which allow for community use are shown in Table 5.2 and Figure 5.2

Table 5.2: Community Accessible Swimming pools in Peterborough (4+ lane x min 20m)

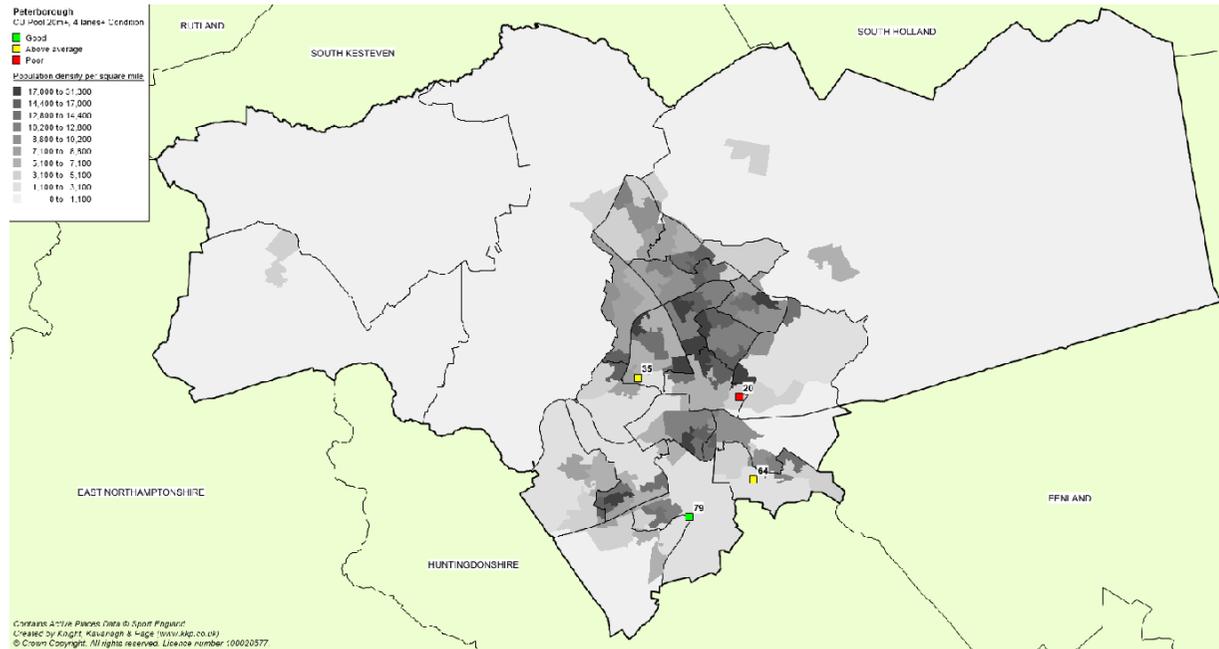
ID	Site Name	Facility type	Lanes	Condition	
				Pool	Changing
20	Embankment Sports & Athletics Arena	Main/general	6	Poor	Below average
35	Jack Hunt Swimming Pool/Gym	Main/general	4	Above average	Above average
64	Stanground Sports Centre	Main/general	6	Above average	Above average
79	Vivacity Premier Fitness	Main/general	6	Good	Good

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Figure 5.2: Swimming pools in Peterborough by condition (4+ Lane x minimum 20m)



The City's main aquatics centre, Embankment Sports and Athletics Arena, has a main pool, diving pool and teaching/learning pool. It is considered to be of poor quality, mainly due to its age. There is, however, good parking and it is within walking distance of the town centre. Vivacity Premier Fitness, managed on behalf of PCC by Vivacity is seen as the flagship venue for the Trust and is in good condition, with further investment currently taking place.

Accessibility

Swimming pool accessibility is influenced by both physical (i.e. built environment) and human (i.e. management of entry to facilities) elements.

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Management accessibility

Three of the four pools are managed by Vivacity on behalf of PCC. It has a good relationship with Council officers and has invested in the swimming pools and changing facilities over the past few years. This does not, however, negate the fact that the pools at the Embankment Sports and Athletics Arena are ageing and approaching the end of their economic life cycle. In addition, they are deemed to be at capacity and there is reportedly no option to alter the pool programme (to, for example, try and drive up increases in participation or significantly extend swimming lesson time) due to pressure from local user groups.

Vivacity has a specific pricing schedule for each of the sites it manages and operates, which includes Premium, Gold, Silver and Bronze. They offer varying levels of accessibility. Vivacity Premier Fitness is the most expensive and the cheapest is Jack Hunt Swimming and Gym. Consultation with Vivacity indicates that this method of payment allows the more commercially successful (Vivacity Premier Fitness) to financially support the older and less profitable sites. Pay and play is available at all sites, with day rates at Vivacity Premier approximately £10.00 per day; this is considered to render it inaccessible to large sections of the local population.

The FPM states that the three pools managed by Vivacity are crucial to the supply chain, based on the figures modelled, as they provide 63% of the peak period swims. Without these pool supply in Peterborough would be significantly diminished.

Accessibility

As with indoor facilities appropriate walk and drive-time accessibility standards are applied to swimming facilities to determine deficiencies in provision. The normal acceptable standard is a 20 minute walk time (1 mile radial catchment) for an urban area. This enables analysis of coverage adequacy and helps to identify areas currently not serviced by existing provision.

Figure 5.3 and Table 5.3 overleaf indicate key radial catchment areas. This highlights that less than one third (31.9%) of the population resides within a one mile catchment of accessible swimming pools.

Data from Table 5.3 also indicates that 16.9% of the City's total population (31,390 residents) out of a total of 48.2% (58,422 residents) of the population, who live in the most deprived areas (using 30% percentile) reside within one mile of a swimming pool. This means that they do not have access to a swimming pool within one mile of their home. It is noted that all residents live within a 20-minute drive time of community accessible swimming pools in Peterborough.

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Figure 5.3 Community accessible pools with 20 minute walk time

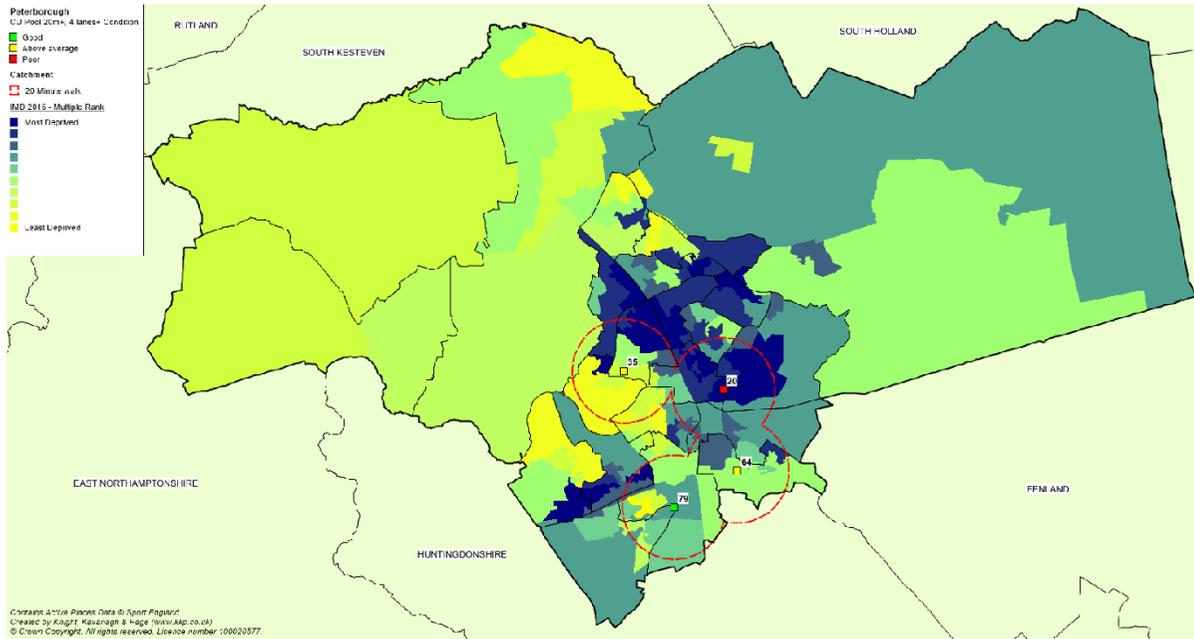


Table 5.3: Peterborough (20m+ 4 Lanes+) with 20 minute walk catchments set against IMD (ONS) populations

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IMD 2015 10% bands	Peterborough		Pools with community use. (min 4 lane, 20m) Catchment populations by IMD			
	Persons	Population %	Persons inside catchment	Population inside %	Persons outside catchment	Population outside (%)
0 - 10	30,566	16.4%	13,048	7.0%	17,518	9.4%
10.1 - 20	38,539	20.7%	9,807	5.3%	28,732	15.5%
20.1 - 30	20,707	11.1%	8,535	4.6%	12,172	6.6%
30.1 - 40	22,179	11.9%	7,885	4.2%	14,294	7.7%
40.1 - 50	11,255	6.1%	5,812	3.1%	5,443	2.9%
50.1 - 60	19,121	10.3%	4,670	2.5%	14,451	7.8%
60.1 - 70	8,615	4.6%	828	0.4%	7,787	4.2%
70.1 - 80	20,812	11.2%	4,677	2.5%	16,135	8.7%
80.1 - 90	12,600	6.8%	2,669	1.4%	9,931	5.3%
90.1 - 100	1,435	0.8%	1,435	0.8%	0	0.0%
Total	185,829	100.0%	59,366	31.9%	126,463	68.1%

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Neighbouring facilities

Supply is also affected by facilities in neighbouring authorities.

Figure 5.4 swimming pools 20m+ within 2 miles of Peterborough boundary

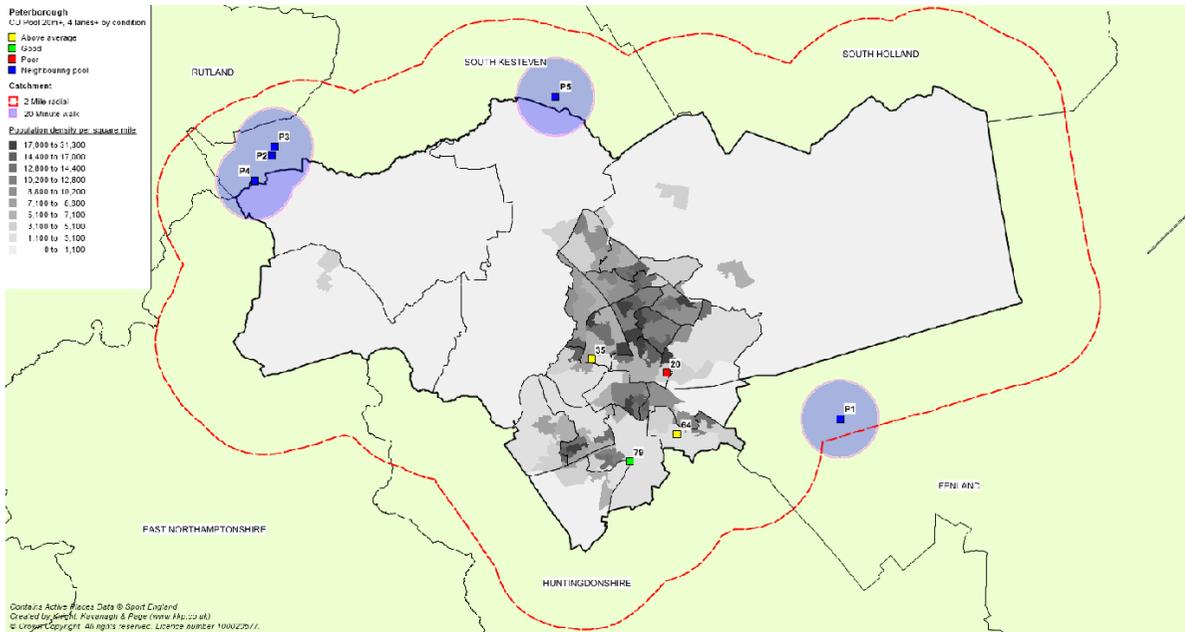


Table 5.4 Swimming pools 20m+ within 2 miles of Peterborough boundary

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Map ID	Facility	Lanes	Access Type	Local Authority
P1	New Vision - Whittlesey	6 x25m	Pay and Play	Fenland
P2	Stamford Boys School	6x 25m	Pay and Play	South Kesteven
P3	Stamford Leisure Pool	4x25m	Pay and Play	South Kesteven
P4	Stamford Sports Centre	4x20m	Sports Club / CA	South Kesteven
P5	Deepings Leisure Centre	6x25m	Pay and Play	South Kesteven

Figure 5.4 and Table 5.4 indicate five swimming pools within a two mile boundary of Peterborough. The use of swimming pools is dependent upon a whole range of factors with drive time being a significant one. Figure 5.4 indicates three pools (Stamford Boys School, Stamford Leisure Pool, and Stamford Sports Centre) to the North West of Peterborough and one to the North, (Deepings Leisure Centre). Quite clearly these are servicing the more rural parts of the City. The remaining facility (New Vision- Whittlesey) is found to the South East of the City. The nearest long course (currently a 50 yard converted pool but with a new 50m pool planned) training pool is located at Oundle School. This is, reportedly a key site for Peterborough Swimming Club's performance athletes.

Figure 5.5 overleaf indicates that 27,458 (14.16%) of Peterborough population 193,980 is estimated to be within 20 minute drive time of Oundle School.

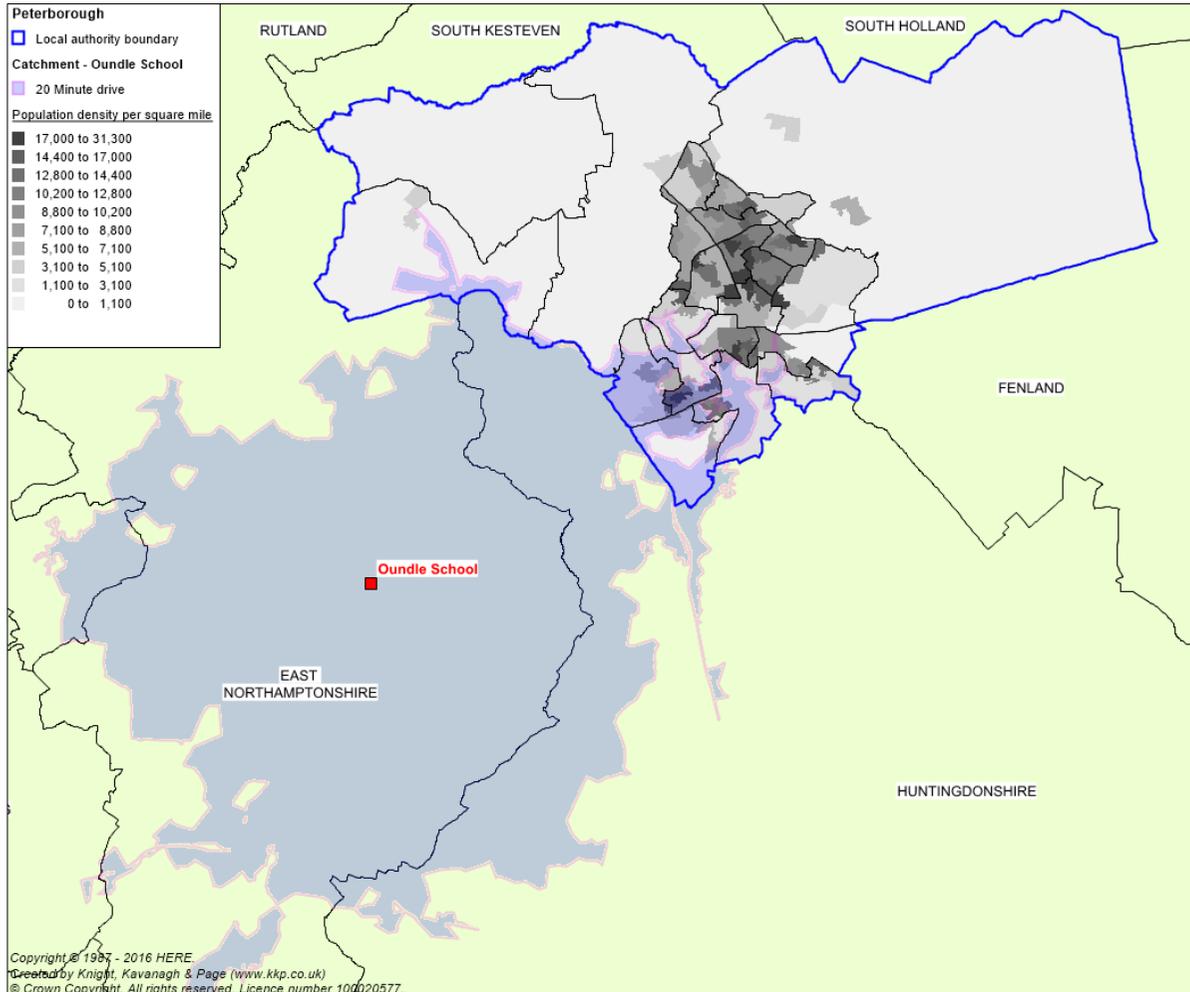
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Figure 5.5: Oundle School with 20 minute drive time set against population density.



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5.3 Demand

FPM Analysis of demand for swimming pools

The total demand generated by the Peterborough population equates to 2,148m² of water space when the comfort factor of access is considered. This comfort factor is based on a 70% occupancy rate. Data suggests that once a pool reaches 70% or more modelled capacity it is difficult for it to accommodate additional activity. As noted earlier, the FPM states that almost one quarter (24.4%) of Peterborough residents have no access to a car. When modelled, 80% of visits to swimming pools are made by car. As a result, an assumption is made that if you do not have access to a car then you are less likely to be regularly active in the area.

Satisfied demand

- There is a satisfied demand figure of 89.6%, which is similar to the national (91.7%), regional (90.1%) and county (87.8%) averages.
- Just over nine in ten (90.9%) visits are met within facilities based in Peterborough. The remainder is exported to neighbouring authority facilities. This equates to 9.1% of the total demand and equates to 175m² of water space or just over 3 lanes of a 25m pool.

Unmet demand

- The FPM further identifies that 10.4% of the overall demand is not being met. This is high in comparison to national (8.3%) and regional (9.9%) averages but is better than the county figure (12.2%). It equates to water space or just over a 4 lane 25m pool (212.5m²).
- Neighbouring authority figures vary greatly with Rutland having the lowest levels of unmet demand at 4.7% but South Holland is considered high at 32.8%.
- The aggregated unmet demand identifies no one major 'hot spot' in the City where it could be argued that new provision was justified based on current demand.
- The majority of areas of higher need sit within the City Centre area. Jack Hunt and its locality have the highest scores at around 78.7m² of water space. Should new swimming provision be considered (for example, to replace current pools) there is a need to review their size and scale to enable them to be future proofed.
- 91.1% of current unmet demand is due to people living outside the catchment of an existing facility; conversely, just 8.9% is the result of existing pools being full.

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Used capacity

- Modelled used capacity in the peak period of facilities in Peterborough is 81.9%. This is far higher than national (65.7%), regional (65.4%) and county (78.9%) averages. This is due to undersupply and the limited cross border benefit of neighbouring authority facilities.
- Swimming pools in Peterborough are uncomfortably full (over the ideal capacity of 80%). This is likely to impact upon the quality of the experience current users enjoy and it will limit their ability to increase levels of participation unless additional hours, or facilities can be provided.
- Jack Hunt, Stanground and Vivacity Premier Fitness are all considered to be 100% full in the peak period. The Embankment (Regional) is also considered full at 94%.
- The two commercial facilities bring the overall average down: Thorpe Wood is modelled to be 36% full and Bannatynes 59%. If these two facilities are removed from the equation, remaining supply is over 97% full.
- It is unlikely that increased capacity can be achieved at the two commercial facilities and the community offer is under immense pressure at present with no capacity to meet the need generated as a result of increased participation and/or population growth.
- Peterborough is a net importer of participants. There is a significant inter-relationship between it and neighbouring authorities with regard to swimming provision and any developments around current or future offers would benefit from cross border dialogue.

NGB key issues

Consultation with the Amateur Swimming Association (ASA) confirms that the headline objectives of 'More people learning to swim, more people swimming regularly, more medals on the world stage,' which are contained within the ASA Strategic Plan – 2013-17 remain. The NGB is currently developing its facilities strategy.

It considers all usable swimming pools to be important for the sport and this is no different in Peterborough. Local authority pools are of particular importance to the ASA given their ability to support its key objectives of increasing participation and also the talent base (club usage). It should be noted that there is no capital funding available from the ASA, however, by working closely with Sport England the NGB aims to target funding on projects that will have the greatest impact on increasing participation and benefit the sport and its clubs.

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Peterborough is a priority area for the ASA and has both an area swim manager and a regional club development officer assigned. The ASA reports a deficit of usable water space in the Peterborough area between 469.86m² (Sport England calculated) and 497.45m² (ASA Calculated). This is the equivalent of an eight lane by 25m pool plus an 8m by 12.5m teaching pool.

Of the three major facilities in the area, which accommodate the majority of pay and play demand, only one, Stanground Sports Centre, is relatively modern. The other two pools (which are local authority owned) are over 40 years plus old. Consultation with local staff would suggest that there is considerable unmet demand in the area, particularly in the areas of learn to swim and club usage but also across all areas of programming. It is the ASA's opinion, therefore, that a strategy needs to be developed that firstly looks to accommodate unmet demand by adding water space and bringing the available water space equation back to a balance and also looks at a refurbishment/replacement strategy for the current two main local authority pools.

The Regional Pool (Embankment) is one of the few sites in the region to host diving. The City of Peterborough Swimming Club (COPS) is in the process of re-launching its diving section, in conjunction with Cambridge Diving Club. It is currently recruiting a new diving coach and once recruited the plan is for COPS to act as a feeder in developing stage 8,9 and 10 divers, who will then be encouraged to move to Cambridge as and when their performance level merits this.

Embankment Pool was previously used for regional swimming events; however, it has been re-measured and identified as too short and, therefore, unable to fulfil this function. This is unlikely to change in the foreseeable future.

The ASA reports that synchronised swimming is reported to be a sport in great demand, yet there are very few clubs across the region. Access to regular deep water is deemed the biggest barrier and the ASA is supporting sites with the correct facility mix to develop and grow the sport. Any change to facility provision should ensure that synchronised swimming is considered in the future facility plans.

COPS was established over 80 years ago and moved from the River Nene to the Lido and then to the Regional Pool when it was built (1977). It is currently rated in the UK top 10, is self-funding and financially self-sufficient (the only club in the top 10 to be so). It competes in The National Arena League and is in the Premier Division of the East Midlands section.

The Club's mission is to produce national and international swimming champions with world class behaviours. It is Cambridgeshire's premier competitive swimming club with both international swimmers and national medallist's. It competes at county and regional levels and travels widely to attend various open meets throughout the year. In addition, it has a disability performance programme with athletes competing in the Special Olympics and has recently produced two Paralympians.

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It employs full time coaches, headed by a Level 4 coach, who is on target for the 2024 British Swim programme based both on his ability and the potential of the Club's athletes. The British Swim Coach 2024 programme is a 14 month development opportunity for swimming coaches working within the England Talent Pathway. It supports the wider vision of raising the quality of coaching in England to ensure swimmers are supported to reach their full potential. COPS has an excellent conversion rate of swimmers to national level (20-25%).

It Club currently has

- 120 performance swimmers aged 11-18 years.
- 25 youth squad (fitness and swimming training).
- 25 Special Olympic athletes competing in National, European and World Games.
- 60 transitional swimmers on learn to swim programme (mini squad) who are aged 6 – 11 years old.

Events - it currently organises level 3 meets (a primary income generating element of its operation). It would like to run level 2 competitions, but is unable to do so since the re-measuring of the pool two years ago.

COPS currently trains at five sites, two of which are outside of the Peterborough area, Whittlesey and Oundle pools (47m). Table 5.5 below indicates the facilities and challenges faced by the Club at each of the facilities.

Table 5.5: Benefits/challenges faced by COPS at each swimming pool used for training.

Pool Name	Benefits	Challenges / Issues
Regional Pool and Fitness Centre		
	Benefits	Challenges/issues
	<p>The Club has an excellent relationship with Vivacity and it negotiates advantageous pool times and suggests that hire rates are good.</p> <p>Deck side space is good which allows for land training (plyometric, resistance band etc.) and sufficient space for competitions.</p> <p>Fitness gym access – allows for x10 swimmers to</p>	<p>Would like more pool time and space.</p> <p>Age of pool is starting to show.</p> <p>The swimming pool has been measured and it is no longer classed as a 25m competition pool. This impacts on the events it can host.</p> <p>There are on-going issues with the filtration system, which has, reportedly, led to some</p>

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<p>access fitness suite at any one time for training. Spectator capacity and viewing is sufficient and very important to the Club. This is in respect of competitions but also for parents to view and it allows COPS' workforce to engage with parents with a view to driving increases in volunteers. Good changing space and storage area to place bags whilst athletes are training is very helpful.</p>	<p>illnesses among swimmers and coaches. Only x10 swimmers of the x25 squad can access the fitness gym during training sessions due to size of the fitness gym. In general, Peterborough has insufficient water space for the size of the Club.</p>
Stanground Academy	
Benefits	Challenges/issues
<p>COPS has access x3 lanes for competitive swimmers The site has good parking and adequate changing facilities. COPS can and does hire the sports hall for land based training. COPS funded new starting blocks at this venue. Very competitive pricing. ASA uses for talent programmes due to competitive pricing.</p>	<p>Not able to accommodate any spectator/viewing at all. Challenge to engage parents. Can only have x3 lanes not x6 lanes, which restricts opportunity..</p>

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New Vision – Whittlesey*	
Benefits	Challenges/issues
Spectators can stay and watch 6 lanes x 25 m Water quality and air handling on the poolside is very good.	Limited parking – need to park on the fields most of the time. Not enough space on pool side. Expensive to hire: changing pool and limited
Jack Hunt Pool and Fitness	
Benefits	Challenges/issues
The water space is a benefit because it is available.	Water quality and air handling is poor with ongoing issues which affects the training. COPS reports that Vivacity has a laissez faire attitude to management of this facility suggesting that if the Club does not like the facility then suggests that it doesn't use it!
Oundle School Pool (47m pool)	
COPS uses the full pool (47m) for long course training (even though it is not quite long enough). Use of fitness gym for land based training. Good relationship with the School. Oundle School has plans to develop its facilities, which includes an upgrade from a 50 yard pool to a 50m x 6 lane pool.	COPS must use this pool in order to become accredited as a Swim21 Performance Centre. (Accreditation due in March 2017)

*COPS has particular issues at Whittlesey Swimming Pool and has to alter its training dependent upon the water balance, on a regular basis. This affects how hard the swimmers can train. It is thought that the problem may be connected to the deep end (which is 3m deep) with investigations taking place to determine if levelling out of the depth to a consistent depth will resolve this. In addition air handling on poolside is also reported to be very inconsistent which adversely affects both coaches and spectators.

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COPS has aspirations and ambition to keep producing junior international athletes by the time they leave school. In order to achieve this, it suggests that it needs to increase water space and time, so participation levels can grow. In addition, it recognises that not everyone can make it to national level and appreciates that many of its swimmers become key swimmers at university. Some members have gained scholarships internationally as well as in the UK.

It confirms that it is currently at capacity and without more pool space and pool time it is unable to grow and accommodate more swimmers. It has waiting lists and holds trials when space becomes available, ensuring that the most talented/swimmers with the most potential are selected. COPS indicates that, if water space was available, it could double capacity due to current levels of demand.

In addition the future developments at Oundle School should benefit COPS especially if the Club can negotiate improved access.

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Swimming lessons membership database

The information within this section was supplied by Vivacity. It is based on active membership from September 2016-January 2017. A slightly higher proportion of boys than girls enrol on swimming lessons (52:48). Just over 95% of those attending swimming lessons are aged 0-14 years old. (Further details on swimming lesson membership can be found in Appendix 7). The main facilities which arrange swimming lessons include Vivacity Premier Fitness, Jack Hunt Pool and the Regional Training Centre. The latter has significantly more young people enrolled on lessons than the other two facilities. (Jack Hunt and Vivacity Premier Fitness).

Figure 5.6: Map of swimming member distribution by postcode.

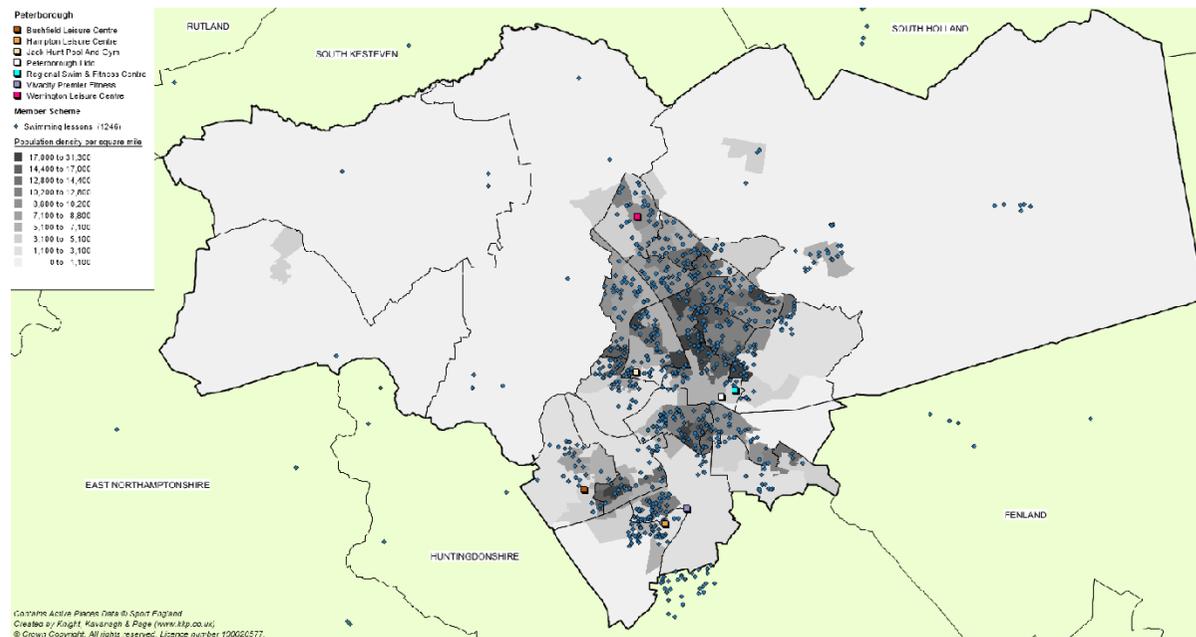


Figure x: Peterborough swimming lesson members on IMD

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Figure 5.7: Peterborough Swimming Lesson members on IMD (Health)

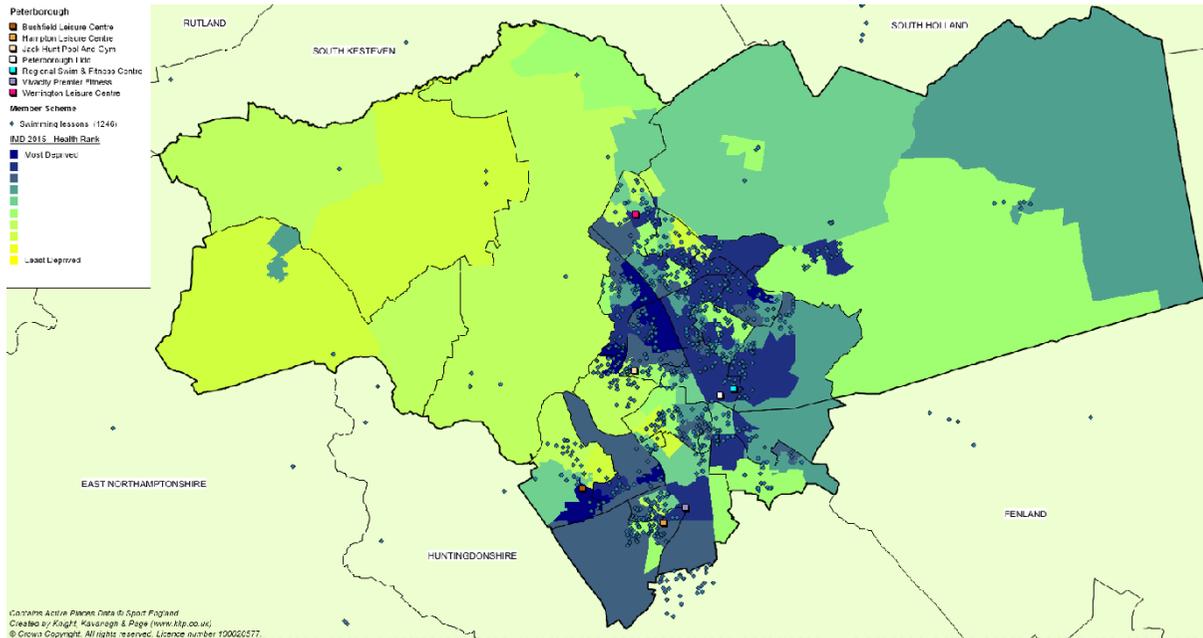


Figure 5.6 shows where the swimming lesson members reside. There are pockets in the areas of most deprived (health) where there are little or no members. This is particularly the case for the members in the south of the City.

Table 5.6: Swimming lesson members across the different sites in Peterborough*

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Indices of Multiple Deprivation 2015 10% bands	Peterborough		All Centres		Bushfield		Jack Hunt		Regional Pool		Vivacity Premier Fitness	
	Population (mid-2012)	%	#	%	#	%	#	%	#	%	#	%
00 - 10%	30,566	16.4%	145	13.0%	0	0.0%	70	16.8%	68	12.8%	7	4.3%
10.1 - 20%	38,539	20.7%	216	19.4%	0	0.0%	88	21.2%	115	21.7%	13	7.9%
20.1 - 30%	20,707	11.1%	109	9.8%	0	0.0%	40	9.6%	56	10.5%	13	7.9%
30.1 - 40%	22,179	11.9%	148	13.3%	0	0.0%	23	5.5%	91	17.1%	34	20.7%
40.1 - 50%	11,255	6.1%	83	7.5%	0	0.0%	25	6.0%	24	4.5%	34	20.7%
50.1 - 60%	19,121	10.3%	115	10.3%	0	0.0%	32	7.7%	72	13.6%	11	6.7%
60.1 - 70%	8,615	4.6%	54	4.9%	0	0.0%	16	3.8%	20	3.8%	18	11.0%
70.1 - 80%	20,812	11.2%	129	11.6%	0	0.0%	73	17.5%	41	7.7%	15	9.1%
80.1 - 90%	12,600	6.8%	92	8.3%	1	100.0%	43	10.3%	40	7.5%	8	4.9%
90.1 - 100%	1,435	0.8%	21	1.9%	0	0.0%	6	1.4%	4	0.8%	11	6.7%
Total	185,829	100.0%	1,112	100.0%	1	100.0%	416	100.0%	531	100.0%	164	100.0%

* the data included one swimming lesson member at Bushfield LC where there is no pool this has been removed.

As identified above, 48.1% of the population lives in the 30.0% areas of higher deprivation, of which, a total of 33.0% access swimming lessons across the three sites.

Out of a total of 1,112 children and young people, this equals 42% of the lowest 30% percentile for IMD health. A site by site analysis of the 0-30-% shows that:

- Jack Hunt – has 198 members (48%)
- Regional Pool – 239 members (45%)
- Vivacity Premier Fitness – 33 members (20%)

Figure 5.6 indicates that Jack Hunt and the Regional Pool are attracting members from the most deprived (health) to their facilities, whereas Vivacity Premier Fitness is attracting 20%; significantly fewer than the other sites. This may be due to location or relate to

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barriers such as the cost of access. Swimming lesson data indicates that 482 (44.9%) young people aged 0-14 year's old access swimming lessons at PCC facilities. Vivacity Premier Fitness has the smallest percentage of young people in the 0 – 10% IMD band (4.3%) in comparison with the other two centres. (Jack Hunt and Regional Pool).

5.4 Supply and demand analysis

Sport England's FPM indicates that:

- Peterborough has a relatively good mix within the pools that exist in terms of size and scale and management. Five of the six pools are 25m in length and four of the facilities are within public sector management.
- Facilities are predominantly located in the south and centre of the authority. Only Bannatynes serves the north of the City. The east and west are poorly served but population density is low in these areas.
- The overall level of provision at 10.44m² per 1,000 residents is low and this is reflected in the levels of unmet swims, in the peak period. The level of under provision in Peterborough equates to over nine lanes of a 25m pool which is significant.
- There is no clearly identified location in which any new provision should currently be located to meet current undersupply. As a result it is recommended that any new provision should firstly; take in to account where any new population growth is likely to be and secondly, the condition of existing venues and whether any of those require enhancement and/or replacement.
- The existing public swimming stock is at bursting point and highly unlikely to cope with increased usage either as a consequence of more people swimming or through the demand created by increases in population growth.
- Modelling suggests that additional water space is needed now to ensure that the quality of the offer for community swimmers is retained and to meet future demand.
- Public pool stock, and in particular venues operated by Vivacity, are crucial for community swimming. Almost two thirds of the swims available each week in the peak period take place at Vivacity sites. If these are not sustained then the ability for community users to swim in Peterborough will be severely compromised.
- The quality of access on offer to the average PCC resident is relatively poor. The levels of provision, both within Peterborough and in neighbouring authorities, are insufficient to meet the demand that the current population creates.

5.5 Sport England's Facilities Calculator (SFC)

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As noted earlier, this was created to assist local planning authorities to quantify additional demand for key community sports facilities generated by new growth, development and regeneration areas. Whilst it can be used to estimate facility needs for whole area populations it should not be used for strategic gap analysis as it has no spatial dimension. The SFC does not take account of:

- Facility location compared to demand.
- Capacity and availability of facilities – opening hours.
- Cross boundary movement of demand.
- Travel networks and topography.
- Attractiveness of facilities.

Table 5.6: SFC applied to (ONS estimated) population increase in Peterborough up to 2036

	Population 2016	Population estimate 2026	Population estimate 2036
ONS data projection	195,071	213,073	226,360
Population increase	-	18,002	13,287
Estimated additional lane requirement	-	0.94 pools 3.73 lanes	0.69 pools 2.76 lanes

These calculations assume that the current swimming stock remains accessible for community use and the quality remains the same. It appears that the projected increase population will add to the demand for pool space in Peterborough in addition to that already identified. .

Table 5.7 Market segmentation and likely target audiences in Peterborough

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Swimming

- 13.8% (17,622) of people currently swim and a further 14.1% (17,996) indicate that they would like to, which gives an overall total of 27.8% (35,619).
- 25.3% of Alison's swim, the largest proportion of any group, closely followed by Chloe at 24.1%.
- The groups with the largest of the local population swimming are Tim (8.6%) and Jackie (8.2%).
- The groups with the most people who would like swim are Jackie (9.2%) and Paula (8.8%).
- The main group to target, for additional players due to size and interest is, therefore Jackie.

5.6 Summary of key facts

In summary, the above consultation and analysis would indicate that Peterborough is in the following position with regards to its swimming pool provision:

- Peterborough has 17 pools at 12 sites. Five are lidos and not accessible all year around.
- It has four community accessible swimming sites.
- The FPM suggests that there are nine pools on six sites across Peterborough.
- The City has five 25m pools, two 5 lane, three 6 lane and one 20m, 2 lane pool.
- The level of supply equates to 10.44m² of water space per 1,000 residents. This poor in comparison to the national (12.45m²) figure.
- FPM equates the level of under provision in Peterborough to over nine lanes of a 25m pool, which is significant.
- There is no clear location for new provision to meet current undersupply.
- Three of the sites are over 25 years of age.
- One pool is poor: Embankment Sports & Athletics Arena - primarily due to its age/lack of investment.
- Facilities are predominantly situated in the central and southern part of the City area, which is closest to the main population settlements. The east and west areas are poorly served.
- Less than one third of PCC's population resides within one mile of an accessible swimming pool.
- Within deprived communities, 42.8% live within one mile of a community accessible pool.

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- Drive time indicates that all Peterborough's population lives within a 20-minute drive of a community use pool having a minimum of 4 lanes with a minimum length of 20 metres.
- There is a satisfied demand figure of 89.6%; slightly lower than the national average (91.7%).
- Excluding commercial pools, supply is over 97% full.
- Pools in Peterborough are uncomfortably full; this will impact on the quality of the experience.
- FPM modelling suggests that additional water space is needed now to ensure the quality of the offer for community swimmers and to meet current and future demand.
- Almost two thirds of the swims available each week in the peak period are at Vivacity sites.
- COPS is at capacity due to available water space and indicates having demand to more than double its current offer, should more water space become available.
- The current facility stock is important to the Club and its offer of different disciplines. It could accommodate higher level and increased number of competitions should one of facilities be replaced with a 25m "measured" pool.
- The planned development at Oundle School (50m pool) and access to the pool is of importance to COPS in terms of accreditation and training provision.
- Swimming lessons are an important aspect of the swimming programme in addition to helping to drive income.

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SECTION 6: HEALTH AND FITNESS SUITES

Health and fitness facilities are normally defined and assessed using a base scale of a minimum of 20 stations. A station is a piece of static fitness equipment; larger health and fitness centres with more stations are generally able to make a more attractive offer to both members and casual users. They can provide a valuable way to assist people of all ages, ethnicities and abilities to introduce physical exercise into their daily lives with the obvious concomitant benefits to health, fitness and wellbeing.

The current state of the UK fitness industry is complex with a variety of providers including the private sector (ranging from low cost operators to the high end market), trusts, schools and local authority operators. Within the UK private fitness market has continued to grow steadily over the last 12 months with an estimated increase of 6% in the number of members. Further, all parts of the country have seen an increase in the number of clubs, members and total market value but only four regions have seen an increase in average membership fees over the last 12 months.

According to the State of the UK Fitness Industry Report (2016) there are now 6,435 fitness facilities in the UK, up from 6,312 last year. The total industry membership is up 5.3% to 9.2 million which equates to one in seven people in the UK is a member of a gym. The influential low cost market with its large membership numbers, online joining, 24/7 opening hours and low price points has continued to expand rapidly and drive the growth in the industry

The total market value is estimated at £4.4 billion, up 3.2% on 2015. The UK penetration rate is also up at 14.3%, compared to 13.7% in the previous year.

A total of 224 new public and private fitness facilities opened in the last 12 months, up from 191 in 2015. The private low cost sector now accounts for 12% of the total number of private clubs, 13% of the private market value and a huge 32% of the private sector membership. For the first time ever, a low cost fitness operator is the UK's number one. Pure Gym has added 60 clubs in the last 12 months taking it past the 150 clubs total and into the top position.

Due to commercial sensitivities private and commercial health and fitness suites are not usually assessed. It is generally acknowledged that they provide good/above average quality facilities.

6.1: Supply

Quantity

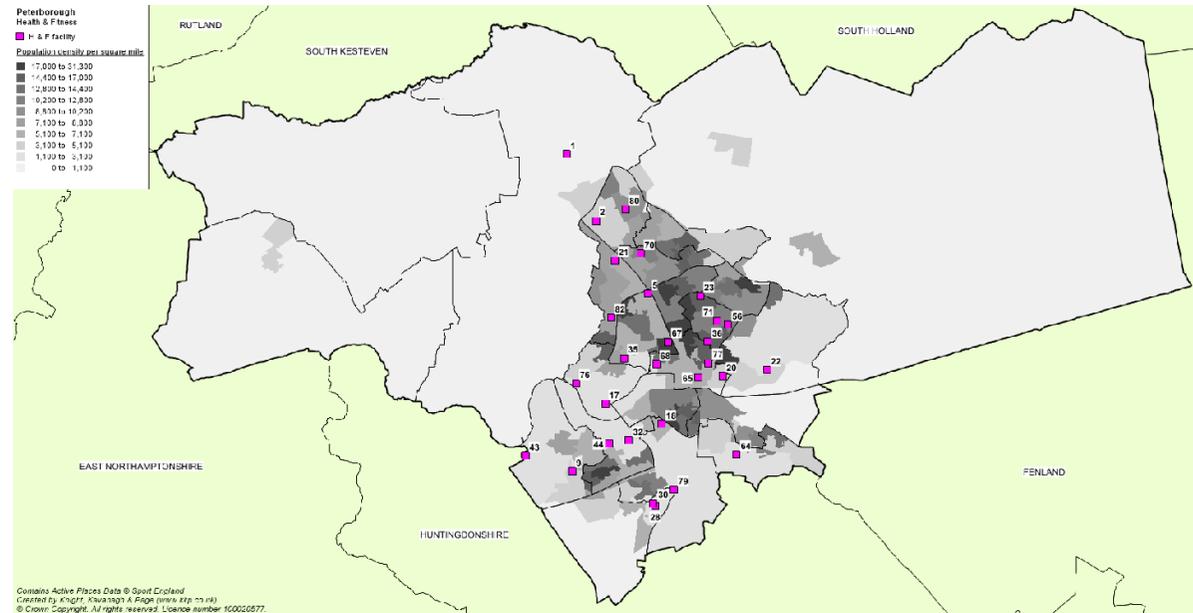
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Figure 6.1 and Table 6.1 identify all health and fitness suites in Peterborough. It should be noted that fitness facilities containing fewer than 20 stations can be available to the public and may accommodate some localised demand, however, for the purpose of this report, they are discounted because of their scale.

Research undertaken for the assessment report identifies 25 health and fitness suites in Peterborough with 20+ stations. This equates to 1,679 fitness stations. Figure 6.1 illustrates that health and fitness facilities are located across the more densely populated areas servicing the main population areas.

Figure 6.1: All health and fitness stations in Peterborough



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Table 6.1: All health and fitness stations in Peterborough (20+ Stations)

Ref	Site Name	Stations	Community Use
2	Bannatynes Health Club (Peterborough)	100	Yes
5	Bodyworks Gym Ltd	50	Yes
9	Bushfield Leisure Centre	50	Yes
20	Embankment Sports & Athletics Arena	200	Yes
21	Feelgood Fitness (Peterborough)	60	Yes
36	Kings School	21	No
43	Marriott Leisure Club (Peterborough)	23	Yes
56	Peterborough Regional College	88	Yes
64	Stanground Sports Centre	27	Yes
67	The Gym (Peterborough)	160	Yes
68	The Peterborough School	20	No
76	Thorpe Wood Health & Racquets Club	120	Yes
77	Trugym Peterborough	120	Yes
80	Werrington Leisure Centre	47	Yes
1	Arthur Mellows Village College	25	Yes
17	Club Moativation (Peterborough West)	24	Yes
18	Definition Gym	80	Yes
22	Fengate Health & Fitness Centre	90	Yes
23	Fitness Station	56	Yes
65	The Fitness Zone For Women (Peterborough)	33	Yes
30	Hampton Leisure Centre	50	Yes
79	Vivacity Premier Fitness	150	Yes
28	Hampton College	30	No
77	Trugym Peterborough	20	Yes
82	YMCA (Peterborough)	35	Yes
	TOTAL	1,679	

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The largest of the health and fitness suites is located at Embankment Sports and Athletics arena with c.200 stations, although there are a further five sites with over 100 stations.

Quality

Site assessments

Of the 25 facilities identified, Peterborough has 23 health and fitness suites available to the community, offering 1,628 stations. Non-technical quality assessments were carried out at all the sites identified, the detail, of which, can be found in Figure 6.2 and Table 6.2.

Fig 6.3: Community accessible health & fitness suites with 20+ stations on population density

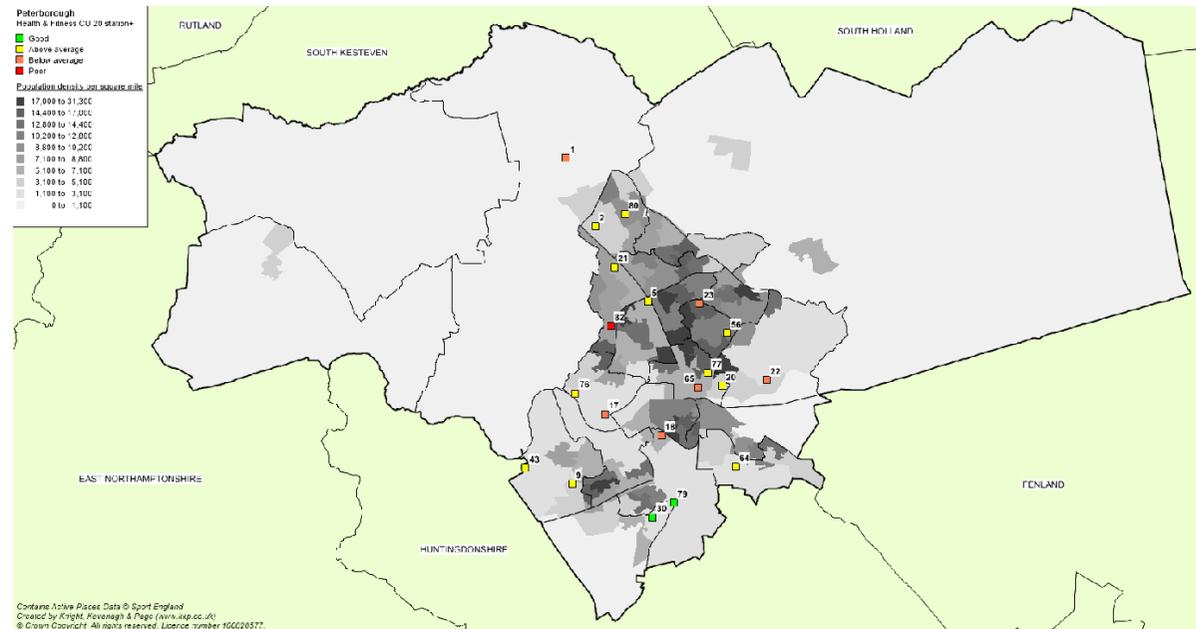


Table 6.2: Community accessible health/fitness suites (20+ stations) with a quality rating

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Ref	Site Name	Stations	Condition
2	Bannatynes Health Club (Peterborough)	100	Above average
5	Bodyworks Gym Ltd	50	Above average
9	Bushfield Leisure Centre	50	Above average
20	Embankment Sports & Athletics Arena	200	Above average
21	Feelgood Fitness (Peterborough)	60	Above average
43	Marriott Leisure Club (Peterborough)	23	Above average
56	Peterborough Regional College	88	Above average
64	Stanground Sports Centre	27	Above average
67	The Gym (Peterborough)	160	Above average
68	The Peterborough School	20	Above average
76	Thorpe Wood Health & Racquets Club	120	Above average
77	Trugym Peterborough	120	Above average
80	Werrington Leisure Centre	47	Above average
1	Arthur Mellows Village College	25	Below average
17	Club Moativation (Peterborough West)	24	Below average
18	Definition Gym	80	Below average
22	Fengate Health & Fitness Centre	90	Below average
23	Fitness Station	56	Below average
65	The Fitness Zone For Women	33	Below average
30	Hampton Leisure Centre	50	Good
79	Vivacity Premier Fitness	150	Good
77	Trugym Peterborough	20	Above average
82	YMCA (Peterborough)	35	Poor
TOTAL		1,649	

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Only one facility was rated as poor (YMCA Peterborough), six were identified as below average, 14 were rated as above average and two (Vivacity Premier Fitness and Hampton Leisure Centre) were identified as good. The two good facilities were built within the last three years. The YMCA Peterborough is currently undergoing a total refurbishment and is due for completion in early 2017.

Table 6.3 Quality rating of health and fitness suites in Peterborough

Quality rating of assessed health and fitness suites				
Good	Above average	Below average	Poor	Not assessed
2	14	6	1	0

In general, the fitness offer is of above average quality with the majority of the below average and poor facilities located in the City centre. In general, residents in the City centre have access to lesser quality gyms whereas residents on the outskirts of the centre have access to better quality facilities.

Accessibility and availability

The Sport England classification of access type defines registered membership use facilities as being publicly accessible. For health and fitness suites, this generally means a monthly membership fee the costs of which can vary considerably. It is acknowledged that even some of the memberships which are considered expensive offer access to different market segments, suggesting that this may ease pressure on the more accessible facilities.

Table 6.4 overleaf identifies different payment methods across the health and fitness stock in Peterborough. The audit identified that day rates at facilities range from £4.00 per day (Fengate Health & Fitness Centre) to £15.00 per day at Bannatynes Fitness Gym. The majority of fitness gyms charge approximately £5.00 per day with the most expensive in excess of £10.00 per day (Club Motivation, Vivacity Premier Fitness and Bannatynes Health Club).

Monthly membership fees are split into two bands (below £35.00 and above £45.00) with the cheapest starting at £13.99 per month (YMCA Peterborough) and the majority in the £33-35 per month. Three health and fitness facilities charge in excess of £45 per month (Bannatynes Health Club £47, Thorpe Wood Health & Rackets £66, and Vivacity Premier Fitness £60).

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Table 6.4: Examples of payment types and method for health and fitness facilities

Site Name	Pay & Play	Monthly	4 month	12 month	24 month	Other Information
Bannatynes Health Club (Peterborough)	Y	Y		Y		
Bodyworks Gym Ltd	Y	Y		Y		
Bushfield Leisure Centre	Y	Y		Y		
Embankment Sports & Athletics Arena	Y	Y		Y		
Feelgood Fitness (Peterborough)				Y		
Marriott Leisure Club (Peterborough)		Y		Y		
Peterborough Regional College		Y		Y		Closed Mon - Fri 8am-5pm
Stanground Sports Centre	Y	Y		Y		Closed Mon – Fri until 4pm
The Gym (Peterborough)		Y				
Thorpe Wood Health & Racquets Club	Y	Y		Y		
Trugym Peterborough	Y	Y		Y		
Werrington Leisure Centre	Y	Y		Y		
Club Moativation (Peterborough West)				Y		
Definition Gym	Y	Y				
Fengate Health & Fitness Centre	Y	Y		Y		
Fitness Station		Y				
The Fitness Zone For Women			Y	Y	Y	
Hampton Leisure Centre	Y	Y		Y		
Vivacity Premier Fitness	Y	Y		Y		
Trugym Peterborough	Y	Y		Y		
YMCA (Peterborough)	Y	Y				7 day free trial

Consultation reports that The Fitness Zone for Women offers more than fitness gym access for the monthly fee. It is the only ladies only fitness gym in the City with members accessing in depth inductions, on-going health screening and monitoring. Users are

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supported by a mentor that ensures that they are guided to set realistic and achievable targets and goals. They are then tracked throughout to support them to achieve said goals. A personal trainer is always on hand to support a member, which is included in the monthly fee. Retention is extremely important to staff at the facility and the ethos is that the experience the members get must be positive.

The YMCA fitness gym is low cost, which is primarily due to its low cost staffing. This is undertaken, predominantly, by volunteers who are being rewarded in the form of training qualifications. They start by undertaking basic safeguarding, and customer service training and progress through to completing the fitness specific YMCA fit qualifications, such as gym instructor, personal trainer, fitness class qualifications such as yoga, kettlebell, exercise to music and health specific courses such as obesity and diabetes.

Accessibility

Table 6.5 shows that more than four fifths of residents (83.4%) are within a 10 minute drive time of health and fitness facilities in Peterborough. Nearly half (45%) of the people living in areas of higher deprivation (using 30% cohort) live within one mile of a fitness gym. It is noted that all of Peterborough's population lives within a 20 minute drive time of a community use health and fitness facility having a minimum of 20 stations.

Figure 6.4: Accessible health and fitness suites with 20 minute walk time radial catchment

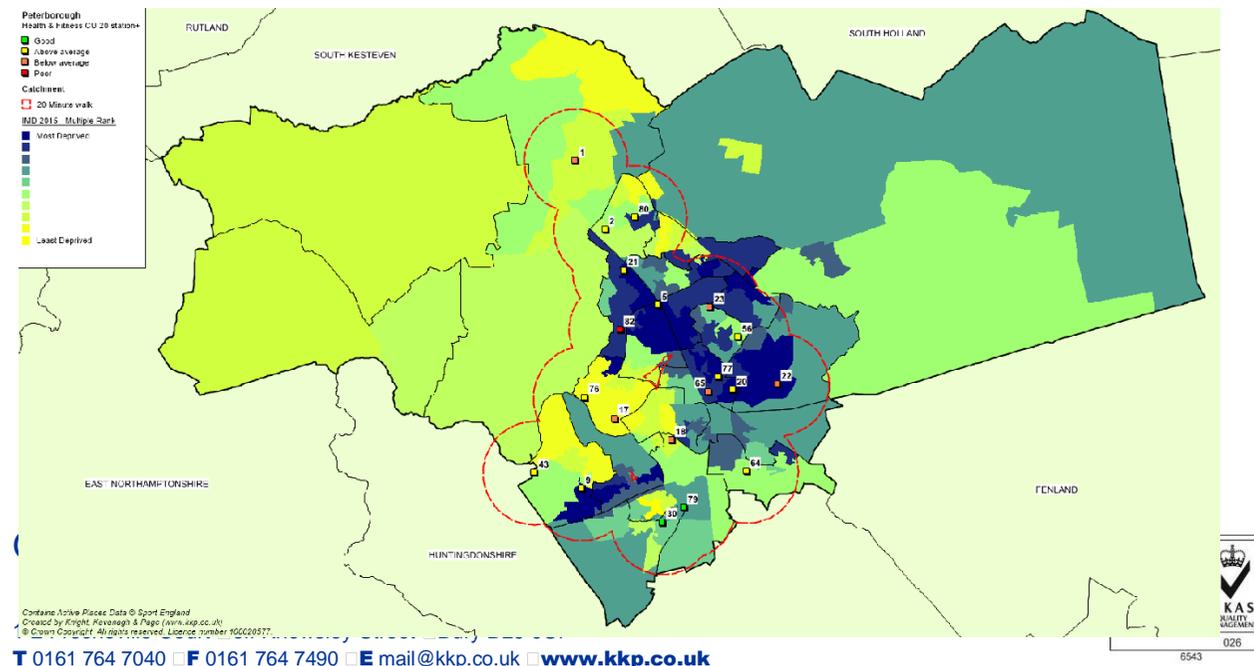


Table 6.5: IMD 2015 populations: Peterborough CU H&F min 20 stations, 20 minute walk

IMD 2015 10% bands	Peterborough		Health & Fitness with community use (min 20 cv stations) catchment populations by IMD			
	Persons	Population %	Persons inside catchment	Population inside %	Persons outside catchment	Population outside (%)
0 - 10	30,566	16.4%	30,391	16.4%	175	0.1%
10.1 - 20	38,539	20.7%	36,141	19.4%	2,398	1.3%
20.1 - 30	20,707	11.1%	17,187	9.2%	3,520	1.9%
30.1 - 40	22,179	11.9%	16,526	8.9%	5,653	3.0%
40.1 - 50	11,255	6.1%	11,022	5.9%	233	0.1%
50.1 - 60	19,121	10.3%	13,885	7.5%	5,236	2.8%
60.1 - 70	8,615	4.6%	5,634	3.0%	2,981	1.6%
70.1 - 80	20,812	11.2%	11,615	6.3%	9,197	4.9%
80.1 - 90	12,600	6.8%	11,053	5.9%	1,547	0.8%
90.1 - 100	1,435	0.8%	1,435	0.8%	0	0.0%
Total	185,829	100.0%	154,889	83.4%	30,940	16.6%

Neighbouring facilities

Accessibility is also influenced by facilities within easy reach of the local authority. Figure 6.5 and Table 6.6 indicate fitness suites with 20+ stations which are found within two miles distance of the local authority boundary. This is an arbitrary distance but serves to show accessibility if residents have access to a car. Indications are that there are six more health and fitness facilities within this catchment.

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Figure: 6.5: Health and fitness- 2 miles of local authority boundary with 20min catchment

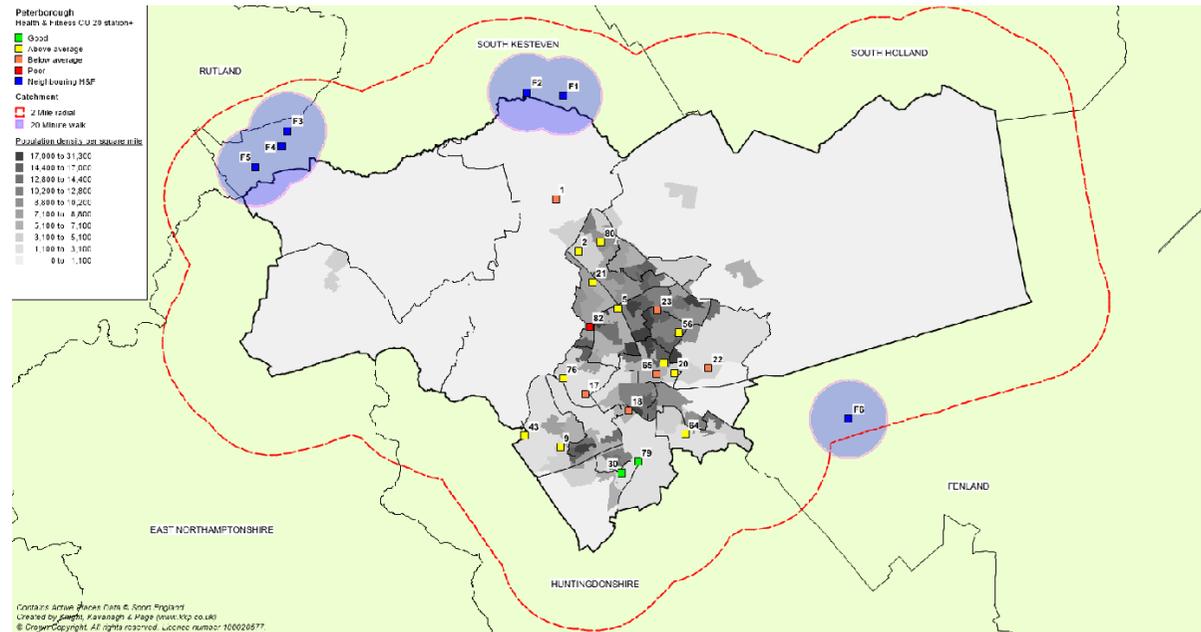


Table 6.6: Health & fitness stations- 2 miles of Peterborough boundary with 20+ stations

Ref	Active Places site name	Stations	Access type	Local authority
F1	Deepings Leisure Centre	50	Pay and Play	South Kesteven
F2	Empire Gym	90	Pay and Play	South Kesteven
F3	Rhino's Gymnasium	105	Pay and Play	South Kesteven
F4	Stamford Leisure Pool	22	Pay and Play	South Kesteven
F5	Westside Health And Fitness Club	85	Pay and Play	South Kesteven
F6	New Vision - Whittlesey	50	Pay and Play	Fenland

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Fitness gyms in neighbouring authorities are located primarily to the North and North West with one located to the South East (in Fenland) of the City. All are of a significant size (in excess of 50 stations) and are likely to serve the needs of some residents of Peterborough, especially the more rural populations, due to their locations

6.2: Demand

Health and fitness via exercising in a gym or class environment is a highly popular form of exercise in Peterborough, and appealing to men and women across a range of age groups. Sport England APS 9 identifies 11.7% (17,600) of people currently participating in this form of exercise in Peterborough.

This is slightly below the with UK penetration rates of 14% (used in the model overleaf). To identify the adequacy of provision quantity a demand calculation based upon the assumption that 'UK penetration rates' will increase slightly in the future is applied. Population increases are also factored in to enable a calculation of whether current supply will meet future demand.

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Table 6.6: UK penetration rates for health and fitness suites in Peterborough

	Current (2016)	Future (2026)	Future (2036)
Adult population	195,071	213,073	226,360
UK penetration rate	14%	15%	16%
Number of potential members	27,310	31,961	36,218
Number of visits per week (1.75/member)	47,792	55,932	63,381
% of visits in peak time	65	65	65
No. of visits in peak time (equated to no. of stations required i.e. no. of visits/39 weeks*65%)	797	932	1056
Equivalent number of members per piece of equipment	34	34	34

*The model identifies 1.75 visits per week by members and 65% usage during 39 weeks of the year. (All figures rounded up/down)

According to UK penetration rates there is a current need for 797 stations across Peterborough. This is expected to grow to 932 by 2026 and to 1056 by 2036. It is also necessary to factor in comfort and accessibility at peak periods, in particular. The requirement therefore could be up to double the numbers found in the model.

When comparing the number of community accessible stations currently available (1,649) the market appears to have capacity to service the adult population given the model predicts a requirement for 797 stations. Even allowing for a large comfort factor (say double capacity) there appears to be an adequate supply of equipment for forecasted demand.

It is not uncommon for the private sector to identify niche markets and fill them with a range of health and fitness stations which can appear to look as though the market is congested. The key issue is that while some of these may be budget operators it does not necessarily make them accessible to harder to reach groups and people from areas of (relative) disadvantage (as cost is only one factor which may hinder usage).

Future demand

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Table 6.7 Market segmentation and likely target audiences in Peterborough

Keep fit and gym
<ul style="list-style-type: none"> □ 17.4% (22,260) of people currently take part in keep fit and gym and a further 7.3% (9,335) indicate that they would like to, giving an overall total of 24.7% (31,596). □ 28.1% of Chloe's take part in keep fit and gym, which is the largest proportion of any group taking part, closely followed by the Alison segment at 27.3% □ The groups with the largest of the local population taking part in keep fit and gym are the Tim's (8.9%) and Jamie's (8.3%). □ The groups with the most people who would like to take part are Jackie (10.0%) and Paula (20.5%). □ The main group to target, for additional participants due to size and interest is, therefore Jackie

Membership data for health and fitness

Information within this section was supplied by Vivacity and is based on active membership detail across all sites (Bushfield, Hampton LC, Jack Hunt Pool & Fitness, Regional Pool, Vivacity Premier Fitness and Werrington LC) within the past three months.

Vivacity Premier Fitness is the local authority venue with the highest proportion of members (4,366); Jack Hunt Pool and Fitness has the fewest (120). Overall, gender usage is equivalent with 48.9% males and 51.1% females. Sites with a specific differential include Bushfield LC (61.2% men and 38.8% women) and Jack Hunt (43.3% men, 56.7% women).

The age group with the highest incidence of usage in terms of age distribution for both genders is 25 - 29 year olds.

Figure 6.5 Distribution of health and fitness members by postcode

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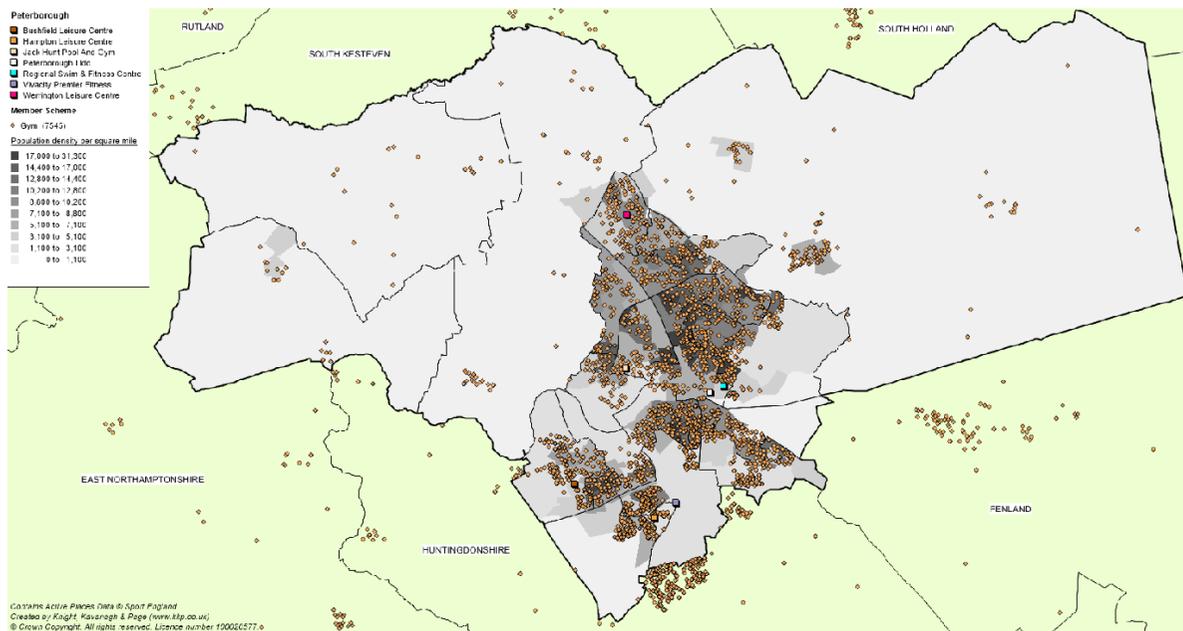


Figure 6.5 indicates the good spread of members across the City. Not unsurprisingly, areas of higher population density provide the most members. Quite clearly, the data also indicates that a substantial number of non-Peterborough residents utilise facilities with pockets of activity located in the larger village settlements surrounding the City. Peterborough import the most members from the neighbouring authority of Huntingdonshire primarily to Vivacity Premier Fitness and Hampton Leisure centre; its most modern facilities.

Figure 6.6 indicates that many members are resident in areas of higher health deprivation. The majority are resident in the city centre with a smaller number from the more rural areas. It is necessary to have a minimum 'Silver' membership, in order to use facilities at peak times at Hampton Leisure Centre and Vivacity Premier Fitness even though these sites are located where there is the high level of health deprivation.

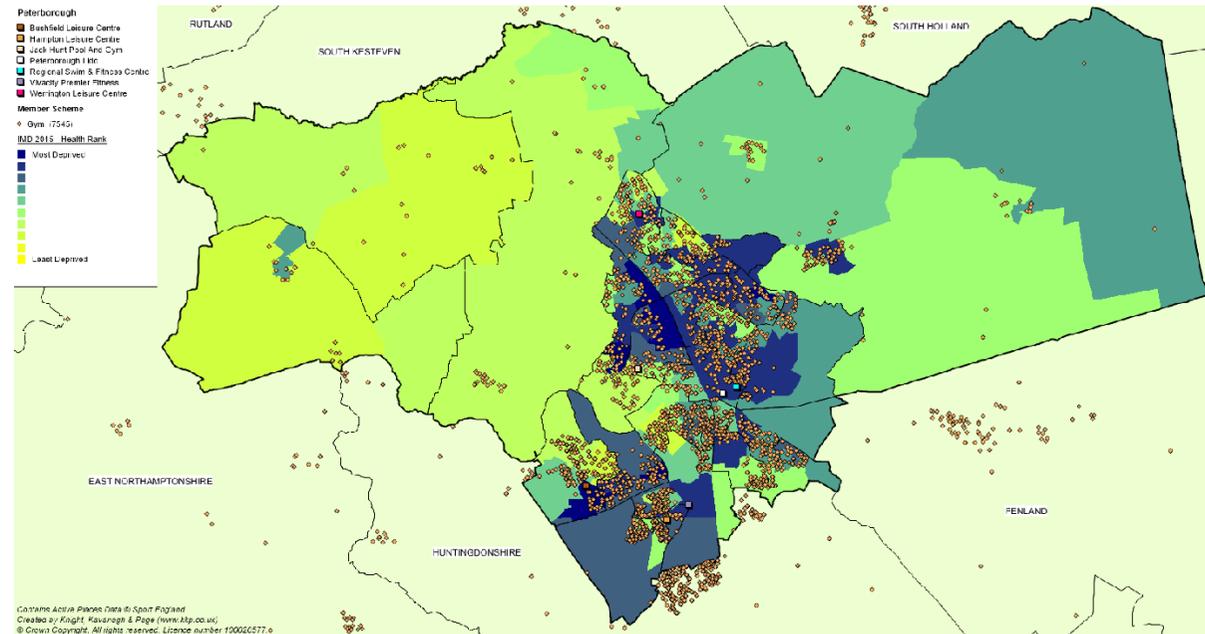
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Figure 6.6: Health and Fitness members on IMD (Health)



As identified earlier, 48.1% of the population lives in the 30% areas of higher deprivation. The fitness membership data indicates that 1,846 (40.1%) of members are from the 30% IMD band.

- Bushfield Leisure Centre has 29.9% of its members in 0-10% IMD
- The Regional Pool and Fitness Centre has 51.3% of its members in the 0 - 30% band
- Vivacity Premier Fitness has the lowest proportion of members in the 0 - 30% band of higher deprivation at 22.3%.

Further mapping and analysis of membership and IMD can be found in *Appendix 8*

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Figure 6.7: Fitness gym membership by age

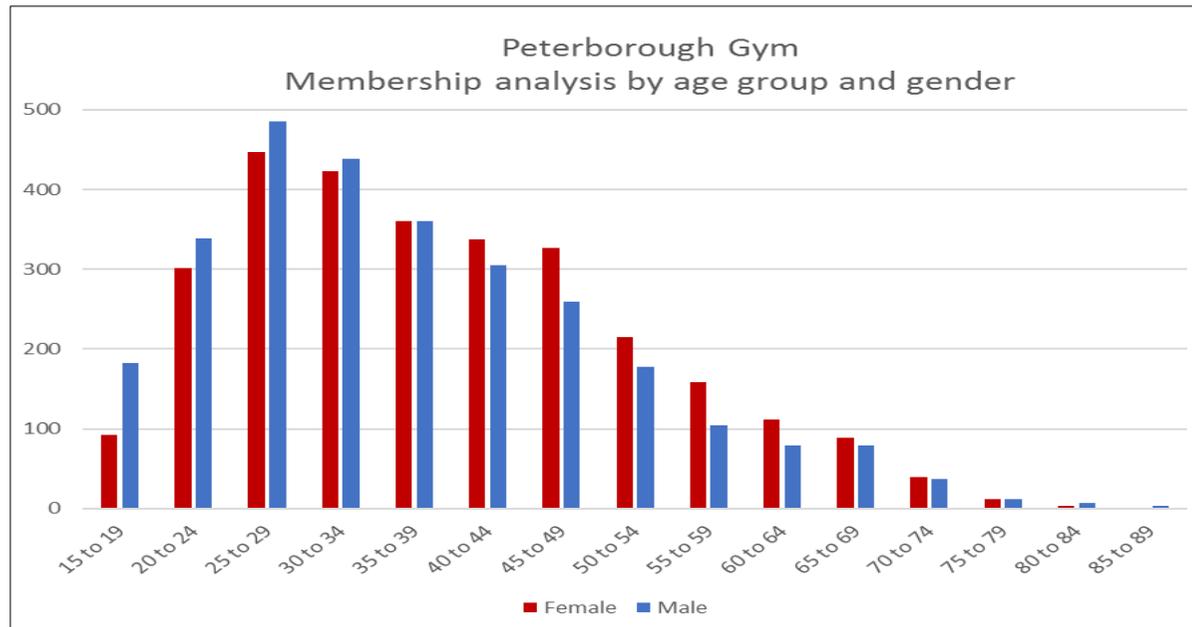


Figure 6.7 indicates the total number of male and female fitness members by age group across all the Vivacity sites in Peterborough.

Junior fitness members are those aged less than 15 years old. There are 588 fitness members aged under 15 in the City of which Vivacity Premier Fitness has 75.6% (45.4% male and 54.6% female). Almost half of junior members (266) are in the 10-14 years age band.

6.3: Supply and demand analysis

Health and fitness facilities are seen as an important facet of leisure provision and have been a very successful addition to sports centres over the past three decades. Income derived from them can help to offset the cost/underpin the viability of other aspects of leisure provision, especially swimming.

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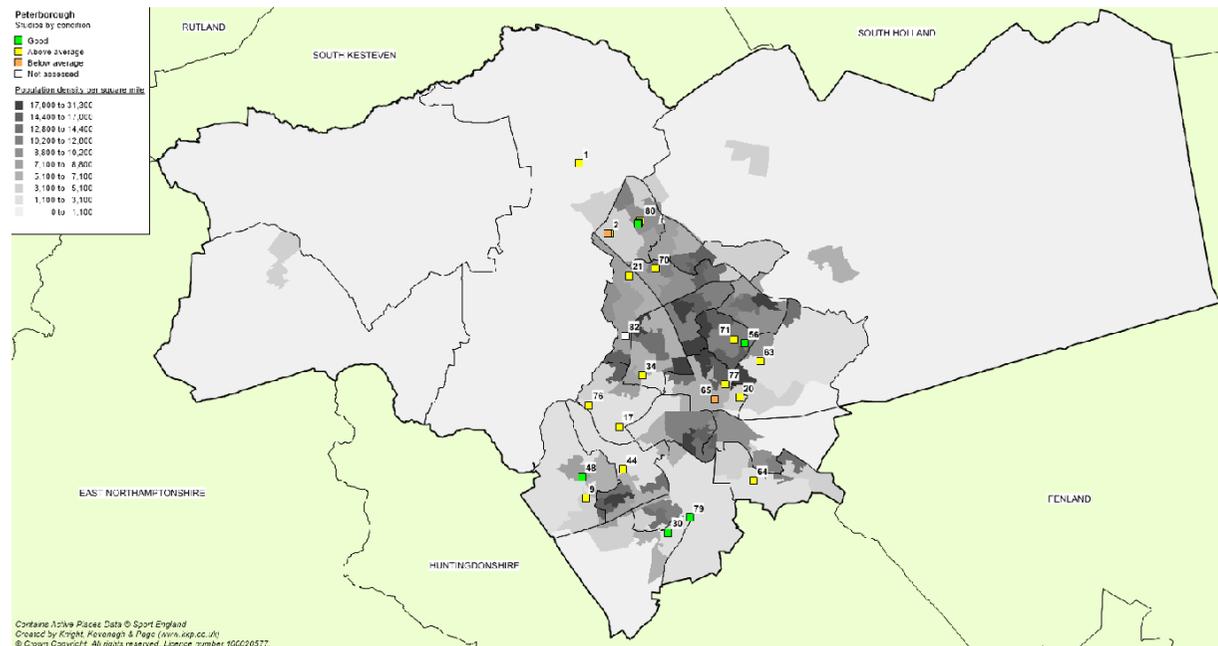


Peterborough has a total of 1,679 fitness stations across 25 sites, of which 1,649 stations are considered to be housed at facilities accessible to the whole community. The key challenge remains as to whether these facilities will provide opportunity for those in the most disadvantaged areas and contribute to improving health and well-being across the City.

6.3 Studios

Dance studios have become a very important element of the wider health, fitness and conditioning market. They vary in size, shape, quality of changing, access to sprung wooden floors etc. There appears to have been an increase in the numbers of people accessing classes as identified in the fitness and conditioning element of Sport England's APS. The type of activity offered also varies considerably between more passive classes such as Pilates and yoga to the more active dance, step and Zumba.

Fig 6.8: Map and quality of studios on population density



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Figures 6.8 (above) maps 35 studios at 21 sites, mostly in areas of high population density.

In general, Peterborough has a range of good quality studios: 11 are rated as good quality, 21 above average, three below average and none are poor. The one “not assessed” studio (YMCA Peterborough) was because access was not possible on the scheduled site assessment day.

Table 6.8: Quality rating of dance studios

Quality rating of assessed health and fitness studios				
Good	Above average	Below average	Poor	Not assessed
11	21	3	0	1

As noted, the majority of studio space, especially at Peterborough facilities, is utilised to deliver fitness classes such as Pilates, Zumba and spinning. This is an important part of the membership offer. Consultation indicates that all studios are well used for fitness and exercise classes; a very important part of the wider membership offer for larger leisure centres, in particular. The full list of studios can be found in Appendix 5

6.4 Summary of key facts and issues

- There are 25 health and fitness suites in Peterborough with 20+ stations.
- 23 sites (1,628 stations) in the City are accessible to the community. Two are not available for community use.
- One facility was rated as poor (but is undergoing refurbishment and is due to re-open early in 2017), six were identified as below average, 14 above average and two good
- Drive time assessments indicate that the whole of Peterborough’s population lives within a 20 minute drive of a community use health and fitness facility with a minimum of 20 stations
- There is no modelled shortfall; current provision should meet future demand.
- PCC should continue to ensure that its own venues are accessible to relatively disadvantaged and more inactive/sedentary groups across the City

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SECTION 7: MEMBERSHIP ANALYSIS

To determine the reach and significance of specific facilities raw data on users at Vivacity (Peterborough) sites has been analysed. This enables identification of the home location of all registered users over a three month period. This section covers members with discount cards and health referral memberships. It is noted that:

- 12,323 member records were provided on 19/01/2017.
- Of these, 12,070 (97.9%) had correct and valid postcodes for mapping (253 were either incorrectly formatted or invalid).
- Four fifths (79.81% - 9,835) of mapped member postcodes are within the Peterborough local authority area.
- 2,200 members live outside the Peterborough local authority area
- No analysis on ethnicity has been completed due to the relatively low number of records (1340 / c. 12%) that contain ethnicity data.
- (Museum' membership figures are included for completeness in some tables but are not mapped).

Leisure centres' membership data

Figure 7.1: Membership mapping of all sites on population density

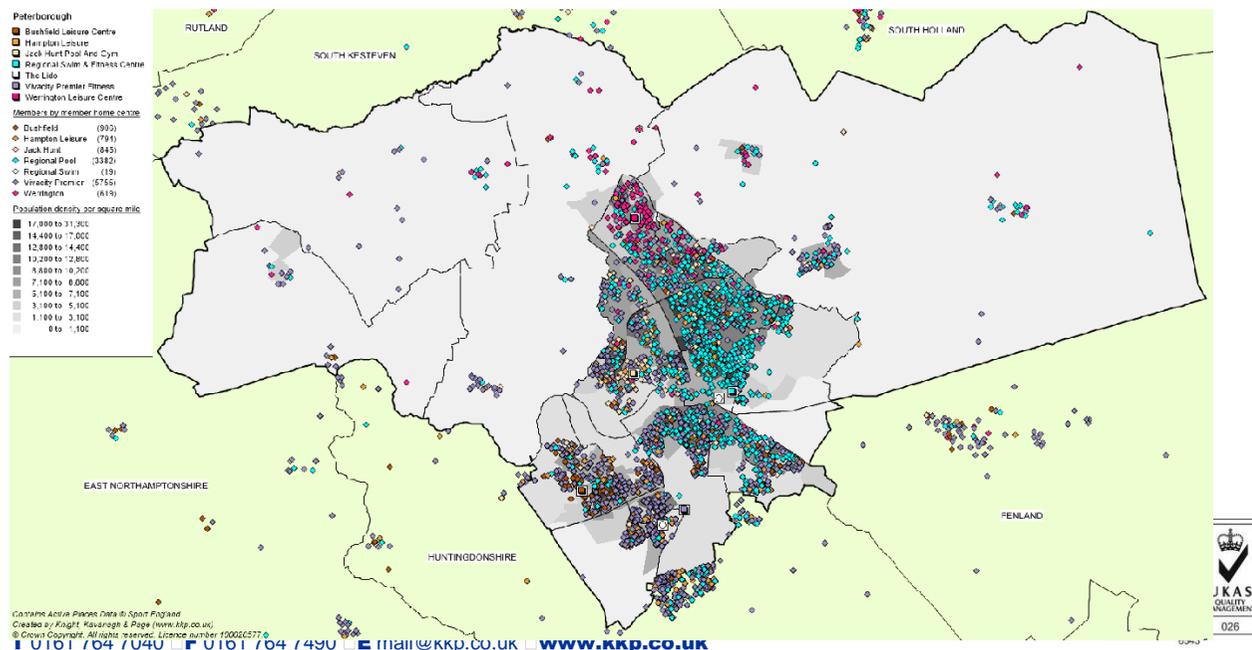


Table 7.1 overleaf shows Peterborough membership with the total numbers and percentage within / outwith local authority boundary by 'home centre'. It indicates that Vivacity Premier Fitness has the most members and also attracts the highest number of members from outside the City (29.3%) closely followed by Hampton Leisure Centre with 27%. A breakdown of membership types is shown in table 7.2.

Table 7.2 indicates that the Regional Pool and Fitness Centre has the most members with a discount card (868), which is 7.04% of its members; Vivacity Premier Fitness has the most number of health referrals with 47.2% of all referrals.

Table 7.1: Total number of members from within Peterborough and other local authorities

Peterborough Vivacity centre	Members	Postcode inside LA	% inside LA	Postcode outside LA / unknown	% outside LA / unknown
Bushfield Leisure Centre	906	781	86.20%	125	13.80%
Hampton Leisure Centre	794	579	72.92%	215	27.08%
Jack Hunt Pool & Gym	845	780	92.31%	65	7.69%
Peterborough Lido	19	17	89.47%	2	10.53%
Museum	3	3	100.00%	0	0.00%
Regional Pool/Fitness Centre	3,382	3,054	90.30%	328	9.70%
Vivacity Premier Fitness	5,755	4,067	70.67%	1,688	29.33%
Werrington Leisure Centre	619	554	89.50%	65	10.50%
Total	12,323	9,835	79.81%	2,488	20.19%

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Table 7.2: Membership types by centre – numbers

Peterborough Vivacity centres	Discount Card	Health Referral	Total
Bushfield Leisure Centre	471	3	474
Hampton Leisure Centre	185	75	260
Jack Hunt Pool & Gym	273	3	276
Peterborough Lido	18	0	18
Museum	3	0	3
Regional Pool & Fitness Centre	868	48	916
Vivacity Premier Fitness	597	130	727
Werrington Leisure Centre	254	16	270
Total	2,669	275	2,944

Table 7.3: Vivacity centre membership by gender – overall by number

Peterborough Vivacity centres	Female	Male	Total
Bushfield Leisure Centre	344	562	906
Hampton Leisure Centre	372	422	794
Jack Hunt Pool & Gym	409	436	845
Regional Pool & Fitness Centre	1,662	1,720	3,382
Vivacity Premier Fitness	3,045	2,710	5,755
Werrington Leisure Centre	304	315	619
Peterborough Lido	11	8	19
Museum	1	2	3
Total	6,148	6,175	12,323

A map of each site and its membership distribution can be found in *Appendix 9*.

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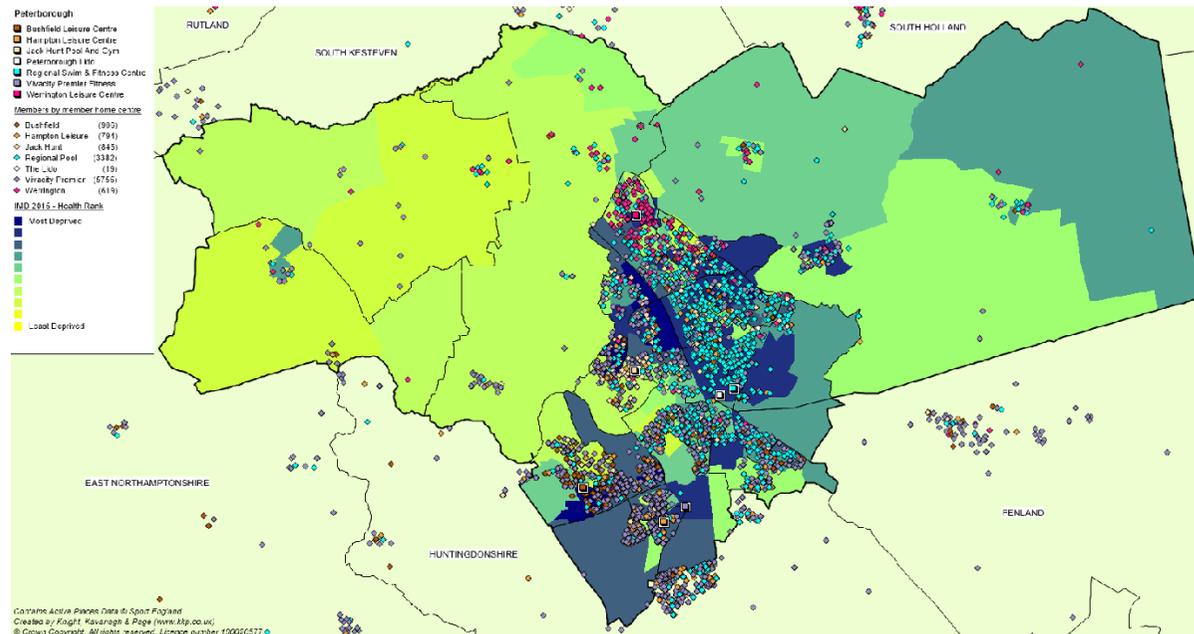
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Male and female membership is equivalent. As noted above, the age group with the highest membership (men and women) is 25-29 years.

There is a significant fall in membership in the older age groups; 13% is over 55's (who represent 24.7% (48,298) of the PCC population). This is a challenging statistic given the projected increase in this age group.

Figure 7.2: Leisure members on IMD (Health)



45.5% of members live in areas of higher deprivation (using 30% banding). The Regional Pool and Fitness Centre has the largest proportion with just over half (50.7%) of the members and Vivacity Premier Fitness the least with 41.4%. The next membership analysis is the Discount Card membership. The distribution of members is as shown in figure 7.3.

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Figure 7.3: Discount Card member distribution

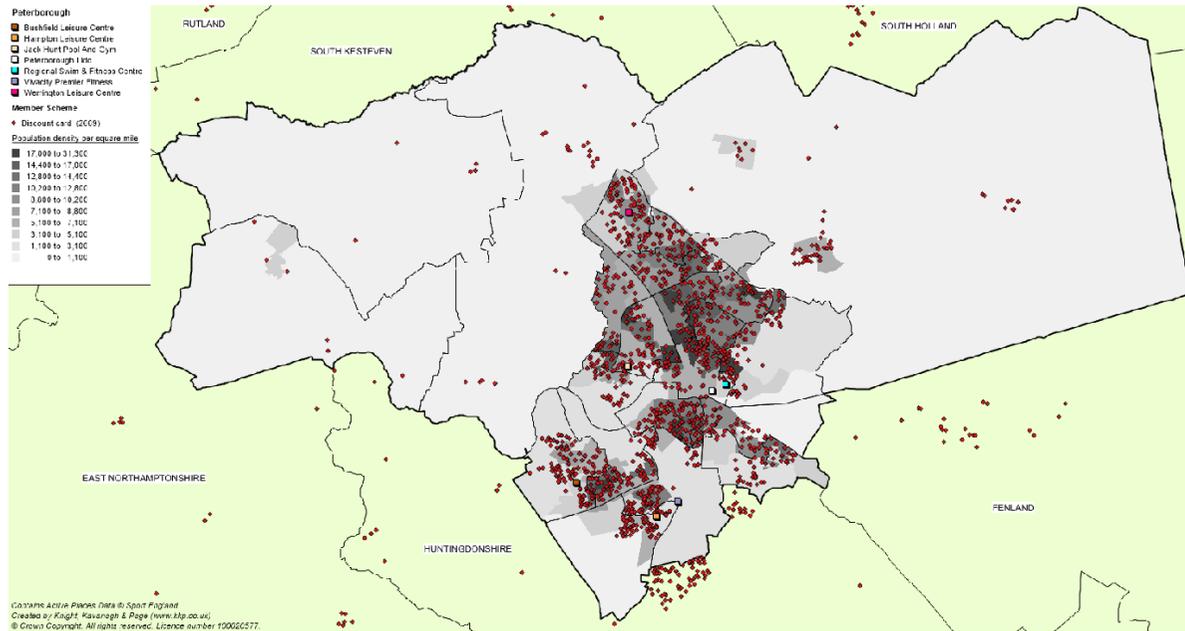


Table 7.4: Discount card gender analysis

Peterborough Centre	Female		Male		Total	
	Number	%	Number	%	Number	%
Bushfield Leisure Centre	170	36.1%	301	63.9%	471	100.0%
Hampton Leisure Centre	83	44.9%	102	55.1%	185	100.0%
Jack Hunt Pool & Gym	148	54.2%	125	45.8%	273	100.0%
Regional Pool & Fitness Centre	429	49.4%	439	50.6%	868	100.0%
Vivacity Premier Fitness	302	50.6%	295	49.4%	597	100.0%
Werrington Leisure Centre	119	46.9%	135	53.1%	254	100.0%

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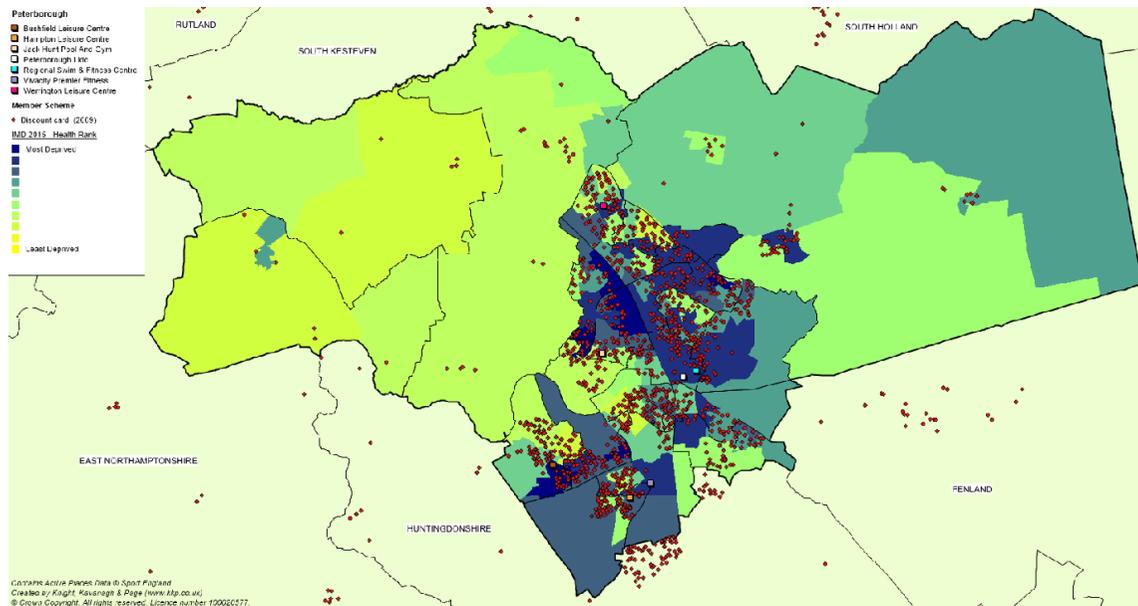
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Peterborough Lido	11	61.1%	7	38.9%	18	100.0%
Museum	1	33.3%	2	66.7%	3	100.0%
Total	1,263	47.3%	1,406	52.7%	2,669	100.0%

Data indicates that the Regional Pool and Fitness Centre has the most discount card members (868) and Hampton Leisure Centre the least (185). Overall, there are more male discount members than female. Bushfield has the largest percentage of males (63.9%) and Jack Hunt has the largest percentage of females (54.2%). Of people resident in deprived area (based on the lowest 30% percentile) 45.4% are discount members. Hampton Leisure Centre has the most with 50.7% and Vivacity Premier Fitness the least with 41.3%.

Figure 7.4: Discount Members on IMD (Health)



Summary

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- The majority of members come from areas of higher population (not unsurprisingly)
- Vivacity Premier Fitness has the highest number of members.
- Regional Pool and Fitness Centre has the highest number of discount card members.
- Vivacity Premier Fitness has (by a distance) the most health referral members.
- Male and female membership is equivalent across all sites.
- Half of members at the Regional Pool & Fitness are from areas of higher deprivation.

SECTION 8: INDOOR BOWLS

8.1 Introduction

The two forms of bowls relevant to Peterborough that can be played indoors are flat green and carpet mat (short and long mat). Indoor flat green bowls requires a standard bowling green; a flat area 34-40 metres long divided into playing areas called rinks. The number of these varies, depending on the width of the green.

Carpet mat bowls is played on a rectangular carpet (45 x 6 feet) that is rolled out. It can be accommodated in any indoor space large enough to accommodate the mats which come in different lengths. Carpet mat bowls tends to be played at a recreational level whereas indoor flat green bowls tend to be more competitive and organised around inter-club competitions and leagues.

An indoor bowling centre typically comprises a single flat green with a number of rinks and ancillary accommodation such as changing rooms, lounge/bar, viewing area, kitchen, office/ meeting rooms and stores plus designated car parking. The size of ancillary accommodation varies according to the number of rinks available.

A successful indoor bowls centre requires a combination of the right location, design, and financial and general management. Sport England³ guidelines on catchment for indoor bowls centres are set out to be interpreted in the light of local circumstances:

- Assume the majority of users will live locally and not travel more than 20 minutes.
- Assume 90% of users will travel by car, with the remainder by foot.
- As a guide, demand is calculated as one rink per 14,000-17,000 of total population.
- A six-rink green, therefore, is required for a population of 85,000-100,000. This will be dependent upon the population profile of the area.

³ Sport England Design Guidance Note Indoor Bowls 2005

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- The number of rinks required can be related to the estimated number of members, assume 80-100 members per rink.

The English Bowls Association (EIBA) is the NGB for bowls. Its stated objectives are:

- A growth in participation across the adult population in local communities. Targeted work to increase female participation.
- A growth in participation in the 14-25 age range, plus working with primary schools (Year 3 & 4 – age 7 to 9).
- The provision of an excellent sporting experience for new and existing participants.
- A growth in indoor bowls participation by people who have disabilities.

8.2 Supply

Quantity and accessibility

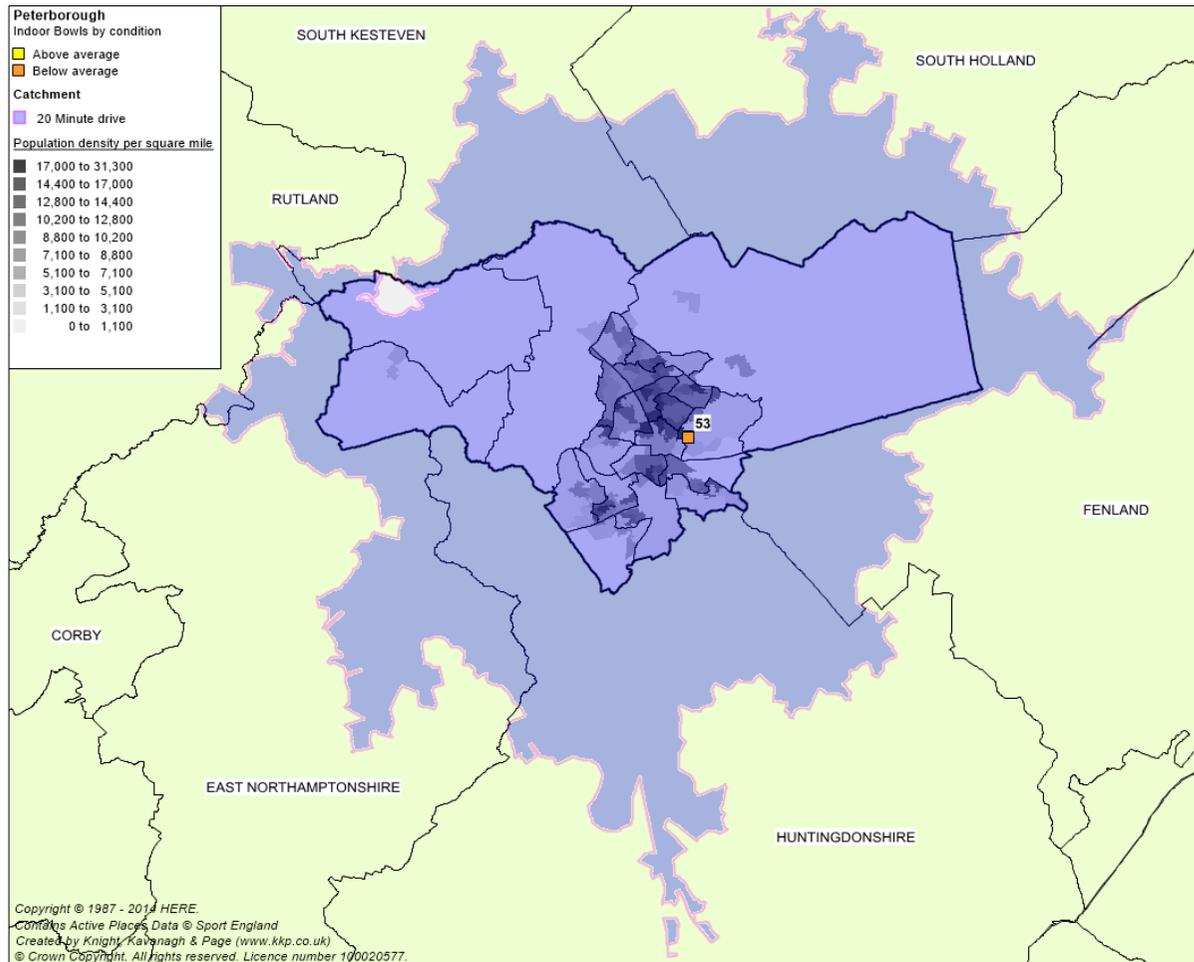
There is one indoor flat green bowling facility in Peterborough, it is located relatively central to the City and can be accessed by almost all of Peterborough's residents within the 20 minute drive time as shown in Figure 8.1 overleaf.

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Figure 8.1: Peterborough Indoor Bowls with 20 minute drive time



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Table 8.1: Peterborough indoor bowls

Map ID	Site	Rinks	Condition	
			Rinks	Changing
53	Peterborough & District Indoor Bowls Club	6	Above average	Below average
53	Peterborough & District Indoor Bowls Club	3	Below average	Below average

Peterborough and District Indoor facility has two indoor rinks, one rated as above average and one below. The facility, as a whole, has received significant investment in recent years and there are further plans to replace the flooring in the 6- rink hall and to improve the 3-rink hall.

8.3 Demand

There is a national and regional decline in demand for bowls as reflected in Figure 8.2. Data is not available on a county basis due to the low numbers involved. Sport England funded development work is provided jointly by the English Indoor Bowls Association (EIBA); Bowls England and the Bowls Development Alliance” (BDA). The BDA plan focuses on working in identified ‘hot spot’ areas where there is both a high density of those 55 years and over and a proven latent demand for bowls.

The BDA Plan concentrates on:

- A growth in participation across the adult population (55+).
- Excellent sporting experience for existing participants to keep them playing.
- A growth in participation of those who have disabilities.

For the first time packages of funding are available to help clubs recruit new members, specifically those over 55.

Figure 8.2: National and regional participation in bowls (APS9)

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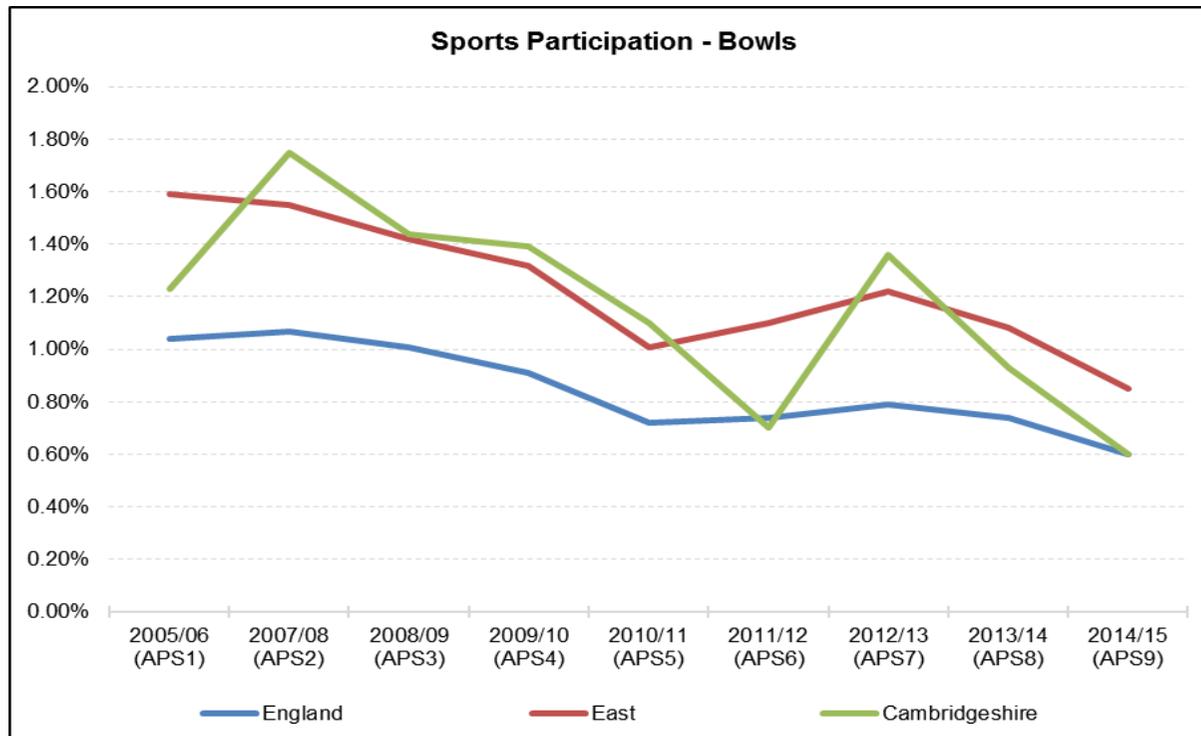


Table 8.2: APS National bowls participation

Area	APS 1	APS 2	APS 3	APS 4	APS 5	APS 6	APS 7	APS 8	APS 9
England	1.04%	1.07%	1.01%	0.91%	0.72%	0.74%	0.79%	0.74%	0.60%
East	1.59%	1.55%	1.42%	1.32%	1.01%	1.10%	1.22%	1.08%	0.85%
Cambridgeshire	1.23%	1.75%	1.44%	1.39%	1.10%	0.70%	1.36%	0.93%	0.60%

* Peterborough data unavailable, question not asked or insufficient sample size. (APS 10 data released in December 2016 but not yet available via the interactive tool which enables analysis.

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Club information

Peterborough Indoor Bowls Club (PIBC) reports having a membership of c.600, of which, 300 are social members. Despite recording an increase of 16% in 2016 it still has capacity for more members. This increase, reportedly, is a direct result of the facility being used as a polling station for local residents, which appears to have raised its profile in the immediate locality.

PIBC offers playing, social and corporate membership with men's, ladies and mixed matches, leagues, competitions and casual play. The indoor winter season runs from September to April and facilities are in place for members to continue to play during the summer months. The venue hosts both regional and national competitions and is a key facility.

It has identified a need for a new floor for the main (6 rink) hall by 2018, which will necessitate a considerable outlay. Some funds are in place for this project but more funding is required.

The NGB considers current facilities to be sufficient to meet the needs of the local population.

Future demand

The NGB reports that should the projected older population as outlined in the Local Sport Profile report, actually take place there may well be a need for an additional facility

The Sports Facilities Calculator suggests that in 2016 there should be approximately 11 rinks which is equivalent to 1.86 centres in the wider City area.

Table 7.3: SFC applied to (ONS estimated) population increase in Peterborough up to 2036

	Population 2016 (mid-year estimate)	Population estimate 2026	Population estimate 2036
ONS data projection	195,071	213,073	226,360
Population increase	-	18,002	13,287
Estimated additional lane requirement	-	1.03 Rinks	0.76 Rinks

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8.4 Summary of key facts and issues

- Nationally, bowls is experiencing a decline in popularity.
- It is still popular amongst older people and this segment (65+years) is expected to increase substantially in Peterborough up until 2036 thus creating potentially increased demand.
- Peterborough is currently well served by the PIBC indoor bowling facility with nine rinks in total.
- The facility needs on going investment to ensure that it remains fit for purpose.
- PIBC is thriving but has capacity to cater for more members.
- There does not appear to be any unmet demand for indoor bowling in the area.
- Significant investment in the facilities at PIBC is planned although a proportion of the funding has yet to be sourced.

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SECTION 9: ICE RINK

9.1 Introduction

The National Ice Skating Association of UK Ltd is the NGB for ice skating, including figure skating and speed skating. Approximately 120,000 people skate regularly in the UK. Around 6,000 of these are registered members of NISA. Its Mission Statement is to 'promote, develop and support all ice skating disciplines, within a safe and constructive environment that provides participants the opportunity to fulfil their potential and personal goals, within a recreational, fitness or competitive activity'. Its strap line is "Skate for Fun, Skate for Gold", Skate for Life.

Strategic Plan: 2014 - 2018

The vision of NISA is to:

- Increase participation in the sport of ice skating at all levels and in all disciplines
- Support our clubs and members by developing everyone involved in ice skating
- Inspire and guide the next generation of Olympic medal winners

It has identified the following five strategic objectives:

- To implement NISA's Ice Skating Participant Development Pathway (PDP) in order to:
 - To increase and broaden the profile of the NISA membership
 - To increase the number of over 14's participating in ice skating on a weekly basis
 - To redevelop the talent pathway from grass roots to high performance
 - To redevelop the competition structure to ensure it is appropriate for ice skating
- For NISA to provide Leadership to the ice skating community and to raise the profile of NISA and of ice skating generally.
- To continue to improve the governance of the sport
- To support facilities applying for funding to support the upgrade of ice rinks and / or the development of new rinks.
- To develop a fit for purpose workforce that can support the whole of participant development pathway.

Facility Strategy

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NISA is committed to work with partners, share best practice, conduct research to implement new technology and innovation into future skating facilities. It is keen to collaborate to maximise ice rink usage to enable greater access for all, increase participation and to increase revenue and identify appropriate investment opportunities to maintain the rink provision for the future, refurbish existing facilities and build new facilities across Great Britain which are:

- Widely available to the community throughout the year
- Sited in locations convenient for users and easily accessible to the whole community
- Designed to accommodate effective programming
- Sustainable; being responsive to environmental issues
- Cost efficient in design and operation

It is committed to supporting rinks where targeted investment is planned in order to grow participation and identify where capital investment is needed to maximise this opportunity.

9.2: Supply

The Peterborough Arena (in Peterborough) is an ice skating arena with full size ice pad operated by Planet Ice. All bookings for the facilities are managed via the operator which offers pay and play opportunity as well as membership and lesson packages (for both ice skating and ice hockey). Peterborough Phantoms is the local ice hockey team; membership options, season tickets, match day hospitality and corporate packages are available.

The Ice Rink is reportedly well used throughout the year, and offers a full sports development programme in a number of ice sports from recreational skating, learn to skate, to performance and competition through the Skate Excellence programme. In addition, it runs large spectator events including ice shows. Consultation with the facility operator suggests that more than 4,900 people access the facility per week in the peak period with 2,800 coming per week during the off peak season; this equates to over 200,000 visits per year.

Fig 9.1: Peterborough Ice rink, 30 minute drive

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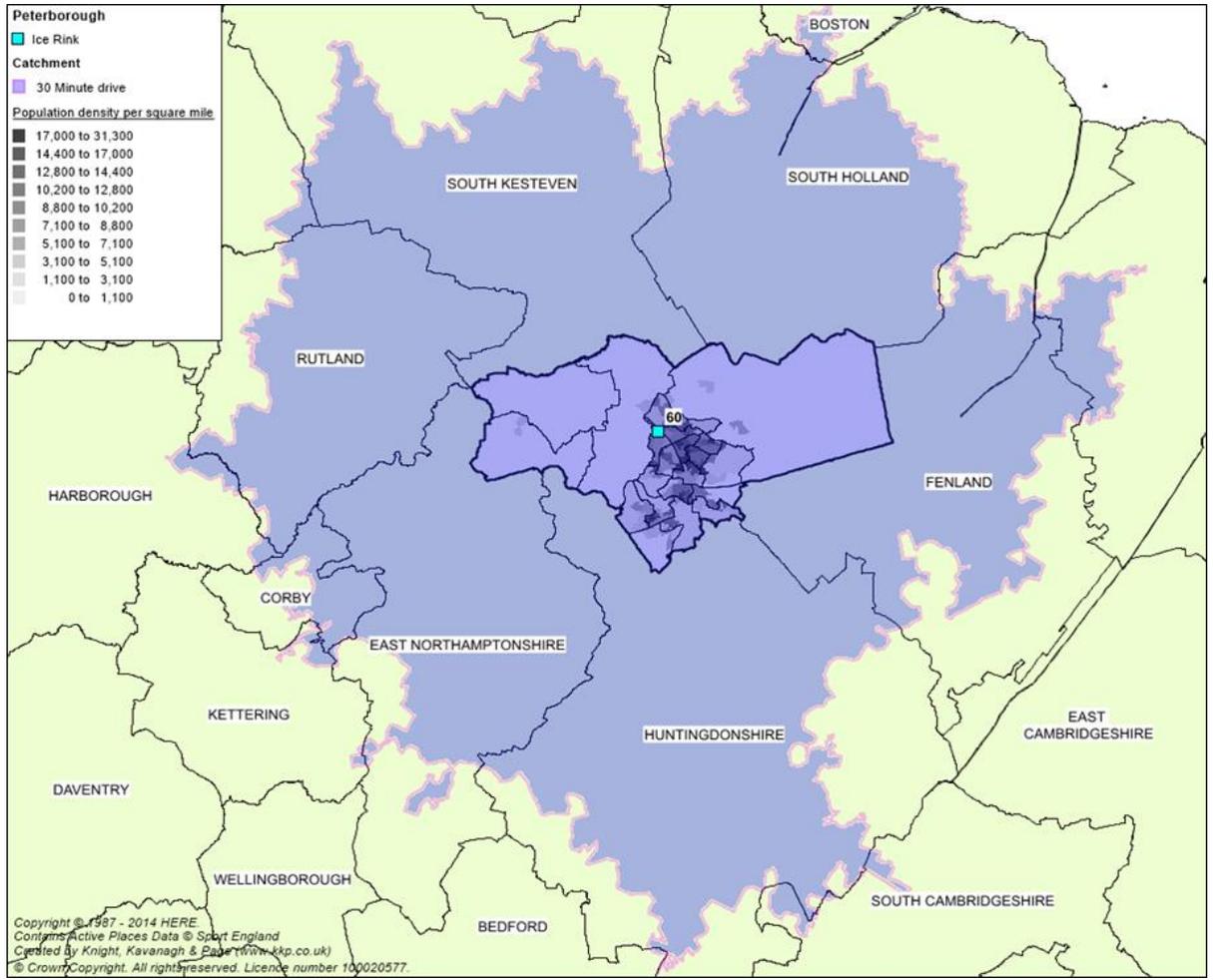


Table 9.1: Peterborough Ice Rink

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Map Ref	Site Name	Rinks
60	Planet Ice Peterborough	1

Figure 9.1 identifies that there are no other ice rinks within a 30 minute drive-time of Planet Ice (Peterborough). Notionally, Sport England identifies that a drive time of up to 30 minutes is normal for specialist facilities.

The audit found that the changing facilities available are functional but arguably not commensurate with the quality of the rink.

9.3 Demand

Club consultation

Consultation with Planet Ice (Peterborough) identifies that it has an extensive programme and is busy all year round. Consultation with the club, based at the facility, identifies a number of priorities including the ongoing need for the operator to invest in facilities to ensure that the venue remains fit for purpose. There is a shortage of car parking space, especially on game nights but marketing appears to be working with increases in participation and secondary spend opportunities (bar, hot food franchise, birthday parties, corporate packages etc.).

9.4 Summary

Ice rink summary

- The Ice Rink in Peterborough has a full size ice pad and provides opportunity for a range of ice sports.
- It is commercially owned and managed by Planet Ice.
- It is well used throughout the year, and offers a full sports development programme in a number of ice sports from recreational skating, learn to skate, to performance competition.
- It also runs large spectator events including ice shows.
- The quality of the changing facilities is not commensurate with the quality of the rink.
- Membership has increased over the past three years with members travelling large distances to use the facility.
- The facility requires a good level of maintenance to ensure that it remains fit for purpose.
- Parking is increasingly a key challenge as it increases in popularity and there is a need to see whether this pressure can be alleviated.

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SECTION 10: INDOOR TENNIS

The Lawn Tennis Association (LTA) is the NGB for all tennis provision within the UK and administers the sport at national and regional level. It uses two terms to describe indoor building types:

Traditional

A permanent structure made of traditional materials using traditional construction techniques. This commonly takes the form of steel or timber portal frame spanning the full length of the court (including run backs) clad in a material to suit local conditions e.g. metal cladding, brickwork or timber boarding.

Non traditional

A permanent or non-permanent structure made of non-traditional materials using non-traditional construction techniques. Three types of structure fall into this category:

- Air supported structures (air halls).
- Framed fabric structures.
- Tensile structures.

The LTA has a tiered approach to local authorities when prioritising its investment and loans for its park courts and the community hub programme.

Outdoor tennis courts will be referenced and assessed in the accompanying Playing Pitch Strategy. Please refer to this document for further information.

10.1 Supply

There is only one facility in the Peterborough with indoor tennis provision. This is the Virgin Active Thorpe Wood Health & Racquets Club located near the centre of the City. It is a private health and racquets club. The indoor tennis is, thus, part of a multi-sport site offering a range of racket sports, gym, studio, swimming pools, squash, badminton and bar. It converts four of its outdoor courts to

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indoor facilities, using air halls but retains two outdoor courts in the winter months. Use of the indoor courts is for members only; the commercial operator charges £75 per month membership packages plus a joining fee.

Table 10.1: Peterborough indoor tennis

Map ID	Site	Courts	Condition	
			Courts	Changing
76	Thorpe Wood Health & Racquets Club	4	Above average	Good

10.2 Demand

Thorpe Wood Health and Racquets club is a thriving club with c.3, 600 adult and 1,300 junior members.

10.3 Consultation

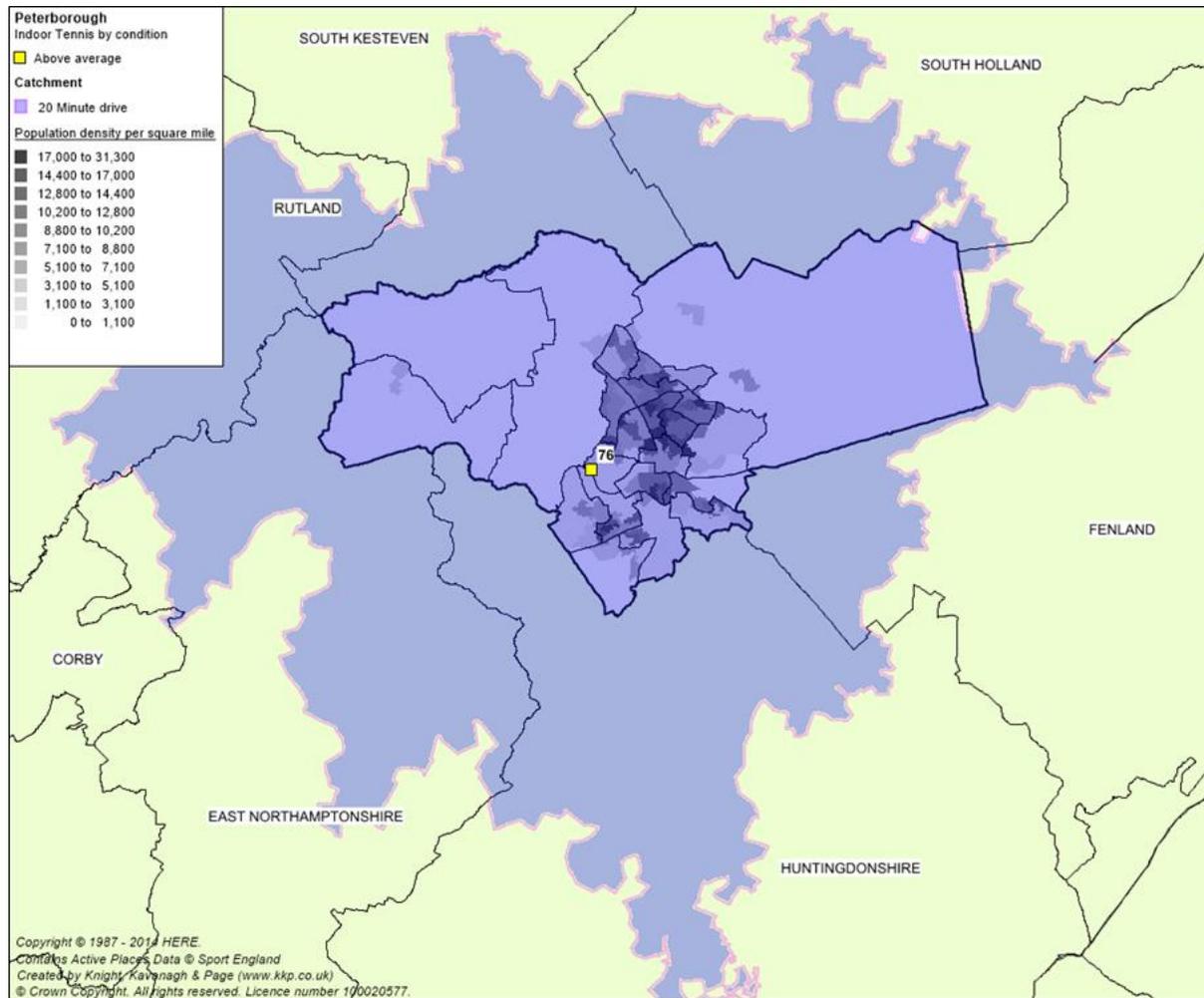
Consultation with the operator indicates that it is satisfied with current levels of membership and will spend more time on retention than trying to attract new members. It believes that it operates and attracts different market segments, than say a David Lloyd Centre.

Figure 10.1: Indoor tennis in Peterborough; 20-minute drive time - over population density

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100% of Peterborough’s population resides within a 20-minute drive of the indoor tennis facility.

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10.4 Summary

Indoor tennis summary

- There is one indoor tennis facility in Peterborough.
- It has two air halls with two courts each for winter use (and two retained outdoor courts).
- It offers a range of programmes although its monthly admission charges and joining fee arguably render it inaccessible to a substantial proportion of the population.
- Its scale and condition makes it an important asset to the sport in Peterborough. It will be important to protect it to ensure continued indoor tennis provision in the City.
- There are no plans to develop additional courts.

SECTION 11: OTHER SPORTS

11.1 Table tennis

The audit identified three table tennis clubs in Peterborough; Archway Peterborough, Hampton and Jaffery's. None have Club Mark accreditation and Archway Peterborough Table Tennis Club is the only one affiliated to Table Tennis England, the sport's NGB.

Consultation with Hampton TTC indicates that it has c. 60 members which support seven men's and mixed teams. It reportedly attracts players from a range of ethnic and cultural backgrounds with current membership reporting players from Romania, Lithuania, Portugal, Malta, and Asia. It also operates sessions which are 'sympathetic' to the cultural needs of Asian women, in particular. It caters for a range of abilities including English Cadet Standard, county players, recreational players and University of the Third Age (U3A) sessions.

The main challenge it faces is meeting facility hire costs. It cannot afford to not hire facilities (when membership is lower, such as during the summer months) for fear of losing its time slots (and potentially losing the keener players) at Vivacity operated facilities. Key challenges highlighted by Hampton TTC are similar to other small clubs; ensuring that the facilities remain affordable, accessible and that it continues to produce sufficient volunteers and coaches to be successful in the future.

Table 11.1: Market segmentation and likely target audiences in Peterborough

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Table Tennis

- 0.5% (580) of people currently play table tennis and a further 0.2% (297) indicates that they would like to, giving an overall total of 0.7% (878).
- 0.7% of Ben's play table tennis, the largest proportion of any group playing table tennis, closely followed by the Philip segment at 0.7%.
- Groups with the largest proportion of the local population playing table tennis are Philip's (12.8%) and Tim's (11.9%).
- The groups with the most people who would like to play are Kev (18.2%) and Jamie (10.1%).
- The main group to target, for additional players due to size and interest is, therefore Kev.

11.2 Squash and Racketball

The England Squash and Racketball (ESR) 'Game Changer' Strategy states that participation in squash will be both increased and enhanced by 11, 000 across three platforms, education, leisure providers (commercial & public) and clubs. This will be done via four key principles – Prioritisation, Technology, Insight, and Business to business. Recently APS showed a 15,200 increase on this period last year and ESR believes that the sport is on track to continue to sustain participation throughout the remainder of the strategy period.

Squash 57 is the new 'brand' for Racketball. The name change in October 2016 is intended to change the perception of the game and bring it in line with squash, which will enable the sport to continue to grow. Peterborough is not a priority area for ESR due to the court mix and number of public courts in comparison to other areas. The new 2017-2021 strategy is due for release. The NGB considers facilities with three or more courts to be best placed to deliver a good sustainable squash programme.

Fig 11.1: Peterborough Squash by condition on PD – neighbouring squash within 2 miles LA boundary, each with 1 mile radial (20 minute walk time)

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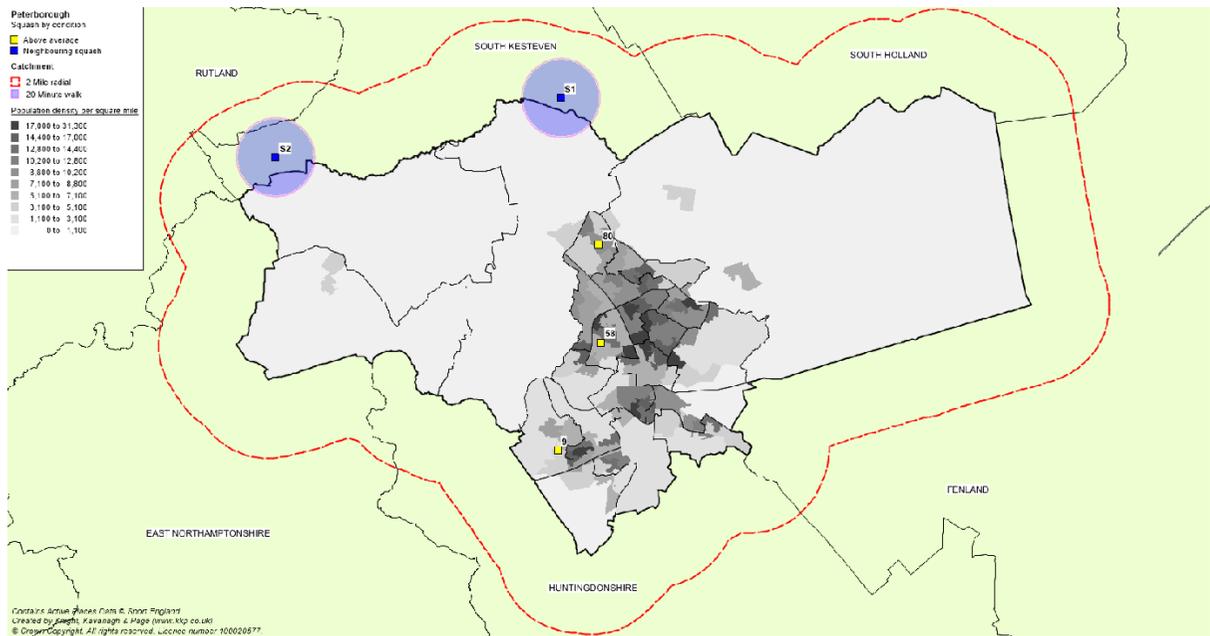


Table 11.2: Peterborough squash clubs

ID	Site Name	Access policy	Cts.	Condition
9	Bushfield Leisure Centre	Pay and play	2	Above average
58	Peterborough Town Sports Club	Sports club/comm assoc.	4	Above average
80	Werrington Leisure Centre	Pay and play	2	Above average

Table 11.3: Squash within 2 miles of Peterborough boundary

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ID	Active Places site name	Courts	Access type	Local authority
S1	Deepings Leisure Centre	3	Pay and play	South Kesteven
S2	Stamford Boys School	4	Pay and play	South Kesteven

Figure 11.1 indicates three squash facilities located within Peterborough and two located on the edge of the City boundary, to the North and North West. Only one site within Peterborough (Peterborough Town Sports Club) has a facility which has more than three courts (which ESR deems to be key to delivering good sustainable squash programmes); although, both Deepings Leisure Centre and Stamford Boys School (outside the local authority boundary) have three or more courts.

None of the courts are glass backed, although the audit found that Bushfield Leisure Centre has an extra wide door leading to the squash court that allows it to be wheelchair accessible. The squash courts in Peterborough are located on a north to south axis, rendering them accessible to areas with higher levels of population.

Table 11.5 Market segmentation and likely target audiences in Peterborough

Squash and Racketball	
<input type="checkbox"/>	1.2% (1,501) of people currently plays squash and racketball and a further 0.8% (994) indicates that they would like to, giving an overall total of 2.0% (2,496).
<input type="checkbox"/>	3.9% of Ben's play squash and racketball, which is the largest proportion of any group playing squash and racketball, closely followed by the Tim segment at 3.4%.
<input type="checkbox"/>	The groups with the largest of the local population playing squash and racketball are the Tim's (22.3%) and Philip's (16.4%).
<input type="checkbox"/>	The groups with the most people who would like to play are Tim (17.5%) and Philip (15.7%).
<input type="checkbox"/>	The main group to target, for additional players due to size and interest is, therefore Tim.

11.3 Rowing

Peterborough City Rowing Club (PCRC) was established in 1948, and has evolved into one of the Country's leading centres dedicated to the sport of rowing, which is set in the beautiful surroundings of the Nene Valley. It affiliates to British Rowing and, in recent years,

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has achieved considerable success at all levels including medals at the National Rowing Championships, National Veterans Regatta, British Indoor Rowing Championships, the World Masters Regatta and Henley Royal Regatta.

The Club has excellent facilities; with its own exclusive use, purpose built 4 lane 1000m training/regatta Lake and access to 13km of non-tidal river. It offers Learn 2 Row courses for both juniors and seniors with coached progression to competitive squads or recreational activities. Membership is 250+ catering for ages from 11 years – 80 years and for all levels of commitment. It also has a well-equipped gym and ergo room which allows for quality indoor winter training. Programmes offered by PCRC include:

- | | | | |
|--------------------------|-------------------------------------|--------------------------|---------------------|
| <input type="checkbox"/> | Adaptive rowing | <input type="checkbox"/> | Recreational rowing |
| <input type="checkbox"/> | Adult (including beginner) rowing | <input type="checkbox"/> | Explore rowing |
| <input type="checkbox"/> | Junior rowing (including beginners) | <input type="checkbox"/> | Masters rowing |

Consultation indicates that it has a development plan with a 2020 vision of becoming a fully inclusive centre of excellence for rowing in the East of England with the aim to grow to 300 members and expand the current facilities.

Participation has been increasing within the last few years as PCRC has grown from 200 members to 250 members, so it believes the target of 300 is very achievable.

The lake and boat house (c.75 boats) are reported to be in very good condition while the clubhouse is in average condition. Whilst facilities currently meet membership needs, the aspiration is to grow. There are plans in place to expand the facilities with a larger conservatory/kitchen to improve the conference facilities and to extend the gym to provide be more indoor rowing facilities, and a larger boat house to store more boats.

In order to achieve its ambition, PCRC is aware that it will require more qualified coaches and volunteers to run the operations; this is also included in the development plan.

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11.4 Climbing

The Peterborough Climbing Centre caters for all abilities. It was transformed from a redundant squash court in 1995 into to a dedicated climbing centre that has bouldering, top roping and leading climbing elements built in. It has a seven metre high moulded surface wall, with slabs, cracks, overhangs and arêtes plus a seven metre roof section which includes a large stalactite; and a bat cave with free form sides and a Woody Wave ceiling for bouldering. For keen trainers there is a balcony traverse, finger boards, a campus board and a roped ladder.

Climbs (up to 6.5m high) are suitable for both lead and top roping with 20 lines, plus vertical and overhanging sections, and belay ledges. Added in 1998, is a 12m roof route for horizontal climbing (possibly the largest in the country) plus large stalactite in the centre this addition created a total of 176 m² of wall surface.

A range of opportunities is on offer ranging from pay and play, beginners and introductory courses and advanced climbing options.

The nearest dedicated centres offering bouldering, top roping and lead climbing are: Cambridge Climbing Centre which is just under one hour drive away and the Big Rock Climbing Centre in Milton Keynes also just over one hour's drive away.

11.5 Trampoline Park

The growth of the trampoline park sector is a recent trend. They have been available in the USA for several years and have become increasingly popular in the UK over the past two. The number of trampoline parks in England and Wales has increased from just six at the end of 2014 to almost 100 in 2016.

Bounce Indoor Trampoline Park (Bounce) opened in Peterborough in May 2016. It is a trampoline playground for ages three and over. It consists of a main arena with wall to wall interconnected trampolines, as well as a dodgeball court, a world-standard foam pit, slam dunk hoops, a gladiator pit, fitness challenge zone and gymnastics runways. Bounce also has an arcade, Bounce Central café, and birthday party areas, including dedicated VIP party rooms. Bounce has created a Reboot Fitness program, a boot camp style exercise class incorporating drills only possible on trampolines. At these venues, trampolining is generally recognised to be a pure leisure activity rather than a serious sport.

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Summary: Other sports

- There is a wide range of sporting opportunities across the Borough.
- Challenges largely relate to ensuring that facilities remain affordable and accessible.
- Participation and membership numbers are important to club sustainability as the development of volunteers.
- All squash courts in the area are above average quality. There is facility adaptation to squash courts at Bushfield Leisure Centre to cater for accessibility for wheelchair users.
- The rowing club has excellent purpose built facilities and is ambitious to grow and develop.
- There is one dedicated climbing facility in the area with its nearest competitor's one hour drive time away.
- The Trampoline Park is a recreational leisure facility.

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SECTION 12: SWOT ANALYSIS

The following SWOT analysis identifies key issues for discussion;

12.1 Strengths

- PCC recognises the importance of its leisure facility stock to health and wellbeing and future planning needs.
- There are 15 sports halls and four swimming pools in the City offering clear community access.
- The size and variety of sports halls allows a wide range of sports to be played and the local community has access to a good choice of sports (traditional and non-traditional) at a range of levels from beginner and recreational activity through to athletes competing on a national stage.
- The sports of handball, roller hockey, ice hockey, ice skating, swimming and indoor bowls all provide activity from recreation through to national competitors.
- A range of health initiatives with the aim of getting the inactive active, reducing obesity and supporting people in disadvantaged areas – is available at PCC facilities.
- The quality of facilities in Peterborough is generally good and above average.
- The majority of facilities are located in areas of higher population and are relatively accessible to people from higher areas of deprivation.
- Several clubs (table tennis, handball and badminton) appear to cater for members from different ethnicities and communities, engendering good race relations.
- The City of Peterborough Swimming Club is one of the top 10 competitive clubs in the country and regularly produces national and international swimmers.
- Health and fitness facilities are located in areas of high population density. With 1,628 health and fitness stations, there is sufficient to accommodate current and future population increases.
- Peterborough Indoor Bowls Club is thriving and sustainable with capacity for more members.
- The Ice Rink is in good condition and has seen recent participation increases.
- Peterborough Rowing Club has good facilities and ambition to grow and expand.
- Gymnastics is well serviced in the City with three dedicated facilities and a trampoline club which hires leisure centre facilities.

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12.2: Weaknesses

- Vivacity and PCC do not appear to be working to the same values and objectives.
- The contract between Vivacity and PCC does not allow for any review for the next 19 years.
- Clubs using indoor dry facilities are struggling to expand due to limited available sports hall space. This concurs with the FPM which indicates an under-supply of sports hall space.
- Gladstone Park Community Recreational Centre sports hall is in poor condition and a poor design which is affecting bookings and programmes of use adversely.
- There is insufficient pool space across the City for the overall delivery of swimming; this is confirmed via the KKP audit and FPM data.
- As a net importer of swimming the City is exacerbating its problem with already crowded pools.
- Three pool sites (Regional Pool, Jack Hunt and Thorpe Wood) are over 25 years old and are likely to need significant investment or are coming to the end of their economic life cycle.
- Embankment (Regional Pool) was re-measured a couple of years ago and is found to be too short. This has curtailed the swimming events programme at the facility.
- Fragmented sports hall management means disjointed programmes and limited coordination.
- Lack of formal community use agreements with schools suggest that access to their facilities is tenuous, at best.
- Peterborough Indoor Bowls Club requires a new rink floor and new changing rooms/refurbished changing rooms and has yet to raise the funding for renovation.

12.3 Opportunities

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- Review timing is opportune. PCC has the chance to review how it intends to offer facilities in the future, the communities it wishes to serve and how it will underpin its commitment to tackling wider health and wellbeing, obesity and social care agendas.
- There is a commitment to future PCC planning policy being developed to support sport and leisure facility provision in line with the needs set out in this assessment and the strategy.
- PCC and Vivacity need to work better together to ensure that PCC aims to ensure increases in participation from hard to reach groups, in particular are reflected in operational practice.
- Improved performance measurement could create better links to health and wellbeing agendas.
- PCC needs to ensure that key decision makers are brought into the strategic process moving forward, especially those involved in health and wellbeing.
- To invest and, in some instances expand and upgrade key sports hall venues.
- To adopt a co-ordinated approach in respect of City sporting/fitness activity operators, schools, NGBs, clubs, colleges and Public Health – which could work in partnership to drive (and accommodate) existing demand and better cater for potential participation increases.
- Gladstone is a key centre offering specific programmes related to the health and wellbeing agenda. Further activities and use of other facilities should be considered if real change is to be made to address wide health issues in Peterborough.
- A cross sport volunteer workforce development strategy is needed to drive up support for local clubs leading to increased sustainability.
- There is an opportunity to build on City's strengths in handball, roller hockey, ice hockey, ice skating, badminton, netball, basketball and swimming to increase participation further.
- Further investigation of the potential to invest in a dedicated indoor facility for handball, roller hockey, futsal, basketball and netball to enable these sports to develop in the City is needed.
- Investment in a new 8 lane 25m pool, learning pool (which could also accommodate diving and synchronised swimming) is needed as an absolute minimum.
- The Woodlands site needs to be brought back into use or the provision replaced.
- Badminton England is interested in developing badminton as a hub in the area.

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12.4: Threats

- The increasing financial constraints within which PCC has to work.
- The specific health challenges faced by an ageing population but also increasing demand from younger elements of the population.
- The aging facility stock, in particular pools and sports halls.
- The strain on what are already full and over-stretched facilities, in particular swimming pools.
- The limited level of influence that PCC has on educational facilities and those operated by Vivacity. The 19 year balance of the 25 year non-negotiable contract with Vivacity is an issue.
- Not investing in good maintenance and refurbishment programmes will lead to the City's existing facilities declining further creating greater future problems.
- PCC needs to continue to ensure that its own venues are accessible to disadvantaged and the more inactive/sedentary groups across the City.
- Projected increases in the number/proportion of older people (55+), allied to population increases will place increasing strain on current stock when efficiencies are paramount.
- The rising age profile of the population is likely to lead to increased demand for facilities during peak periods and during the day (when education stock is generally inaccessible).
- If investment in sport/physical activity facilities is not coordinated opportunities via CIL or s.106 will be implemented on a piecemeal basis to less than optimum impact.
- If not addressed, the under-supply of sports halls and pools may become increasingly significant as housing and population (numbers and age profile) increases.
- The quality of PIBC will reduce should the club not be able to invest the necessary funds.

12.5: Summary and strategic recommendations

This is a brief summary of the key findings, followed by a number of initial strategic recommendations.

Management of sports halls is diverse with schools, Vivacity and PCC responsible for different facilities. There is currently unmet demand for swimming, badminton, basketball and a range of other indoor sports across the City. All indicate that they would prefer more time to develop their sport. Anticipated change in the age profile of the population suggests that facility programmes and opening

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times will need to ensure that older people are fully included. This is difficult given current occupancy levels in some centres and reliance on school sports facilities to meet the overall demand in the City.

PCC's relationship with Vivacity appears not to be as coherent as it could be with limited monitoring and evaluation available due to weak reporting from Vivacity. The Contract runs until 2041 with no opportunity for review. The opportunity exists to consider investing in new leisure stock (both water and sports hall space) with a view to providing facilities which are fit for the 21st Century. Not only is there a requirement for increased water space but consideration will need to be made as to where and in what format the water space is offered. It will also be necessary to undertake a feasibility to understand which other facilities will complement the water offer.

In particular, thought should be given to what the water space will primarily be used for. This is normally a mixture of:

- Learn to swim programmes
- Club swimmers
- Swimming for fitness
- Women only swimming
- Adult only swimming
- Children's fun activities
- Cultural specific activities
- Other aquatic clubs such as diving and synchronised swimming.

Consideration is needed in respect of the location of any new development based on a range of factors including population density and the likelihood of attracting harder to reach groups.

Given the different demands placed on water space, thought should be given to ensuring maximum flexibility (e.g. use of moveable floor to create deep water options). It should also take account of complementary activities and services (from both a physical activity and financial perspective) to ensure sustainability and economies of scale from the outset. The audit highlights the absence of complementary programming and pricing at facilities in the City. It is acknowledged that coordination (even if short term in nature) takes time and effort and will need to be undertaken by a lead organisation (probably PCC itself).

Gymnastics, roller sports, table tennis and handball are popular and offer participation through to performance opportunity in the Borough. Support from PCC and relevant NGBs is required to help to drive up participation further, leading to demand for different

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types of indoor sports halls (either separately or as part of a larger development). Peterborough also has a thriving indoor bowls facility despite current regional and national trends.

Key strategic recommendations therefore include to:

- Improve the basis of strategic work across a range of agencies including Public Health and Living Sport to ensure that real progress is made in respect of all aspects of increasing physical activity and sport.
- Increase the number and improve the quality of sport and physical activity facilities, including swimming pools and sports halls, to meet both current need and future demand in line with the identified housing and population growth and the increased 'grey market' in the area.
- Ensure that all school sports facilities are made fully available for community use (through binding and appropriate community use agreements) and that an agreed minimum level of availability is agreed. This will require the Council to negotiate with some schools to substantially increase their availability.
- Coordinate community access to, and the programming and pricing of, facilities (including schools) across the City within the public estate.
- Provide a new swimming pool venue (It is suggested that, subject to further feasibility study assessment, that this should comprise an 8 lane 25m pool plus a teaching pool.
- Ensure that any new swimming provision is complemented with high quality health and fitness provision. Not only are 'working out' and fitness classes popular, but membership revenue plays an important role in income generation, which in turn makes a positive contribution to the business model, potentially eliminating the need for revenue subsidy.
- Consideration should also be given to whether other complementary services can be hosted within any new build (e.g. library, health facility, etc).
- Consider whether and how it may be feasible to develop a ball-sports centre to cater for netball, basketball and handball – possibly in tandem with a new pool development.
- Support other developments (via planning, developer contributions and officer expertise) which may assist in increasing sport and physical activity within the wider city community (e.g., handball, table tennis, basketball and netball).
- Ensure that PCC owned facilities make a progressively greater (and measured) contribution to reducing health inequalities and are fully accessible from all the City's communities through targeted initiatives, facilities, programming and training.
- Assist and broker partnerships between schools and stakeholder clubs/groups to explore the benefits of engaging with 'key-holder groups' as part of a process of minimising staffing costs associated with increasing access to and limiting the operation of, use of school sports facilities. It should be noted that this is not a short term measure but one that needs to take account of competing interests.

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- Improve the breadth, depth and quality of performance management data collected (and shared) and the associated analysis of facility usage to inform future marketing, promotion, programming and pricing etc.
- Identify ongoing investment, maintenance and refurbishment requirements to protect and improve existing sports facilities

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APPENDIX 1: ACTIVE PLACES (ACTIVE PLACES POWER, SPORT ENGLAND)

The Active Places database contains information on c.60,000 facilities; the artificial grass pitches, sports halls and swimming pools in Peterborough are listed and mapped below.

Table 10: Active places and facilities

Site Ref	Site name	Facilities		
		Hall	Pool	AGP
1	Arthur Mellows Village College	Hall		AGP
2	Bannatynes Health Club (Peterborough)		Pool	
3	Bushfield Leisure Centre	Hall		AGP
4	City Of Peterborough Academy	Hall		AGP
5	Club Moativation (Peterborough West)		Pool	
6	Embankment Sports & Athletics Arena		Pool	AGP
7	Fulbridge Academy	Hall		AGP
8	Gladstone Park Community Centre	Hall		AGP
9	Hampton College	Hall		
10	Hampton Hargate Playing Fields			AGP
11	Hampton Leisure Centre	Hall		
12	Highlees Primary School	Hall		
13	Imagine Health and Spa (Peterborough)		Pool	
14	Jack Hunt School	Hall		
15	Jack Hunt Swimming Pool And Gym		Pool	
16	Kings School	Hall		
17	Kings School Playing Field			AGP
18	Leighton Primary School	Hall		
19	Lucozade Powerleague Soccer Centre (Peterborough)			AGP
20	Marriott Leisure Club (Peterborough)		Pool	

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21	Nene Park Academy	Hall		AGP
22	Paston Ridings School		Pool	
23	Peterborough Regional College	Hall		AGP
24	Peterborough Town Sports Club			AGP
25	Raf Wittering			AGP
26	St John Fisher Catholic High School	Hall		AGP
27	Stanground Sports Centre	Hall	Pool	AGP
28	The Grange			AGP
29	The Peterborough School	Hall		
30	The Riverside Pavilion	Hall		AGP
31	The Voyager Academy	Hall		AGP
32	Thomas Deacon Academy	Hall		AGP
33	Thorpe Primary School	Hall		
34	Thorpe Wood Health & Racquets Club		Pool	
35	Vivacity Premier Fitness		Pool	

APPENDIX 2: Economic Impact and Value of Sport (Nov 2015)

Measure	England		Peterborough	
Participation impacts				
Sports & fitness memberships	£4,646.4m	22.8%	£17.8m	26.7%
Education and training	£4,630.3m	22.7%	£3.9m	5.8%
Sports equipment	£1,267.2m	6.2%	£8.0m	12.0%
Sports participation	£1,267.2m	6.2%	£0.5m	0.7%
Sportswear	£84.5m	0.4%	£17.0m	25.5%
Sub-total	£11,895.6m	58.3%	£47.3m	70.8%
Non participation impacts				

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TV and satellite broadcasting*	£4,646.4m	22.8%	£4.5m	6.7%
Sports equipment	£1,584.0m	7.7%	£10.0m	15.0%
Spectator sports	£1,161.6m	5.7%	£2.7m	4.0%
Sportswear	£422.4m	2.1%	£1.6m	2.4%
Sports related gaming/betting	£690.0m	3.4%	£0.7m	1.0%
Sub-total	£8,504.4m	41.7%	£19.4m	29.2%
Overall total	£20,399.9m	100.0%	£66.7m	100.0%

Note: Totals in local authority based figures may differ slightly due to rounding

* This relates GVA to employment connected to broadcasting as opposed to subscriptions by area.

Figure 7: Economic impact of sport – Peterborough (Source: Sport England 2015)

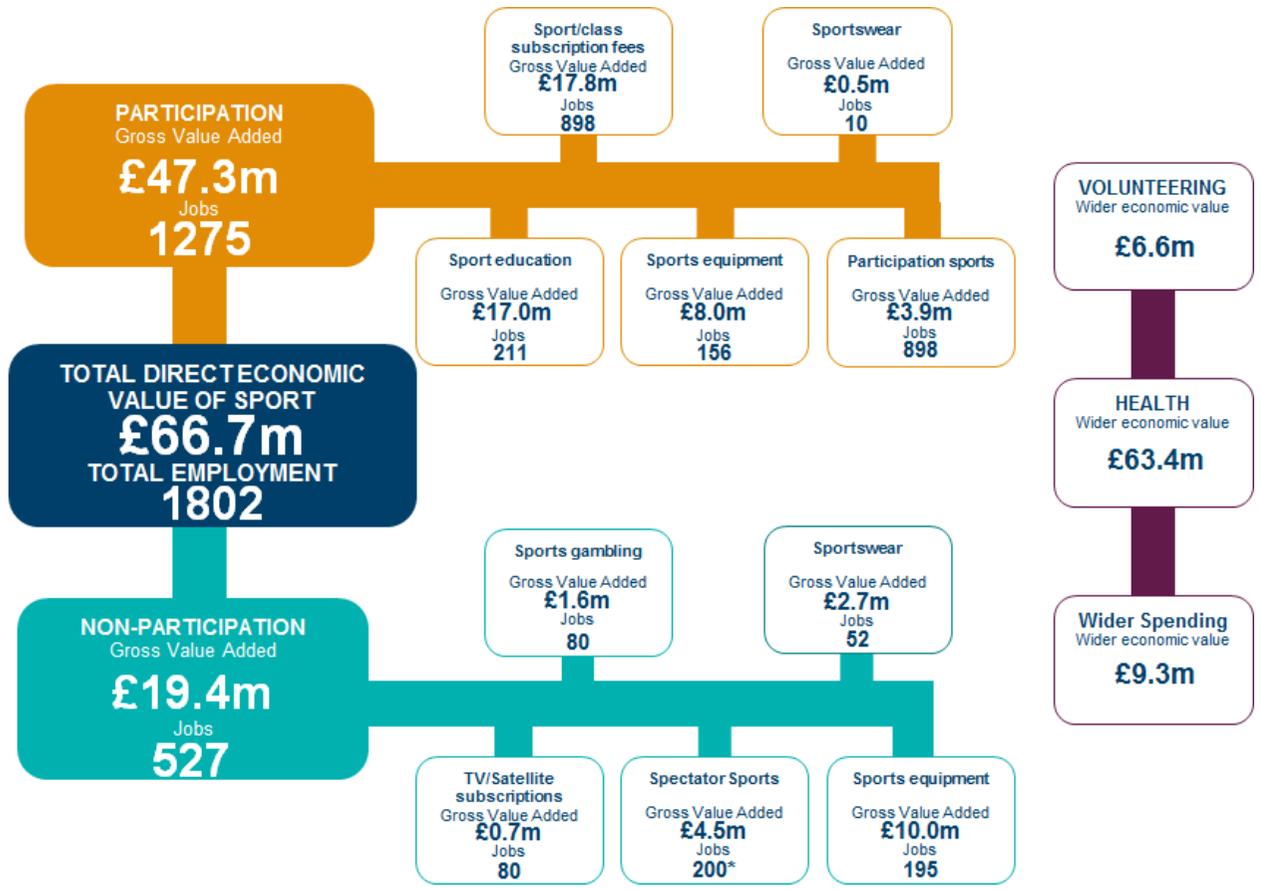
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APPENDIX 3: Sport England Market Segmentation Segments

	Segment name and description	Segment characteristics	Main age band	Socio eco group	1x30	% Eng-popn	Media and Communications	Key brands	Top sports (played at least once a month) and sporting behaviour
					3x30				
	Ben Competitive Male Urbanites Also known as Josh, Luke, Adam, Matesuz, Kamil	Male, recent graduates, with a 'work-hard, play-hard' attitude. <i>Graduate professional, single.</i>	18-25	ABC1	69%	4.9%	Ben is a heavy internet user, using it for sports news, personal emails, social networking and buying films, games and tickets. He is highly responsive to internet advertising.		Ben is a very active type and takes part in sport on a regular basis. He is the sportiest of the 19 segments. Ben's top sports are football (33%), keep fit/ gym (24%), cycling (18%), athletics including running (15%) and swimming (13%).
					39%				
	Jamie Sports Team Lads Also known as Ryan, Nathan, Ashley, Adeel, Pawel	Young blokes enjoying football, pints and pool. <i>Vocational student, single.</i>	18-25	C2DE	59%	5.4%	Jamie is a prolific mobile phone user and as uses this as a primary source of information. He likes to text rather than talk, and uses 3G for sports results and SMS text information services.		Jamie is a very active type that takes part in sport on a regular basis. Jamie's top sports are football (28%), keep fit and gym (22%), athletics including running (12%), cycling (12%) and swimming (10%).
					31%				
	Chloe Fitness Class Friends Also known as Nisha, Sophie, Lauren, Charlotte, Lucy	Young image-conscious females keeping fit and trim. <i>Graduate professional, single.</i>	18-25	ABC1	56%	4.7%	Chloe is a heavy internet and mobile phone user. She uses her mobile to keep in contact with friends and family, preferring this to her landline. Chloe has a new 3G phone which provides internet access but is still likely to use text as her first source of information.		Chloe is an active type that takes part in sport on a regular basis. Chloe's top sports are keep fit/ gym (28%), swimming (24%), athletics including running (14%), cycling (11%) and equestrian (5%).
					23%				
	Leanne Supportive Singles Also known as Hayley, Kerry, Danielle, Nisha, Saima	Young busy mums and their supportive college mates. <i>Student or PT vocational, Likely to have children.</i>	18-25	C2DE	42%	4.3%	Leanne is a light internet user and a heavy mobile phone user, using this instead of a landline to contact friends. She uses SMS text services and also entertainment features on her mobile. Leanne's mobile is likely to be pay-as-you-go and she responds to text adverts.		Leanne is the least active segment of her age group. Leanne's top sports are keep fit/ gym (23%), swimming (18%), athletics including running (9%), cycling (6%) and football (4%).
					17%				
	Helena Career Focused Female	Single professional women, enjoying life in the fast lane.	26-45	ABC1	53%	4.6%	Helena always has her mobile and PDA on hand so that she is contactable for work and social calls. She is a heavy		Helena is a fairly active type that takes part in sport on a regular basis. Helena's top sports are keep fit/ gym

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	Also known as Claire, Tamsin, Fiona, Sara, Joanne	Full time professional, single.			19%		internet user, but mainly from home, and uses this as her primary source of information.		(26%), swimming (22%), cycling (11%), athletics including running (9%), and equestrian (3%).
	Tim Settling Down Males Also known as Simon, Jonathan, Jeremy, Adrian, Marcus	Sporty male professionals, buying a house and settling down with partner. <i>Professional, may have children, married or single.</i>	26-45	ABC1	62%	8.8 %	Tim's main source of information is the internet -he uses this for information on property, sports and managing his finances. He is a heavy mobile phone user and likes to access information 24/7. Tim will often buy things online and is relatively likely to use SMS text alerts and 3G services.		Tim is an active type that takes part in sport on a regular basis. Tim's top sports are cycling (21%), keep fit/ gym (20%), swimming (15%), football (13%) and golf (7%).
				27%					
	Alison Stay at Home Mums Also known as Justine, Karen, Suzanne, Tamsin, Siobhan	Mums with a comfortable, but busy, lifestyle. <i>Stay-at-home mum, children, married.</i>	36-45	ABC1	55%	4.4 %	Alison is a medium TV viewer and may have a digital package, but is unlikely to respond to TV advertising. She is a medium internet user and is unlikely to respond to internet advertising, but will use it as a source of information to aid her decision-making. She has a pay-as-you-go mobile for emergencies, but prefers to use her landline.		Alison is a fairly active segment with above average levels of participation in sport. Alison's top sports are: keep fit/ gym (27%), swimming (25%), cycling (12%), athletics including running (11%), and equestrian (3%).
				20%					
	Jackie Middle England Mums Also known as Andrea, Cheryl, Deborah, Jane, Louise	Mums juggling work, family and finance. <i>Vocational job, may have children, married or single.</i>	36-45	C1C2 D	47%	4.9 %	Jackie is a medium TV viewer, enjoying soaps, chat shows and dramas, and has Freeview digital channels. She is a light and cautious internet user, but has been encouraged by her children's prolific usage and is becoming more confident herself.		Jackie has above average participation levels in sport, but is less active than other segments in her age group. Jackie's top sports are keep fit/ gym (22%), swimming (20%), cycling (9%), athletics including running (6%), and badminton (2%).
				16%					
	Kev	Blokes who enjoy pub league games	36-45	DE	43%	5.9 %	Kev is a heavy TV viewer, likely to have a digital or cable package for extra sports		Kev has above average levels of participation in sport.

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	Early Retirement Couples Also known as Melvyn, Barry, Geoffrey, Linda, Susan, Patricia	their careers. <i>Full-time job or retired, married.</i>			10%		read the Times of Daily Telegraph, and a local paper. They have increased their use of the internet and may now have access to it at home.		Roger and Joy's top sports are keep fit/ gym (13%), swimming (13%), cycling (8%), golf (6%), and angling (2%).
	Brenda Older Working Women Also known as Shirley, June, Maureen, Janet, Diane	Middle aged ladies, working to make ends meet. <i>Part-time job, married.</i>	46-65	C2DE	29%	4.9%	Brenda is a heavy TV viewer and is likely to respond to TV advertising. She is a medium radio listener, preferring local commercial stations. Brenda rarely has access to the internet, and is an infrequent mobile user. She enjoys reading the Mirror or the Sun.		Brenda is generally less active than the average adult. Brenda's top sports are keep fit/ gym (15%), swimming (13%), cycling (4%), athletics including running (2%) and badminton (1%).
				8%					
	Terry Local 'Old Boys' Also known as Derek, Brian, Malcolm, Raymond, Michael	Generally inactive older men, low income, little provision for retirement. <i>Job Seeker, married or single.</i>	56-65	DE	26%	3.7%	Terry is a high TV viewer, both at home and in the pub, particularly enjoying live sports coverage. He reads the tabloids on a daily basis. Terry does not use the internet, and does not feel he is missing out. He is unlikely to have a mobile phone.		Terry is generally less active than the average adult. Terry's top sports are keep fit/ gym (8%), swimming (6%), cycling (6%), angling (4%), and golf (4%).
				9%					
	Norma Late Life Ladies Also known as Pauline, Angela, Irene, Denise, Jean	Older ladies, recently retired with a basic income to enjoy their lifestyles. <i>Job seeker or retired, single.</i>	56-65	DE	23%	2.1%	Norma is a high TV viewer, enjoying quiz shows, chat shows, soaps and religious programmes. Most new technology has passed her by, having no internet access or mobile phone, but she uses her landline to call her family.		Norma is generally less active than the average adult. Norma's top sports are keep fit/ gym (12%), swimming (10%), cycling (2%), bowls (1%) and martial arts/ combat (1%).
				6%					
	Ralph & Phyllis	Retired couples, enjoying active and	66+	ABC1	28%	4.2%	Ralph and Phyllis are medium to light TV viewers, preferring to be out and about		Ralph and Phyllis are less active than the average adult, but sportier than

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	Comfortable Retired Couples Also known as Lionel, Arthur, Reginald, Beryl, Peggy, Marjorie	comfortable lifestyles. <i>Retired, married or single.</i>			9%		instead. They are unlikely to have access to the internet, although it is something they are considering. They read the newspaper daily: either the Daily Telegraph or Times.		other segments of the same age group. Ralph and Phyllis' top sports are keep fit/ gym (10%), swimming (9%), golf (7%), bowls (4%), and cycling (4%).
	Frank Twilight Years Gent Also known as Roy, Harold, Stanley, Alfred, Percy	Retired men with some pension provision and limited exercise opportunities. <i>Retired, married or single</i>	66+	C1C2 D	21%	4.0 %	Frank is a heavy TV viewer and enjoys watching live sport and notices TV advertising, which he is influenced by. He does not use the internet and is nervous of computers. Frank reads a newspaper most days, either the Daily Mail or Express. He does not have a mobile phone.		Frank is generally much less active than the average adult. Frank's top sports are golf (7%), keep fit/ gym (6%), bowls (6%), swimming (6%) and cycling (4%).
				9%					
	Elsie & Arnold Retirement Home Singles Also known as Doris, Ethel, Gladys, Stanley, Walter, Harold	Retired singles or widowers, predominantly female, living in sheltered accommodation. <i>Retired, widowed.</i>	66+	DE	17%	8.0 %	Elsie and Arnold are heavy TV viewers, enjoying quiz shows, religious programmes and old films. They generally do not have access to the internet or use a mobile phone, and only use their landline to call family		Elsie and Arnold are much less active than the average adult. Their top sports are keep fit/ gym (10%), swimming (7%), bowls (3%), golf (1%) and cycling (1%).
				5%					

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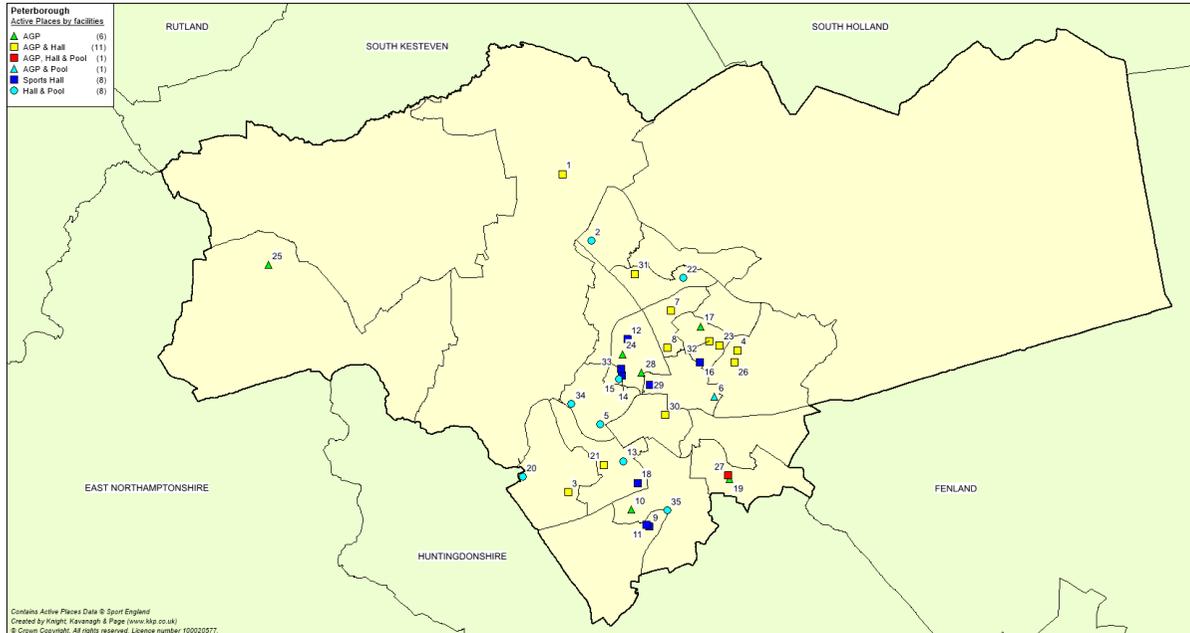
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APPENDIX 4: Map of Sports Facilities As Per Active Places In Peterborough

Figure 8: Active Places in Peterborough



Many of the artificial grass pitches (AGP), sports halls and swimming pools shown are either small and/or not available for community access.

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APPENDIX 5: FULL LIST OF STUDIOS IN PETERBOROUGH

Map Ref	Site Name	Condition
1	Arthur Mellows Village College	Above average
1	Arthur Mellows Village College	Above average
2	Bannatynes Health Club	Above average
2	Bannatynes Health Club	Above average
2	Bannatynes Health Club	Below average
9	Bushfield Leisure Centre	Above average
17	Club Moativation	Above average
20	Embankment Sports & Athletics Arena	Above average
20	Embankment Sports & Athletics Arena	Above average
21	Feelgood Fitness	Above average
30	Hampton Leisure Centre	Good
34	Jack Hunt School	Above average
44	Nene Park Academy	Above average
48	Ormiston Meadows Academy	Good
48	Ormiston Meadows Academy	Good
48	Ormiston Meadows Academy	Good
56	Peterborough Regional College	Good
56	Peterborough Regional College	Good
56	Peterborough Regional College	Good
63	St John Fisher Catholic High School	Above average
64	Stanground Sports Centre	Above average
64	Stanground Sports Centre	Above average
65	The Fitness Zone For Women	Below average
70	The Voyager Academy	Above average

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71	Thomas Deacon Academy	Above average
76	Thorpe Wood Health & Racquets Club	Above average
76	Thorpe Wood Health & Racquets Club	Above average
77	Trugym Peterborough	Above average
79	Vivacity Premier Fitness	Good
79	Vivacity Premier Fitness	Good
79	Vivacity Premier Fitness	Good
80	Werrington Leisure Centre	Good
80	Werrington Leisure Centre	Below average
80	Werrington Leisure Centre	Above average
80	Werrington Leisure Centre	Above average
82	YMCA Peterborough	Not assessed

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APPENDIX 6: - APS for all adults and nearest neighbours

Table 2.4: Active People Survey for all adults – Peterborough and nearest neighbours

KPI	National %	East %	Peterborough %	Nearest neighbours			
				Thurrock %	Swindon %	Milton Keynes %	Coventry %
<i>1x30 Indicator - Participation in 30 minutes moderate intensity sport per week.</i>							
2014/15	35.8%	35.6%	31.4%	31.6%	38.9%	33.5%	36.9%
<i>KPI 2 - At least 1 hour per week volunteering to support sport.*</i>							
2014/15	12.7%	13.3%	*	*	*	*	*
<i>KPI 3 - Club membership in the last 4 weeks.</i>							
2014/15	21.8%	22.5%	18.1%	16.7%	20.4%	22.2%	23.9%
<i>KPI 4 - Received tuition / coaching in last 12 months.</i>							
2014/15	15.6%	17.0%	14.8%	11.1%	15.6%	16.2%	17.5%
<i>KPI 5 - Taken part in organised competitive sport in last 12 months.</i>							
2014/15	13.3%	14.4%	12.1%	*	13.8%	*	12.0%

* Data unavailable, the question was not asked, or the sample size was insufficient.

Nearest neighbours data shown in table 4 is based on CIPFA Nearest Neighbours 2014/15.

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APPENDIX 7: - Swimming Lesson membership gender analysis (all postcodes)

Peterborough Centre	Female		Male		Total	
	Number	%	Number	%	Number	%
Bushfield Leisure Centre		0.0%	1	100.0%	1	100.0%
Jack Hunt Pool & Gym	187	42.7%	251	57.3%	438	100.0%
Regional Pool & Fitness Centre	288	48.8%	302	51.2%	590	100.0%
Vivacity Premier Fitness	119	54.8%	98	45.2%	217	100.0%
Total	594	47.7%	652	52.3%	1246	100.0%

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APPENDIX 8: - IMD ANALYSIS – GYM MEMBERS ACROSS PETERBOROUGH

Indices of Multiple Deprivation 2015 10% bands	Peterborough		All Centres		Bushfield LC		Hampton Leisure		Jack Hunt		Regional Pool		Vivacity Premier Fitness		Werrington	
	Population (mid-2012)	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
00 - 10%	30,566	16.4%	601	10.4%	112	29.9%	14	3.8%	14	13.6%	285	17.6%	171	5.7%	5	1.6%
10.1 - 20%	38,539	20.7%	700	12.1%	25	6.7%	14	3.8%	14	13.6%	339	20.9%	249	8.3%	58	18.8%
20.1 - 30%	20,707	11.1%	546	9.4%	36	9.6%	26	7.0%	7	6.8%	212	13.1%	257	8.5%	8	2.6%
30.1 - 40%	22,179	11.9%	1,009	17.4%	19	5.1%	93	25.1%	3	2.9%	319	19.7%	556	18.5%	19	6.1%
40.1 - 50%	11,255	6.1%	595	10.3%	3	0.8%	93	25.1%	10	9.7%	91	5.6%	394	13.1%	4	1.3%
50.1 - 60%	19,121	10.3%	814	14.1%	74	19.8%	29	7.8%	12	11.7%	175	10.8%	468	15.5%	56	18.1%
60.1 - 70%	8,615	4.6%	332	5.7%	4	1.1%	38	10.2%	5	4.9%	34	2.1%	205	6.8%	46	14.9%
70.1 - 80%	20,812	11.2%	615	10.6%	55	14.7%	33	8.9%	24	23.3%	85	5.3%	354	11.8%	64	20.7%
80.1 - 90%	12,600	6.8%	413	7.1%	45	12.0%	7	1.9%	14	13.6%	71	4.4%	227	7.5%	49	15.9%
90.1 - 100%	1,435	0.8%	163	2.8%	1	0.3%	24	6.5%	0	0.0%	8	0.5%	130	4.3%	0	0.0%
Total	185,829	100.0%	5,788	100.0%	374	100.0%	371	100.0%	103	100.0%	1,619	100.0%	3,011	100.0%	309	100.0%

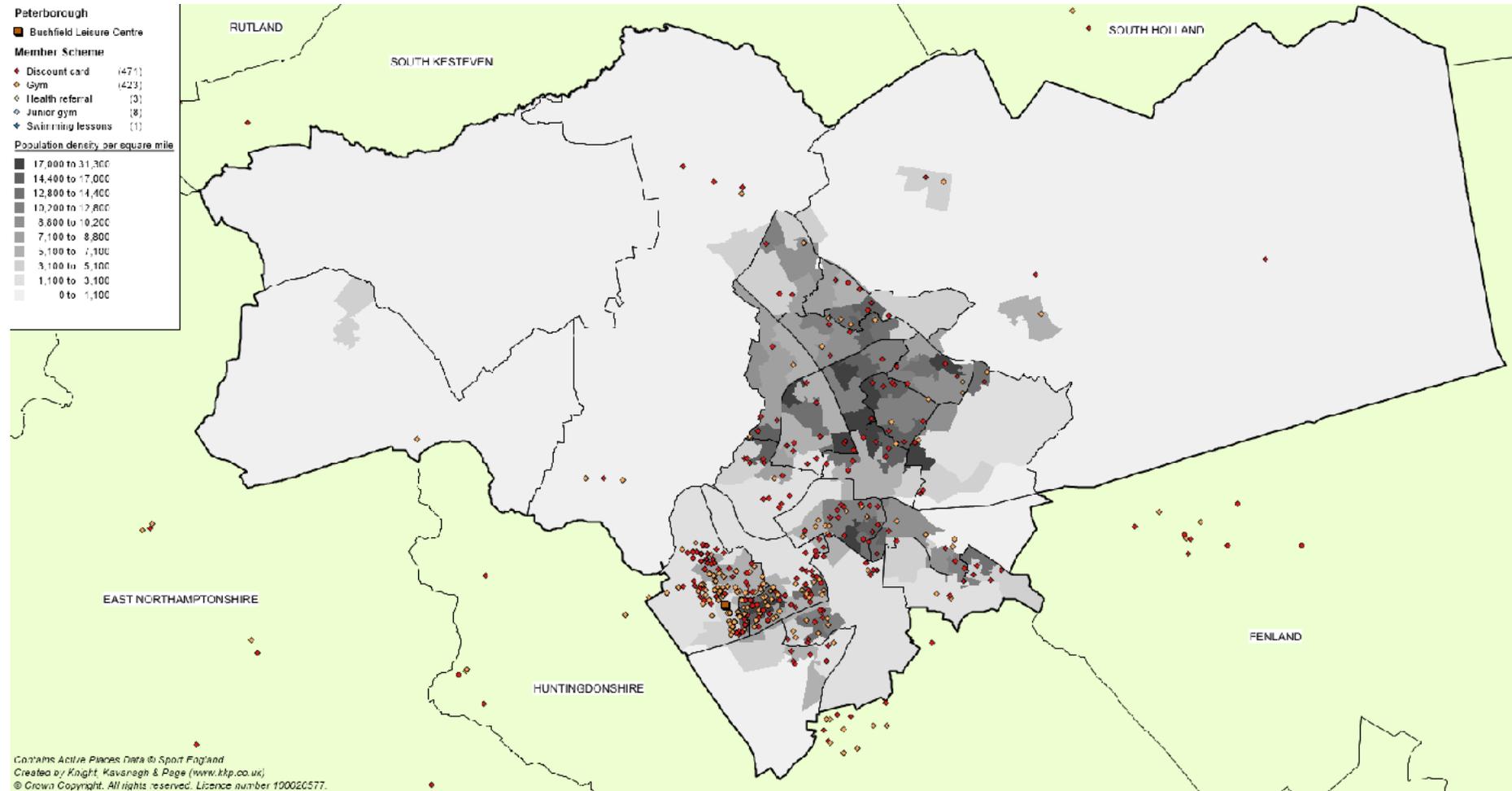
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APPENDIX 9: - Membership Distribution of Vivacity Sites:

Bushfield Leisure Centre:



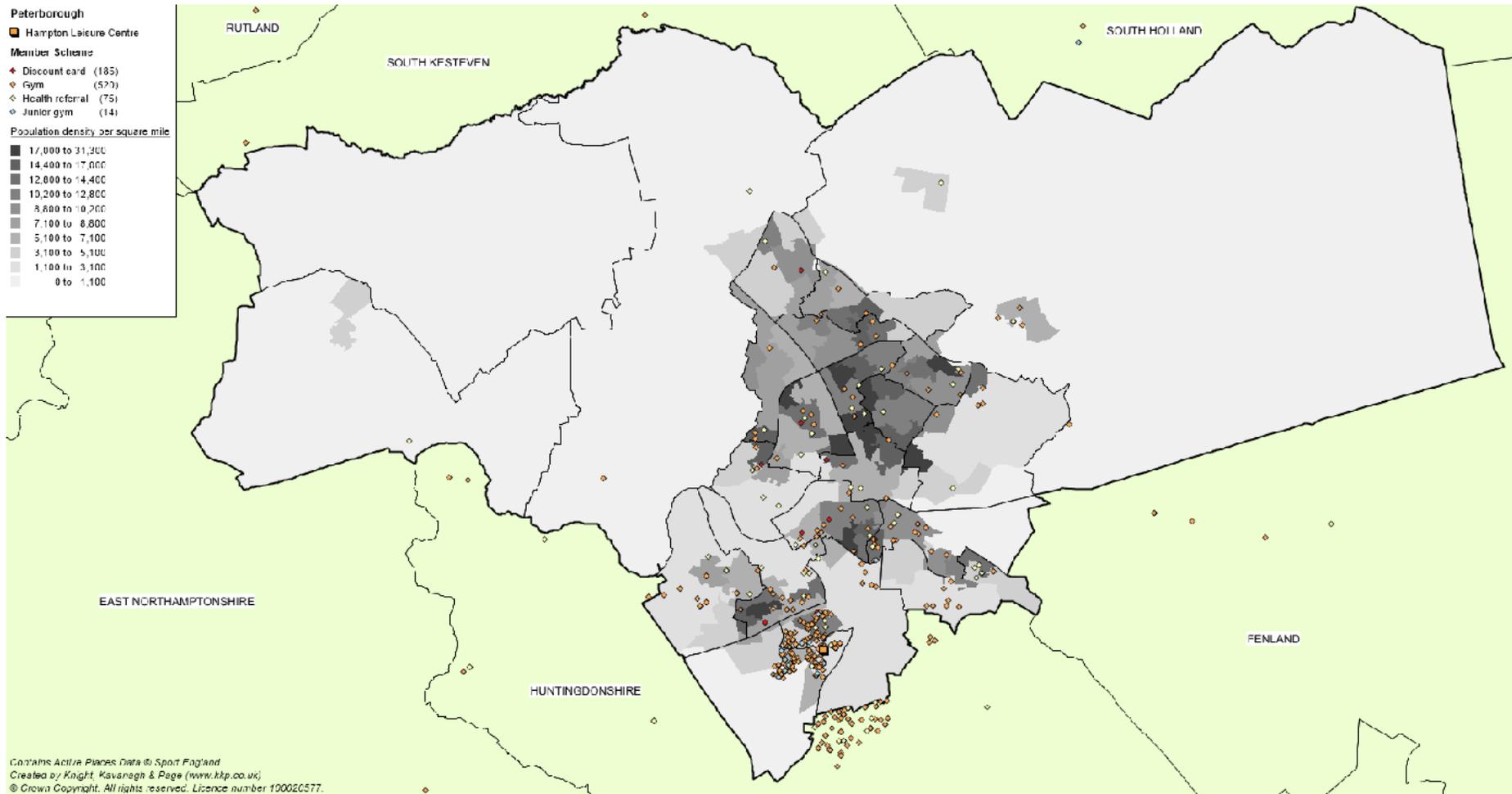
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Hampton Leisure Centre member distribution by membership scheme

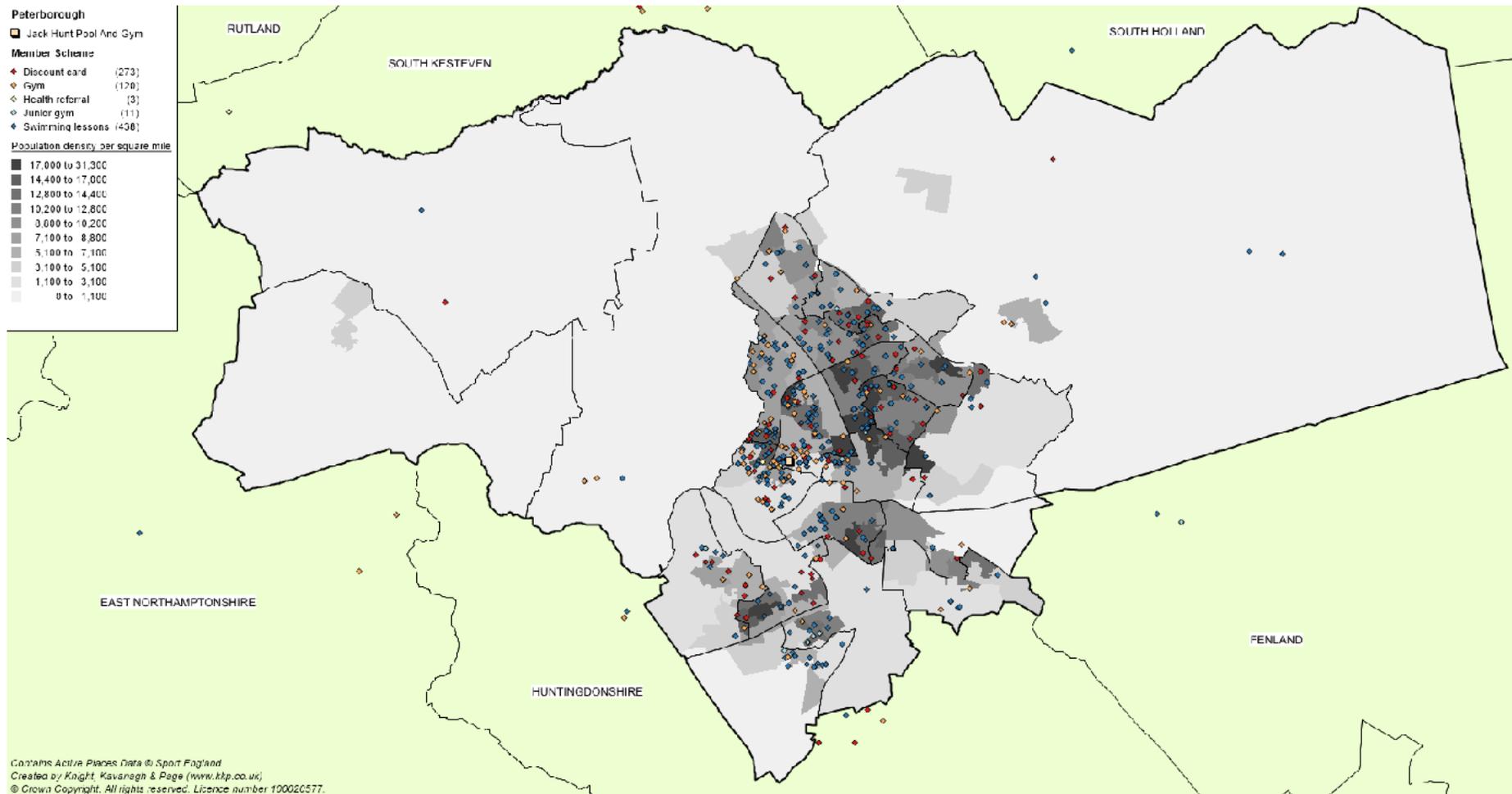


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Jack Hunt Pool & Gym member distribution by membership scheme



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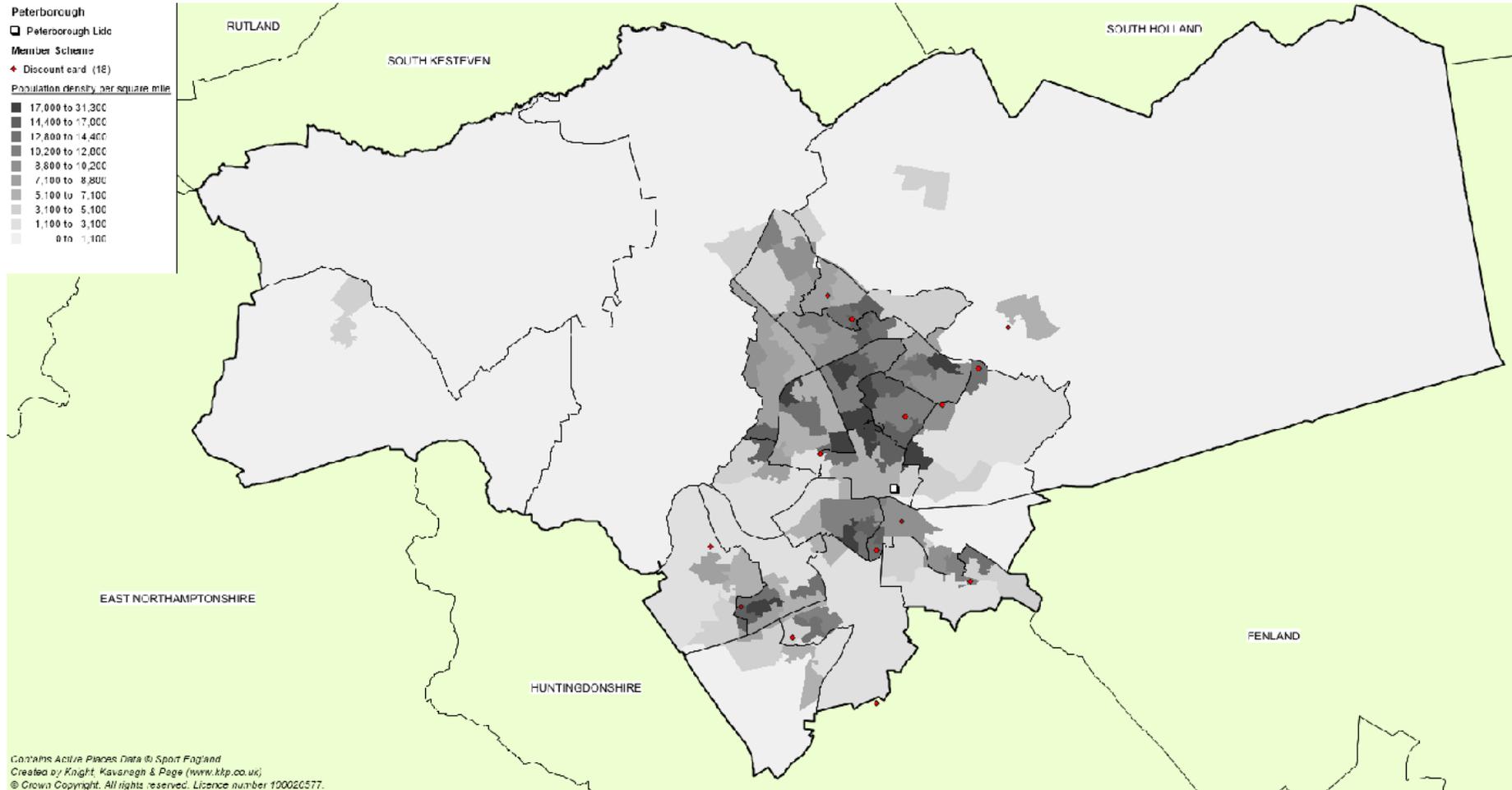
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Peterborough Lido members distribution by membership scheme

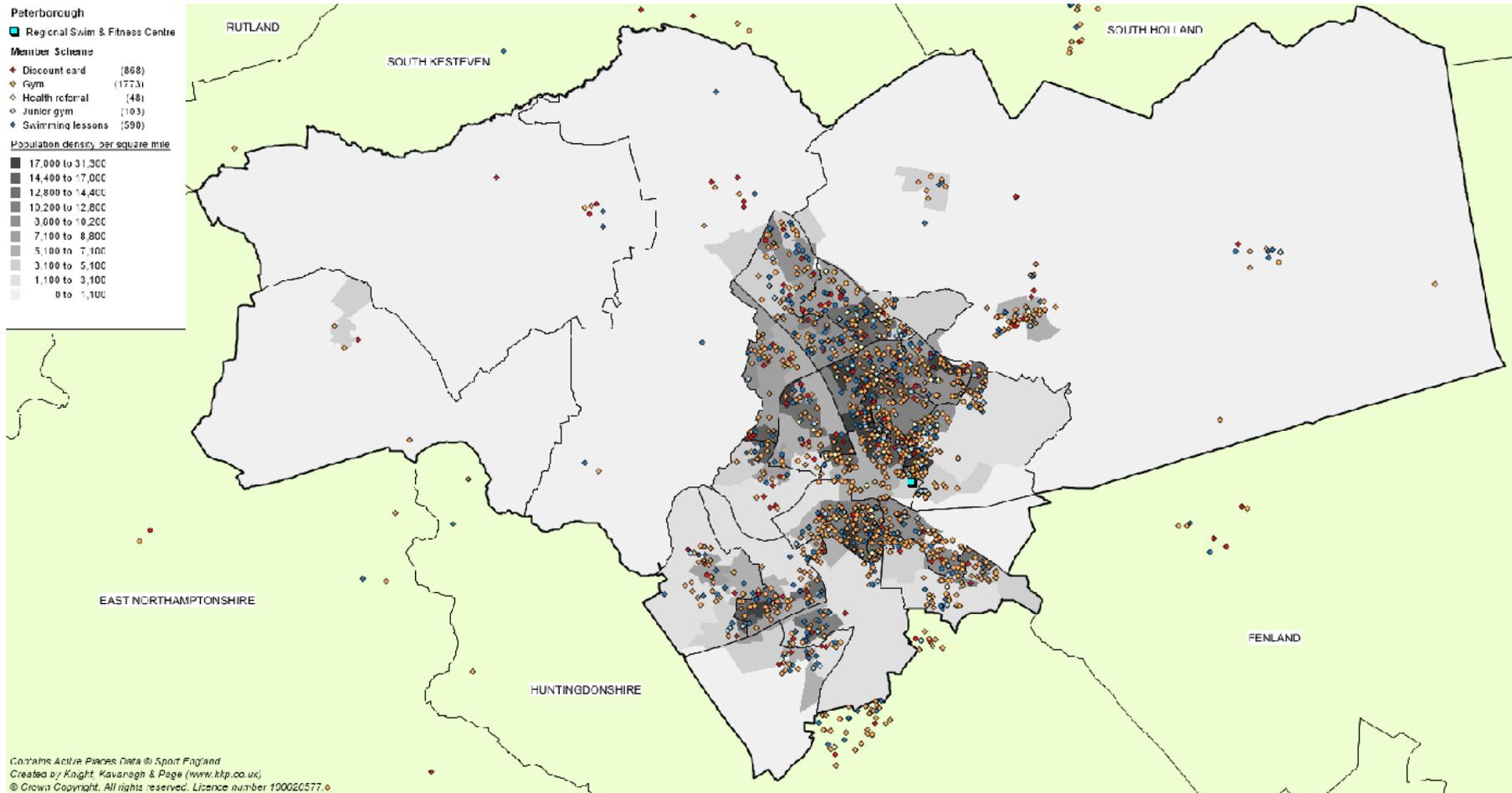


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Regional Pool and Fitness Centre member distribution by membership scheme



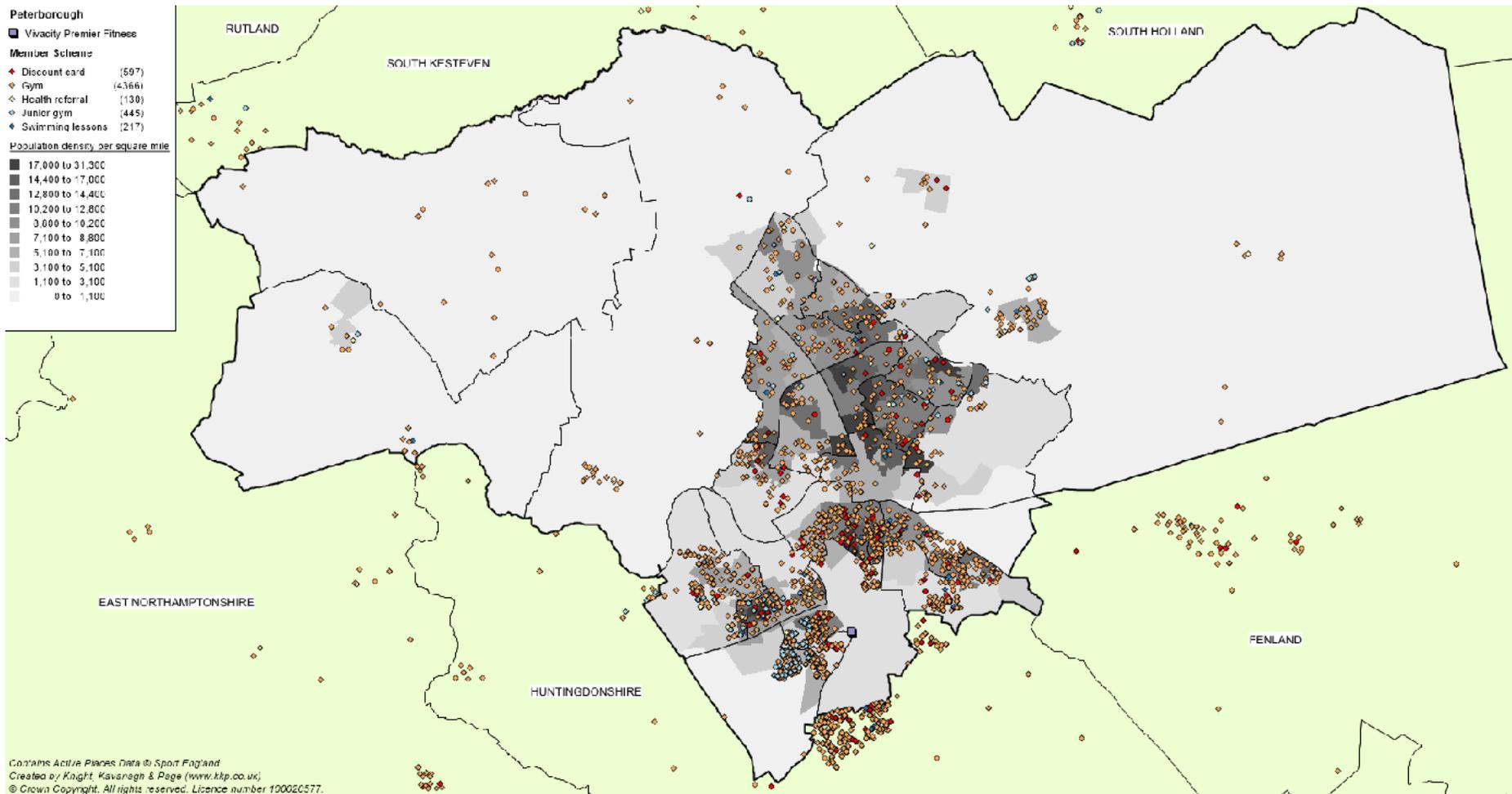
286

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Vivacity Premier Fitness member distribution by membership scheme



287

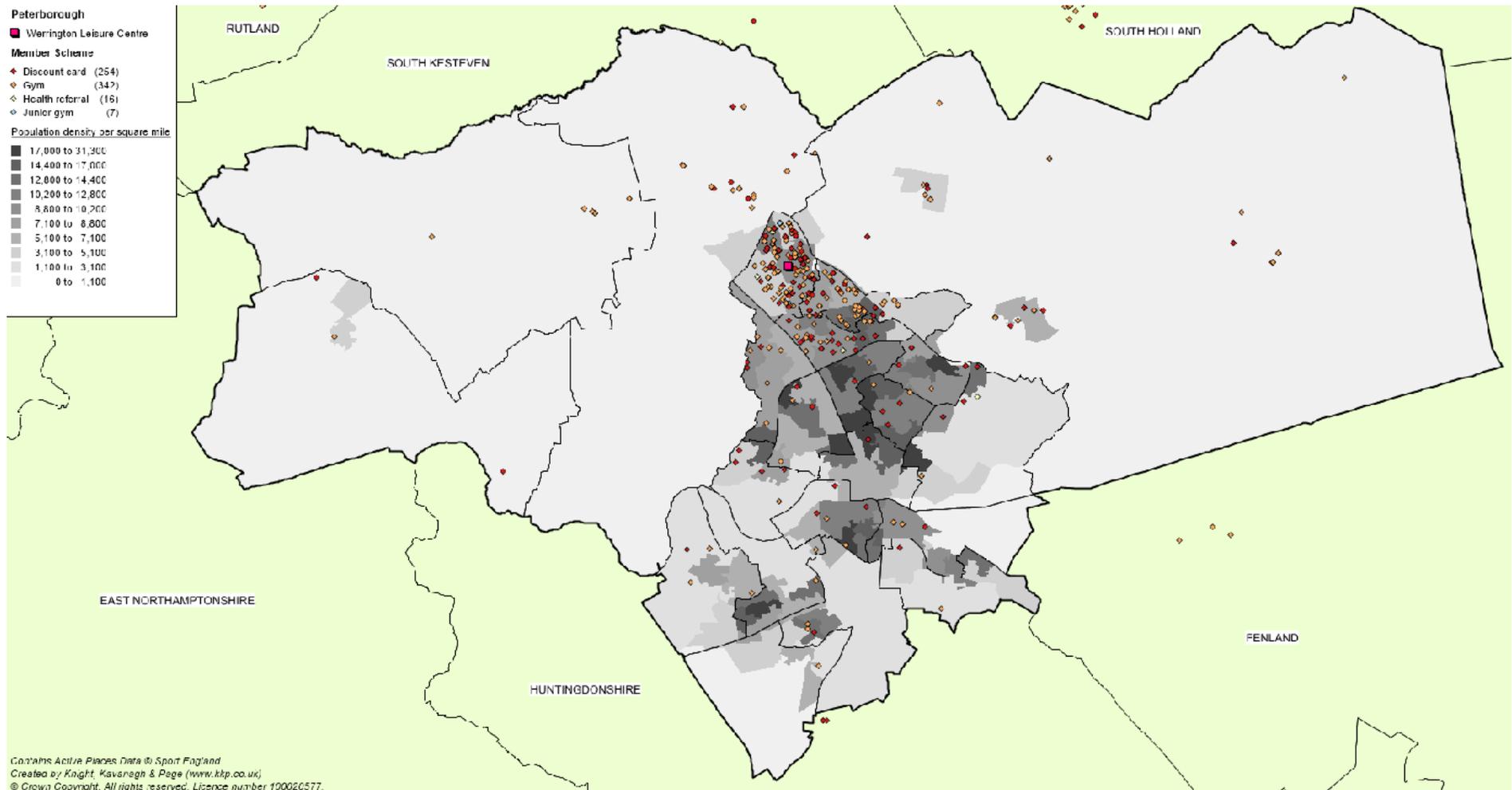
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Werrington Leisure Centre member distribution by membership scheme



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Table 6.8: Junior membership breakdown by site and gender

Peterborough Centre	Female		Male		Total	
	Number	%	Number	%	Number	%
Bushfield Leisure Centre	3	37.5%	5	62.5%	8	100.0%
Hampton Leisure centre	5	35.7%	9	64.3%	14	100.0%
Jack Hunt Pool & Gym	3	27.3%	8	72.7%	11	100.0%
Regional Pool & Fitness Centre	48	46.6%	55	53.4%	103	100.0%
Vivacity Premier Fitness	202	45.4%	243	54.6%	445	100.0%
Werrington Leisure Centre	2	28.6%	5	71.4%	7	100.0%
Total	263	44.7%	325	55.3%	588	100.0%

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GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 10
4 JULY 2018	PUBLIC REPORT

Report of:	Interim Director of Law and Governance	
Cabinet Member(s) responsible:	Cabinet Member for Resources	
Contact Officer(s):	Paulina Ford, Senior Democratic Services Officer	Tel. 452508

REVIEW OF 2017/2018 AND WORK PROGRAMME FOR 2018/2019

R E C O M M E N D A T I O N S	
FROM: Interim Director of Law and Governance	Deadline date: N/A
<p>It is recommended that the Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Considers items presented to the Growth, Environment and Resources Scrutiny Committee during 2017/2018 and makes recommendations on the future monitoring of these items where necessary. 2. Determines its priorities, and approves the draft work programme for 2018/2019 attached at Appendix 1. 3. Notes the Recommendations Monitoring Report attached at Appendix 2 and considers if further monitoring of the recommendations made during the 2017/2018 municipal year is required. 4. Notes the Terms of Reference for this Committee as set out in Part 3, Section 4, Overview and Scrutiny Functions and in particular paragraph 2.1 item 4 Growth, Environment and Resources Scrutiny Committee and paragraph 3.8 Flood Risk Management as attached at Appendix 3. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Committee on behalf of the Interim Director of Law and Governance.

2. PURPOSE AND REASON FOR REPORT

2.1 To provide the committee with a review of the work undertaken during 2017/8 by the Growth, Environment and Resources Scrutiny Committee and to consider if further monitoring of these items are required.

To determine the committee's priorities and approve the draft work programme for 2018/2019 attached at Appendix 1.

To note the recommendations made last year attached at Appendix 2 and consider if further monitoring is required.

To note the Terms of Reference for this Committee attached at Appendix 3.

2.2 This report is for Growth, Environment and Resources Scrutiny Committee to consider under its

Terms of Reference No. Part 3, Section 4, Overview and Scrutiny Functions, paragraphs 2.1, and 3, Specific Role of Overview and Scrutiny, sub paragraphs 3.1, 3.2, 3.3 and 3.8.

3. **TIMESCALES**

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. **BACKGROUND AND KEY ISSUES**

4.1 The Growth, Environment and Resources Scrutiny Committee was established by Council at its meeting on 12 October 2016.

4.2 During 2017/18 the Growth, Environment and Resources Scrutiny Committee scrutinised the following items:

Information / Update

- Review of 2016/17 and Future Work Programme 2017/2018

Monitoring / Calling to Account

- Skanska Annual Report 2016/17
- Technology Strategy and Digital Update
- Payment Strategy 2017-2021
- Peterborough Local Plan Proposed Submission
- Opportunity Peterborough Business Plan 2017-18 and Annual Review 2016-17
- Serco Annual Report 2016-2017
- Air Quality Monitoring Report
- Peterborough Rural (Farms) Estate Action Plan Update
- Monitoring Scrutiny Recommendations
- Forward Plan of Executive Decisions

Policy / Plans / Consultation

- Sport Strategy
- Peterborough Trees and Woodland Strategy
- PCC Biodiversity Strategy (Draft For Consultation)
- Peterborough Green Infrastructure And Biodiversity Supplementary Planning Document (SPD)
- Peterborough Flood And Water Management Supplementary Planning Document (SPD)
- Developer Contributions Supplementary Planning Document (SPD) Update
- Minerals And Waste Local Plan - Preliminary Draft For Consultation
- Peterborough City Council Investment Acquisition Strategy And Asset Management Plan

Call-In

4.3 One Call-in - 29 August 2017 Executive Decision - Approval for Junction 18 (Rhubarb Bridge) Highway Works - AUG17/CMDN/30 – Call-in not upheld

Task & Finish Groups

4.4 None

Joint Committees

- 4.5
- Joint Scrutiny of the Budget – Phase One 29 November 2017
 - Joint Scrutiny of the Budget Phase Two – 20 February 2018

Recommendations Made

4.6 A list of any recommendations made during the year are attached at Appendix 2 for consideration.

5. WORK PROGRAMME 2018/2019

- 5.1 The Committee is asked to consider the work undertaken during 2017-2018 and make recommendations on the future monitoring of any of these items where necessary.
- 5.2 In preparing a work programme for 2018-2019, the Committee is requested to consider its functions as set out in the terms of reference attached at Appendix 3 - Part 3, Section 4, Overview and Scrutiny Functions and Terms of Reference.
- 5.3 A draft work programme which shows the items identified for scrutiny at the Annual Work Programming Session held on 5 June 2018 is attached at Appendix 1 for consideration and approval.

6. CONSULTATION

- 6.1 N/A

7. REASON FOR THE RECOMMENDATION

- 7.1 To ensure the Scrutiny Committee fulfil the requirements as set out in the terms of reference attached at appendix 3.

8. IMPLICATIONS

Financial Implications

- 8.1 None

Legal Implications

- 8.2 A review of last year's priorities, acting upon lessons learnt and continuous improvement and approval of the coming year's Scrutiny priorities providing a planned and focussed approach to the work of Scrutiny, is in keeping with good governance.

Equalities Implications

- 8.3 None

Rural Implications

- 8.4 N/A

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 9.1 Minutes of the meetings of the Growth, Environment and Resources Scrutiny Committee held on: 28 June 2017, 20 September 2017, 29 August 2017, 1 November 2017, 10 January 2018, 5 March 2018.

10. APPENDICES

- 10.1 Appendix 1 – Draft Work Programme 2018/19
Appendix 2 – Recommendations made during 2017/2018
Appendix 3 – Part 3, Section 4 – Overview and Scrutiny Functions

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Draft Growth, Environment and Resources Scrutiny Committee Work Programme 2018/2019

Updated: 25 June 2018

Meeting Date	Item	Indicative Timings	Comments
<p>18 JUNE 2018 Joint Scrutiny of the Budget Meeting</p>	<p>Medium Term Financial Strategy 2019/20 to 2021/22 - Tranche One To scrutinise the Executives proposals for the Medium Term Financial Strategy 2019//20 to 2021/22 Tranche One Proposals. Contact Officer: Peter Carpenter</p>		
<p>4 JULY 2018 <i>Draft Report 13 June</i> <i>Final Report 22 June</i></p>	<p>Co-opted Member Report To agree to the appointment of co-opted members to the committee for the municipal year 2018.2018. Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Proposal for Task and Finish Group to Review Waste Policies and Fly Tipping To agree to the establishment of a Task and Finish Group to review Waste Polices and Fly Tipping as requested by the Leader at Annual Council on 21 May. Contact Officer: Richard Pearn</p>		
	<p>Peterborough Statement of Community Involvement (SCI) To seek comments on the draft Statement of Community Involvement (SCI) prior to it being considered by Cabinet for adoption. Contact Officer: Phil Hylton / Kate Eales</p>		

	<p>Updated Regulation 123 list and Community Infrastructure Levy (CIL) Supporting Policies To seek the endorsement on the revised Community Infrastructure Levy Supporting Policies Document, the draft revised Regulation 123 List, and the revised Governance Proposals, prior to those items being considered by Cabinet.</p> <p>Contact Officer: Phil Hylton</p>		
	<p>Active Lifestyles and Sports Strategy To scrutinise the progress made on those aspects of the Active lifestyles and sports strategy, relevant to this Committee by providing challenge where necessary and to suggest ideas and initiatives to support the continued delivery of priorities within that portfolio.</p> <p>Contact Officer: Lisa Roberts</p>		
	<p>Review Of 2016/2017 And Work Programme For 2018/2019 To review the work undertaken during 2017/18 and to consider the work programme of the Committee for 2018/2019</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

<p>5 SEPTEMBER 2018 <i>Draft Report 14 August</i> <i>Final Report 23 August</i></p>	<p>Peterborough Rural Estate Action Plan Update</p> <p>Contact Officer: Bridget Slade</p>		
	<p>Affordable Housing Supply and Demand</p> <p>Contact Officer: Anne Keogh</p>		
	<p>Portfolio Progress Report for Cabinet Member for Growth, Planning, Housing and Economic Development</p> <p>Contact Officer: Annette Joyce</p>		
	<p>Proposal for Task and Finish Group to Review Air Quality? As requested by the Leader at Annual Council on 21 May.</p> <p>Contact Officer: Charlotte Palmer</p>		
	<p>Skanska Annual Report</p> <p>Contact Officer: Andy Tatt</p>		
	<p>Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Work Programme 2018/2019 To consider the Work Programme for 2018/2019</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
<p>7 NOVEMBER 2018 <i>Draft Report 17 October 2018</i> <i>Final Report 26 October 2018</i></p>	<p>Opportunity Peterborough Annual Report (to include Rural Economy and - business plan)</p> <p>Contact Officer: Steve Bowyer</p>		
	<p>Serco Annual Report and Norfolk Property Services (NPS) Annual Reports</p> <p>Contact Officer:</p>		
	<p>Portfolio Progress Report Cabinet Member for Resources</p> <p>Contact Officer: Peter Carpenter</p>		
	<p>Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Work Programme 2018/2019 To consider the Work Programme for 2018/2019</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
<p>28 NOVEMBER 2019 Joint Scrutiny of the Budget Meeting</p>	<p>Medium Term Financial Strategy 2019/20 to 2021/22 - Tranche Two To scrutinise the Executives proposals for the Medium Term Financial Strategy 2019//20 to 2021/22 Tranche Two Proposals.</p> <p>Contact Officer: Peter Carpenter</p>		
<p>9 JANUARY 2019 <i>Draft Report 10 December</i> <i>Final Report 19 December</i></p>	<p>Portfolio Progress Report from Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority responsible for City Centre Management, Culture & Tourism to include Vivacity Annual Report</p> <p>Contact Officer: Lisa Roberts</p>		

	<p>Acquisition / Asset Management Strategy</p> <p>Contact Officer: Jane McDaid</p>		
	<p>Shared Services</p> <p>Contact Officer: Peter Carpenter</p>		
	<p>Local Transport Plan programme of works 2018/2019 (Major Policy Framework Doc)</p> <p>Contact Officer: Lewis Banks</p>		
	<p>Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Work Programme 2018/2019 To consider the Work Programme for 2018/2019</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

12 FEBRUARY 2019 Joint Scrutiny of the Budget Meeting	Medium Term Financial Strategy 2019/20 to 2021/22 - Tranche Three To scrutinise the Executives proposals for the Medium Term Financial Strategy 2019//20 to 2021/22 Tranche Three Proposals. Contact Officer: Peter Carpenter		
13 MARCH 2019 <i>Draft Report 20 February 2019</i> <i>Final Report 1 March 2019</i>	Draft Cambridgeshire and Peterborough Minerals and Waste plan Contact Officer: Richard Kay		
	Draft Culture and Leisure Strategy Contact Officer: Lisa Roberts		
	Local Authority Trading Company Contact Officer: Annette Joyce		
	Portfolio Progress Report Cabinet Member for Waste and Street Scene to include update on transfer of Amey Services Contact Officer: Annette Joyce		
	Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting. Contact Officer: Paulina Ford, Senior Democratic Services Officer		

	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
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GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE

Meeting date Recommendations Made	Portfolio Holder / Directorate Responsible	Agenda Item Title	Recommendation Made	Action Taken	Progress Status
28 June 2017	Governance Directorate	Review of 2016/17 and Work Programme for 2017/18	The Committee considered the report and RESOLVED to recommend that the monitoring of future recommendations as proposed in paragraph 5.2 of the report be agreed and that a report be provided at each meeting to note the outcome of any recommendations made at the previous meeting held thereby providing an opportunity for the Committee to request further monitoring of the recommendation should this be required.	A report will be presented to each meeting following any recommendations made at the previous meeting. This report is the first report in accordance with the agreed recommendation.	Complete
20 September 2017	Councillor David Seaton, Cabinet Member for Resources / Resources Directorate	PAYMENTS STRATEGY 2017 - 2021	The Growth, Environment and Resources Scrutiny Committee endorsed (nine members were in favour, one against) the three separate consultations and RECOMMENDED them for approval by Cabinet for the next phase of the Council's digital transformation programme on projects within the Front Door project impacted by the implementation of the Payments Strategy 2017 - 2021:	Cabinet considered the report and RESOLVED (unanimous) to approve: 1) the Payment Strategy 2017 - 2021 that sets out the vision for how customers will make payments to the council in future, with an emphasis on more digital channels. This includes closure of	Complete

			<p>I. The Payment Strategy 2017 - 2021 sets out the vision for how customers would make payments to the Council in future, with an emphasis on more digital channels. This could include the Council not providing a cash office in the future;</p> <p>II. A change to the Parking Permits administration and payment by making the process entirely available online. This consultation did not cover parking permit policy issues; and</p> <p>III. A change to the Taxi Licensing administration and payment by making the process entirely available online.</p>	<p>the cash office at Bayard Place by March 2018;</p> <p>2) implementation of a change to the parking permits administration and payment by making the process entirely available online and in exceptional circumstances provision of a postal service; and</p> <p>3) Implementation of a change to the taxi licensing administration and payment by making the process entirely available online.</p> <p>Cabinet also recognised that the council had a duty to vulnerable residents, and those residents in rural areas. This was raised at the Growth, Environment and Resources Scrutiny Committee meeting and had been addressed in the Strategy.</p>	
20 September 2017	Councillor Hiller - Cabinet Member for Growth, Planning, Housing and Economic Development/Gro	PETERBOROUGH LOCAL PLAN PROPOSED SUBMISSION	The Growth, Environment and Resources Scrutiny Committee agreed to RECOMMEND to Cabinet that the Proposed Submission ('Publication Draft') Local Plan be	Cabinet considered the report and RESOLVED to defer a decision on the Proposed Submission ('Publication Draft') Local Plan for a period of 2-3 months, to enable	The revised Local Plan Proposed Submission to be presented at the 1 November 2017 Growth,

	wth and Regeneration Directorate		<p>deferred for a period of 2-3 months, to enable Officers to:</p> <ol style="list-style-type: none"> 1. Fully appraise the new method for calculating housing need; and 2. Bring back to Members including the Growth, Resources and Environment Scrutiny Committee a revised housing target and a subsequent revised set of proposed allocations. 	<p>officers to (a) fully appraise the new method for calculating housing need, and (b) bring back to Cabinet a revised housing target and a subsequent revised set of proposed allocations.</p>	<p>Environment and Resources Scrutiny Committee for consideration.</p> <p>Complete</p>
1 November 2017	Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority	SPORTS STRATEGY	<p>The Growth, Environment and Resources Scrutiny Committee RECOMMEND that the Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority look at providing the city of Peterborough with a 50m Olympic size swimming pool.</p> <p>The Committee feel that with the new University being built it would be an appropriate time to reconsider building an Olympic size pool. An Olympic pool would attract more participation in the sport and inward investment through galas and events and attract more interest in Peterborough through advertising and marketing of the facility. A possible location to consider would be behind the existing Lido which would provide economies of scale with regard to staffing and management costs and would be a central location for use by the public,</p>	<p>Update provided on 22 February 2018 by Lisa Roberts, Head of Culture and Leisure</p> <p>The Active lifestyles steering group have reviewed the evidence and advice from Sport England and concluded that there is not enough evidence for a 50 meter pool in the city. The evidence shows that the city is short of one 25 meter pool and that this should be located in the north of the city to support unrepresented users. Progress has been made in reviewing a site in Werrington for a new 25 metre pool and sports facility. The team are working up a business plan which includes funding from Sport England. Sport</p>	Complete

			local schools and a future University. Consideration could also be given to providing heat and power from the nearby Councils Energy from Waste facility.	England will only support projects where there is clear evidence of need, which the Werrington project demonstrates.	
5 March 2018	Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority	SPORTS STRATEGY	<p>The Growth, Environment and Resources Scrutiny Committee were not satisfied with the response to the recommendation made to the Leader of the Council regarding the request for the Leader to look into providing an Olympic pool in the city and therefore wish to present the recommendation again and urge the Leader of the Council to reconsider the recommendation which was:</p> <p>The Growth, Environment and Resources Scrutiny Committee RECOMMEND that the Leader of the Council and Member of the Cambridgeshire and Peterborough Combined Authority look at providing the city of Peterborough with a 50m Olympic size swimming pool.</p> <p>The Committee feel that with the new University being built it would be an appropriate time to reconsider building an Olympic size pool. An Olympic pool would attract more participation in the sport and inward investment through galas and events and attract</p>	Referred to the Leader. Response provided within the Active Lifestyles and Sports Strategy Report being presented to the Committee on 4 July 2018	Complete

			<p>more interest in Peterborough through advertising and marketing of the facility. A possible location to consider would be behind the existing Lido which would provide economies of scale with regard to staffing and management costs and would be a central location for use by the public, local schools and a future University. Consideration could also be given to providing heat and power from the nearby Councils Energy from Waste facility.</p> <p>The Committee also request to be provided with the evidence referred to in the response which was stated as the basis for the Active Lifestyles Steering Groups reasoning for not agreeing to the recommendation.</p>		
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Section 4 – Overview and Scrutiny Functions & Terms of Reference

1. OVERVIEW AND SCRUTINY COMMITTEES

1.1 The Council has appointed the following Overview and Scrutiny Committees to carry out those functions under Sections 9F to 9FI of the Local Government Act 2000, as amended by:

- (a) Section 19 of the Police and Justice Act 2006 in relation to the scrutiny of crime and disorder matters;
- (b) Section 244 of the Health & Social Care Act 2012 in relation to health matters; and
- (c) Section 22 of the Flood Risk Management Act 2010 in relation to flood risk management.

2. TERMS OF REFERENCE

2.1 Council has established the following Scrutiny Committees and they shall have responsibility for overview and scrutiny in relation to the matters set out below:

1.	Children and Education Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the Committee (including voting co-opted members).	Co-opted Members to be appointed by the Committee/Council Four representatives as follows with full voting and call-in rights on education matters only: (a) 1 Church of England Diocese representative; (b) 1 Roman Catholic Diocese representative; and (c) 2 parent governor representatives. No more than four non-voting members.
	Functions determined by Council 1. Children’s Services including <ul style="list-style-type: none"> a) Social Care of Children; b) Safeguarding; and c) Children’s Health. 2. Education, including <ul style="list-style-type: none"> a) University and Higher Education; b) Youth Service; c) Careers; and d) Special Needs and Inclusion. 3. Adult Learning and Skills	

	<p>Functions determined by Statute</p> <p>All powers of an Overview and Scrutiny Committee as set out in Sections 9F to 9FI Local Government Act 2000, Local Government and Public Involvement in Health Act 2007, and any subsequent regulations.</p>
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2.	Adults and Communities Scrutiny Committee	
	<p>No of Elected Members appointed by Council:</p> <p>Eleven, none of whom may be a Cabinet Member.</p>	<p>Chairman and Vice-Chairman</p> <p>Appointed by Council.</p>
	<p>Quorum:</p> <p>At least half the Members of the Committee.</p>	<p>Co-opted Members to be appointed by the Committee/Council</p> <p>No more than four non-voting members.</p>
	<p>Functions determined by the Council</p> <ol style="list-style-type: none"> 1. Adult Social Care; 2. Safeguarding Adults; 3. Housing need (including homelessness, housing options and selective licensing); 4. Neighbourhood and Community Support (including cohesion, community safety and youth offending) and; 5. Equalities 	
	<p>Functions determined by Statute</p> <p>To review and scrutinise crime and disorder matters, including acting as the Council's crime and disorder committee in accordance with Sections 19 of the Police and Justice Act 2006;.</p>	

3.	Health Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member or the Health and Wellbeing Board.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the Committee.	Co-opted Members to be appointed by the Committee/Council No more than four non-voting members.
	Functions determined by the Council 1. Public Health; 2. The Health and Wellbeing including the Health and Wellbeing Board; and 3. Scrutiny of the NHS and NHS providers.	
	Functions determined by Statute To review and scrutinise local authority services under Sections 9F to 9FI Local Government Act 2000, Local Government and Public Involvement in Health Act 2007, and any subsequent regulations To review and scrutinise matters relating to the Health Service and to make reports and recommendations to local NHS bodies in accordance with section 244 of the National Health Service Act 2006. This will include establishing joint health committees in relation to health issues that cross local authority boundaries and appointing members from within the membership of the Committee to any joint health overview and scrutiny committees with other local authorities. (Also see The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013)	

4.	Growth, Environment and Resources Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the committee.	Co-opted Members to be appointed by the Committee/Council No more than four non-voting members.
	Functions determined by the Council 1. City Centre Management; 2. Tourism, Culture & Recreation; 3. Libraries, Arts and Museums; 4. Environmental Capital;	

	<ol style="list-style-type: none"> 5. Economic Development and Regeneration including Strategic Housing and Strategic Planning; 6. Transport, Highways and Road Traffic; 7. Flood Risk Management; 8. Waste Strategy & Management; 9. Strategic Financial Planning; 10. Partnerships and Shared Services; and 11. Digital Services and Information Management.
	<p>Functions determined by Statute</p> <p>To review and scrutinise flood risk management in accordance with Section 21F of the Local Government Act 2000 (as amended by the Flood and Water Management Act 2010 and under the Flood Management Overview & Scrutiny (England) Regulations 2011 No. 697).</p>

3. SPECIFIC ROLE OF OVERVIEW AND SCRUTINY

3.1 To review and scrutinise the planning, decisions, policy development, service provision and performance within their terms of reference as follows:

POLICY DEVELOPMENT AND REVIEW

3.2 Within their terms of reference the scrutiny functions will:

- (a) Help the Council and the Executive to develop its budget and policy framework and service Budgets;
- (b) Carry out research into and consultation about policy issues and possible options;
- (c) Consider and promote ways of encouraging the public to take part in developing the Council's policies;
- (d) Question Members of the Cabinet, Committees and senior officers about their views on policy proposals;
- (e) Work with outside organisations in the area to make sure the interests of local people are taken into account;
- (f) Question, and gather evidence from, any person who gives their permission; and
- (g) Monitor and scrutinise the implementation of Council policy.

SCRUTINY

3.3 The Scrutiny Committees will:

- (a) Review and scrutinise the Executive, Committee and officer decisions and performance in connection with the discharge of any of the Council's functions;
- (b) Review and scrutinise the Council's performance in meeting the aims of its policies and performance targets and/or particular service areas;
- (c) Question Members of the Executive, Committees and senior officers about their decisions and performance of the Council, both generally and in relation to particular decisions or projects;
- (d) Make recommendations to the Executive and the Council as a result of the scrutiny process;
- (e) Question, and gather evidence from any person with their consent;
- (f) Hold the Executive to account for the discharge of functions in the following ways:
 - i. By exercising the right to call-in, for reconsideration, decisions made but not yet implemented by the Executive or key decisions which have been delegated to an officer;
 - ii. By scrutinising Key Decisions which the Executive is planning to take, as set out in the Forward Plan of executive decisions;

- iii. By scrutinising decisions the Executive are planning to make; and
 - iv. By scrutinising Executive decisions after they have been implemented, as part of a wider policy review.
- (g) To consider petitions submitted to it;
- (h) Establish ad-hoc Task and Finish Groups to investigate specific topics on a time-limited basis in accordance with the Scrutiny Committee Procedure Rules; and

CRIME AND DISORDER

- 3.4 The Scrutiny Committee responsible for crime and disorder shall, and any sub committees may:
- (a) Act as the crime and disorder committee within the meaning of Section 19 of the Police and Justice Act 2006;
 - (b) Review or scrutinise decisions made, or other actions taken by bodies or persons responsible for crime and disorder strategies in the Peterborough area;
 - (c) Make reports or recommendations to the local authority on any local crime and disorder matter in relation to a member of the authority; and
 - (d) Consider any crime and disorder matters referred by any Member of the Council.

HEALTH ISSUES

- 3.5 The Scrutiny Committee responsible for health and any sub committees shall undertake their responsibilities under section 244 of the National Health Service Act 2006 as follows:
- (a) May review and scrutinise any matter relating to the planning, provision and operation of the health service in the Peterborough area (including NHS Bodies and other NHS providers);
 - (b) Must invite interested parties to comment on the matter and provide reasonable notice;
 - (c) Take account of relevant information available to it and, in particular, from a Local Healthwatch organisation or representative;
 - (d) Acknowledge any referral within 20 working days and keep the referrer informed of any action taken;
 - (e) Request information about the planning, provision and operation of health services in the area to enable it to carry out its functions;
 - (f) Make reports or recommendations on a matter it has reviewed or scrutinised including;
 - i) An explanation of the matter reviewed or scrutinised;
 - ii) A summary of the evidence considered;
 - iii) A list of the participants involved in the reviews; and
 - iv) An explanation of any recommendations made.
 - (g) Where the Committee asks for a response, the person must respond in writing within 28 days of the request.
- 3.6 The Committee will consider any proposals received from a National Health Service body, Clinical Commissioning Groups or other provider about;

- (a) Any substantial development of the health service in Peterborough; or
 - (b) Any substantial variation to the provision of NHS Services as set out the Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.
- 3.7 In considering the proposals, the Committee must take account of the effect or potential effect of the proposals on the sustainability of the Health Service in its areas and may refer proposals to the Secretary of State in certain circumstances.

FLOOD RISK MANAGEMENT

- 3.8 The Scrutiny Committee responsible for flood risk management, and any sub committees shall undertake their responsibilities under the Flood and Water Management Act 2010 as follows:
- (a) May review and scrutinise any matter relating to the planning, provision and operation of the flood risk management in the Peterborough area;
 - (b) May invite those authorities responsible for flood risk management to comment on the matter;
 - (c) Request information from them to enable it to carry out its responsibilities; and
 - (d) Make reports or recommendations and request a response from flood risk management authorities.

4. MEMBERSHIP

- 4.1 All Members, except Members of the Executive, may be a member of a Scrutiny Committee. However, no Member may be involved in scrutinising a decision with which he or she has been directly involved. Members of the Health and Wellbeing Board should not be a member of the Health Scrutiny Committee.
- 4.2 Members must have undertaken relevant training within the past three years in order to hold a seat on a Scrutiny Committee.

CO-OPTees

- 4.3 The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.
- 4.4 The Children and Education Scrutiny Committee shall include in its membership the following representatives. These representatives will have full voting and call-in rights on education matters only, and when other matters are dealt with they may stay in the meeting and speak:
- (a) 1 Church of England Diocese representative;
 - (b) 1 Roman Catholic Diocese representative; and
 - (c) 2 parent governor representatives.

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GROWTH, ENVIRONMENT AND RESOURCES SCRUTINY COMMITTEE	AGENDA ITEM No. 11
4 JULY 2018	PUBLIC REPORT

Report of:	Interim Director of Law and Governance		
Cabinet Member(s) responsible:	Cabinet Member for Resources		
Contact Officer(s):	Paulina Ford, Senior Democratic Services Officer	Tel. 01733 452508	

FORWARD PLAN OF EXECUTIVE DECISIONS

R E C O M M E N D A T I O N S	
FROM: Paulina Ford, Senior Democratic Services Officer	Deadline date: N/A
<p>It is recommended that the Growth, Environment and Resources Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Considers the current Forward Plan of Executive Decisions and identifies any relevant items for inclusion within their work programme or request further information. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Growth, Environment and Resources Scrutiny Committee in accordance with the Terms of Reference as set out in section 2.2 of the report.

2. PURPOSE AND REASON FOR REPORT

2.1 This is a regular report to the Growth, Environment and Resources Scrutiny Committee outlining the content of the Forward Plan of Executive Decisions.

2.2 This report is for the Growth, Environment and Resources Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3:

The Scrutiny Committees will:

(f) Hold the Executive to account for the discharge of functions in the following ways:

- ii) By scrutinising Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions;

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

- 4.1 The latest version of the Forward Plan of Executive Decisions is attached at Appendix 1. The Forward Plan contains those Executive Decisions which the Leader of the Council believes that the Cabinet or individual Cabinet Member(s) can take and any new key decisions to be taken after 23 July 2018.
- 4.2 The information in the Forward Plan of Executive Decisions provides the Committee with the opportunity of considering whether it wishes to seek to influence any of these executive decisions, or to request further information.
- 4.3 If the Committee wished to examine any of the executive decisions, consideration would need to be given as to how this could be accommodated within the work programme.
- 4.4 As the Forward Plan is published fortnightly any version of the Forward Plan published after dispatch of this agenda will be tabled at the meeting.

5. CONSULTATION

- 5.1 Details of any consultation on individual decisions are contained within the Forward Plan of Executive Decisions.

6. ANTICIPATED OUTCOMES OR IMPACT

- 6.1 After consideration of the Forward Plan of Executive Decisions the Committee may request further information on any Executive Decision that falls within the remit of the Committee.

7. REASON FOR THE RECOMMENDATION

- 7.1 The report presented allows the Committee to fulfil the requirement to scrutinise Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions in accordance with their terms of reference as set out in Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3.

8. ALTERNATIVE OPTIONS CONSIDERED

- 8.1 N/A

9. IMPLICATIONS

Financial Implications

- 9.1 N/A

Legal Implications

- 9.2 N/A

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None

11. APPENDICES

- 11.1 Appendix 1 – Forward Plan of Executive Decisions

PETERBOROUGH CITY COUNCIL'S FORWARD PLAN OF EXECUTIVE DECISIONS

PUBLISHED: 22 JUNE 2018

FORWARD PLAN

PART 1 – KEY DECISIONS

In the period commencing 28 clear days after the date of publication of this Plan, Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below in **Part 1**. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

If the decision is to be taken by an individual Cabinet Member, the name of the Cabinet Member is shown against the decision, in addition to details of the Councillor's portfolio. If the decision is to be taken by the Cabinet, this too is shown against the decision and its members are as listed below:
Cllr Holdich (Leader); Cllr Fitzgerald (Deputy Leader); Cllr Ayres; Cllr Cereste; Cllr Hiller, Cllr Lamb; Cllr Smith; Cllr Seaton and Cllr Walsh.

This Plan should be seen as an outline of the proposed decisions for the forthcoming month and it will be updated on a fortnightly basis to reflect new key-decisions. Each new Plan supersedes the previous Plan and items may be carried over into forthcoming Plans. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to philippa.turvey@peterborough.gov.uk, Democratic and Constitutional Services Manager, Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388039). Alternatively, you can submit your views via e-mail to or by telephone on 01733 452460. For each decision a public report will be available from the Democratic Services Team one week before the decision is taken.

PART 2 – NOTICE OF INTENTION TO TAKE DECISION IN PRIVATE

Whilst the majority of the Executive's business at the Cabinet meetings listed in this Plan will be open to the public and media organisations to attend, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. In these circumstances the meeting may be held in private, and on the rare occasion this applies, notice will be given within **Part 2** of this document, 'notice of intention to hold meeting in private'. A further formal notice of the intention to hold the meeting, or part of it, in private, will also be given 28 clear days in advance of any private meeting in accordance with The Local Authorities (Executive Arrangements) Meetings and Access to Information) (England) Regulations 2012.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed (unless a notice of intention to hold the meeting in private has been given).

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

For complete transparency relating to the work of the Executive, this Plan also includes an overview of non-key decisions to be taken by the Cabinet or individual Cabinet Members, these decisions are listed at **Part 3** and will be updated on a weekly basis.

You are entitled to view any documents listed on the Plan, or obtain extracts from any documents listed or subsequently submitted to the decision maker prior to the decision being made, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on the notice and relevant documents subsequently being submitted can be requested from Philippa Turvey, Democratic and Constitutional Services Manager, Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388038), e-mail to philippa.turvey@peterborough.gov.uk or by telephone on 01733 452460.

All decisions will be posted on the Council's website: www.peterborough.gov.uk/executivedeisions. If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Democratic and Constitutional Services Manager using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this Plan.

PART 1 – FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS FROM 23 JULY

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Provision of accommodation to reduce Homelessness KEY/23JULY18/01</p> <p>This is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>July 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Adrian Chapman, Service Director for Communities and Safety. Tel 01733 863887 Email adrian.chapman@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Approval of funding for the provision of accommodation to reduce homelessness KEY/23JULY18/02</p> <p>Following Cabinet Decision JAN18/CAB/18 this is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>July 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Adrian Chapman, Service Director for Communities and Safety. Tel 01733 863887 Email: adrian.chapman@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

PREVIOUSLY ADVERTISED KEY DECISIONS

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
<p>1. Personal Care and Support (Homecare) in Peterborough – KEY/02MAY16/01 To approve the awarding of a contract to an external provider following a competitive tender exercise.</p>	<p>Councillor Wayne Fitzgerald Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health</p>	<p>June 2018</p>	<p>Adult and Communities Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Rajnish Ahuja Procurement Project Manager (Interim) Tel: 01733 317471 Email: rajnish.ahuja@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>2. Affordable Warmth Strategy 2017 – 2019 KEY/17APR17/03 Recommendation to approve the Affordable Warmth Strategy 2017 – 2019</p>	<p>Councillor Walsh, Cabinet Member for Communities</p>	<p>June 2018</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders. The draft strategy will be placed on PCC Consultation pages for 3 week consultation period</p>	<p>Sharon Malia, Housing Programmes Manager, Tel: 01733 863764 sharon.malia@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. BRE Integrated Dwelling Level Housing Stock Modelling Report July 2016 Housing Renewals Policy 2017 – 2019</p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>3. Approval to award places on the Pseudo DPS for Residential Care Providers - KEY/29MAY17/04 Provide permission for the Council to enter into contractual arrangements with Residential Care Providers following the publication of a PIN notice inviting providers to submit prices and sign up to the Council's Residential Care Terms and Conditions. This ensures compliance with the Public Procurement Regulations 2015 and the Care Act 2014</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health</p>	<p>October 2018</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Gary Jones, Interim Head of Adults Commissioning Social Care Tel: 01733 452450, Email: gary.jones@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION	
325	<p>4. Award of Contract - Social Care Platform - KEY/24JULY17/01 To approve the award of a contract to develop and implement a technology platform that would sit across the current adult and children's social care IT systems</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. N/A</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>
	<p>5. Award of Contract - Social Care e-marketplace – KEY/24JULY17/02 To approve the awarding of a contract to provide a social care e-marketplace IT system</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. N/A</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>6. Award of Contract - Social Care Operating Model – KEY/24JULY17/05 To approve the awarding of a contract to develop a social care operating model</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. N/A</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>7. Acquisition of Regeneration Site – KEY/24JULY17/06 To approve the acquisition of a local regeneration site.</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant Internal and External Stakeholders.</p>	<p>Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>8. Continuation of Housing Renewal Policy grants through the Care & Repair Agency – KEY/18SEP17/02 Permission is sought to continue to use the current tendering processes for non framework works funded through Repairs Assistance Grants and Disabled Facility Grants. A full procurement process is being undertaken to introduce frameworks for all of this work which is aimed to be in place by the 1st May 2018. This interim arrangement will allow the capital programme to be continued</p>	<p>Councillor Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development</p>	<p>June 2018</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders. CMDN published on website</p>	<p>Sharon Malia, Housing Programmes Manager, Tel: 01733 863764 Email: sharon.malia@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>9. Award of contract for the expansion and partial remodelling of Ken Stimpson Community School – KEY/18SEP17/03 The intention is to expand the school by 2 forms of entry (300 additional pupils plus 150 sixth form) to meet the growing need for secondary school places. A new building block is planned on the site with an extension to the dining hall and minor remodelling to an adjacent building. As part of the remodelling the on site library will be demolished - following its relocation to a suitable site close by.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Education, Skills and University</p>	<p>June 2018</p>	<p>Children and Education Scrutiny Committee</p>	<p>Werrington</p>	<p>Relevant internal and external stakeholders.</p> <p>Consultation will include: Senior School Management team, Sport England, local residents and the Department For Education</p>	<p>Stuart Macdonald. Schools Infrastructur e. Tel: 07715 802 489. Email: stuart.macdonald@pet-erborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>School Organisation Plan 2015 -2022</p>

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<p>10. Approval of Contract of Generalist Advice Services – KEY/16OCT17/04 To approve the contract to deliver general advice services to clients requiring help particularly around welfare benefits, debt and money management.</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Adults and Communities</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. Voluntary sector advice agencies consulted in service design. Market testing of providers has also taken place.</p>	<p>Ian Phillips, Senior Policy Manager Tel: 01733 863849 Email: ian.phillips@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published</p>
<p>CP1. ICT Infrastructure works for Fletton Quays – KEY/13NOV17/02 To agree to the procurement of ICT infrastructure works for Fletton Quays</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>N/A</p>	<p>Relevant internal and external stakeholders</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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<p>12. Expansion and Remodelling of Marshfields School – KEY/11DEC17/03 To approve the proposed expansion and remodelling of Marshfields school</p>	<p>Councillor Lynne Ayres, Cabinet Member for Education, Skills and University</p>	<p>September 2018</p>	<p>Children and Education Scrutiny Committee</p>	<p>Dogsthorpe Ward</p>	<p>Relevant internal and external stakeholders. Public Consultation Meeting</p>	<p>Sharon Bishop, Capital Projects & Assets Officer Tel: 01733 863997 Email: Sharon.bishop@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. School Organisational Plan</p>
<p>13. Purchase of land and building in the centre of Peterborough – KEY/11DEC17/06 To delegate authority to the Corporate Director of Growth and Regeneration to purchase the property</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. <i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

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<p>14. Disposal of freehold in Centre of the City – KEY/11DEC17/07 To delegate authority to the Corporate Director of Growth and Regeneration to sell the property</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. <i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>
<p>15. Purchase of building in the centre of Peterborough – KEY/11DEC17/08 To delegate authority to the Corporate Director of Growth and Regeneration to purchase the property</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. <i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

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<p>16. Purchase of land to the east of the city - KEY/25DEC17/02 Delegate authority to the Corporate Director of Growth and Regeneration to purchase the property.</p> <p>333</p>	<p>Cabinet Member for Resources, Councillor Seaton</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>East</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

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<p>17. A605 Whittlesey Access Phase 2 - Stanground Access - KEY/25DEC17/03 To approve the design and construction of the A605 Stanground East Junction Improvements for the financial year of 2017/18 - 2018-19 and authorise the associated package of work to be issued to Skanska Construction UK Limited under the Council's existing agreement with SKANSKA dated 18th September 2013 (the Highways Services Agreement).</p>	<p>Councillor Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Stanground South</p>	<p>Relevant internal and external stakeholders.</p> <p>The scheme is included in the fourth Local Transport Plan. Further consultation will be undertaken during the design process, including ward Councillors.</p>	<p>Lewis Banks, Principal Sustainable Transport Planning Officer.</p> <p>Tel: 01733 317465, Email: lewis.banks@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Fourth Local Transport Plan: www.peterborough.gov.uk /ltp National Productivity Investment Fund for the Local Road Network Application Form: https://www.peterborough.gov.uk/upload/www.peterborough.gov.uk/residents/transport-and-streets/A605Application.pdf?inline=true</p>

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<p>18. Approval of funding allocation for the improvement to open spaces in the CAN Do area of the city as part of the capital regeneration programme for the area - KEY/25DEC17/04 Improvement to open spaces in the CAN Do area of the city as part of the capital regeneration programme for the area</p>	<p>Councillor Cereste, Cabinet Member for Waste and Street Scene</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central, North & Park wards</p>	<p>Relevant internal and external stakeholders.</p> <p>Community engagement with local residents, businesses & partner organisations</p>	<p>Cate Harding, Community Capacity Manager.</p> <p>Tel: 01733 317497. Email: Cate.harding@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Budget allocation in MTFP 2017/18</p>
<p>19. Approval of funding allocation for community facility improvements in the CAN Do area of the city as part of the capital Regeneration Programme for the area - KEY/25DEC17/05 community facility improvements in the CAN Do area of the city as part of the capital Regeneration Programme for the area</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central, North & Park wards</p>	<p>Relevant internal and external stakeholders.</p> <p>Community engagement with residents, groups, businesses and partner organisations</p>	<p>Cate Harding, Community Capacity Manager.</p> <p>Tel: 01733 317497. Email: cate.harding@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Budget allocation of £4m in MTFP 2017/8</p>

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<p>20. Approval of funding allocation for the public realm improvements within the CAN Do area of the city as part of the capital regeneration programme for the area - KEY/25DEC17/06 public realm improvements within the CAN Do area</p>	<p>Councillor Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central, North & Park wards</p>	<p>Relevant internal and external stakeholders.</p> <p>Community engagement with local residents, groups, businesses and partner agencies</p>	<p>Cate Harding, Community Capacity Manager. Tel: 01733 317497. Email: cate.harding@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Budget allocation £3m in MTFP 2017/18</p>

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<p>21. Healthy Schools - KEY/19FEB18/01 Decision required is for Peterborough City Council to enter into an agreement with Cambridgeshire County Council to jointly commission a Healthy Schools programme to be delivered across Peterborough and Cambridgeshire from 01 September 2018. The proposed contract will be for three years with an option to extend by a further two years. The total contract value over a five year period would be £1,100,000. The Peterborough City Council contribution to this total over a five year period would be £310,000.</p>	<p>Councillor Lamb, Cabinet Member for Public Health</p>	<p>June 2018</p>	<p>Health Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders. A market testing exercise will be undertaken.</p>	<p>Julian Base Head of Healthy Living Tel: 01733 207180 Email: julian.base@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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338	22. Amendment to Loan Facility – KEY/02APRIL18/02 To agree an amendment to the Council's loan facility	Councillor David Seaton Cabinet Member for Resources	June 2018	Growth, Environment & Resources Scrutiny Committee	All wards	Relevant stakeholders and Serco.	Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published. <i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i> Advice provided by the Council's external financial and legal advisers
	23. Extension to the Section 75 Agreement for Learning Disabilities Services KEY/30APRIL18/01 Extension of the existing staff and commissioned arrangements for a period of 12 months	Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health	August 2018	Health Scrutiny Committee	All wards	Consultation with key stakeholders to agree this interim approach	Cris Green Tel: 01733 207164 Email: cris.green@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>24. Authority to enter into contracts with suppliers following termination of the Amey Contract – KEY/14MAY18/01</p> <p>To authorise the Corporate Director for Growth & Regeneration to enter into contracts for a limited period with suppliers originally subcontracted by Amey whose arrangements will cease in September 2018. The services supplied are managed by NPS Ltd and will be included in an upcoming tender as follows:</p> <p>(i) Building Management Services (Plumbing and Water, Gas Maintenance, Fire Equipment, Lifts etc. (ii) External Maintenance (iii) General Repairs</p>	<p>Councillor Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development</p>	<p>30 June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Extensive consultation with colleagues within the Council and the subcontracted suppliers. The consultation with suppliers has focused on the immediate arrangements post Amey and alerting them to the fact that this business will be subject to full procurement within the next 3 months.</p>	<p>Andy Cox, Senior Contracts & Partnerships Manager, Tel: 452465, Email: andy.cox@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published</p>

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<p>25. Construction of new school building - Heltwate School - KEY/14MAY18/02 Construction of a new school building to accommodate the expansion of Heltwate School</p>	<p>Councillor Ayres, Cabinet Member for Education, Skills and University</p>	<p>October 2018</p>	<p>Children and Education Scrutiny Committee</p>	<p>East Ward</p>	<p>Relevant internal and external stakeholders</p>	<p>Sharon Bishop, Capital Projects & Assets Officer, 863997, sharon.bishop@Peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>School Organisational Plan 2017</p>
<p>26 340 Approval of funding for the provision of accommodation to reduce homelessness - KEY/28MAY18/01 Following Cabinet Decision JAN18/CAB/18 this is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness.</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>July 18</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders</p> <p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Adrian Chapman, Service Director for Communities and Safety. Tel: 01733 863887 Email: adrian.chapman@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>27. Approval for contract to be awarded to Skanska to deliver widening of the A605 Oundle Road between Alwalton and Lynch Wood Business Park - KEY/11JUN18/03 Approval for contract to be awarded to Skanska to deliver widening of the A605 Oundle Road between Alwalton and Lynch Wood Business Park. The council has received funding (£720k) from the Cambridgeshire and Peterborough Combined Authority to deliver the scheme. In addition the council has also allocated internal funding (£773k) towards the scheme.</p>	<p>Councillor Hiller, Cabinet Member for Growth, Planning, Housing and Economic Development</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Orton Waterville</p>	<p>Relevant internal and external stakeholders</p> <p>Consultation will take place once the scheme design is completed. This is expected to be later this summer.</p>	<p>Lewis Banks, Principal Sustainable Transport Planning Officer.</p> <p>Tel: 01733 317465, Email: lewis.banks@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Cambridgeshire and Peterborough Combined Authority meeting notes confirming grant funding allocation. Also CMDN for award of contract to Skanska for provision of Professional Services under Peterborough Highway Services partnership.</p>

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<p>28. Disposal of freehold in Centre of the City - KEY/12JUN18/01 To delegate authority to the Corporate Director of Growth and Regeneration to sell the property</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid, Head of Peterborough Property, Tel: 07970 024 893 Email: jane.mcdaid@Peterborough.gov.uk"</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

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<p>29. Disposal of part of freehold in West of the City - KEY/12JUN18/02 Disposal of part of freehold in West of the City</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">343</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Bretton</p>	<p>Relevant internal and external stakeholders</p>	<p>Jane McDaid, Head of Peterborough Property, Tel: 07970 024 893 Email: jane.mcdaid@Peterborough.gov.uk"</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

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<p>30. Approval of funding for the provision of accommodation to reduce homelessness - KEY/25JUNE18/01 Following Cabinet Decision JAN18/CAB/18 this is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness.</p> <p>344</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>June 18</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Adrian Chapman, Service Director for Communities and Safety. Tel: 01733 863887 Email: adrian.chapman@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annex. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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<p>31. To approve the awarding of contracts to external providers following a competitive tender exercise led by Cambridgeshire County Council. - KEY/25JUNE18/02</p> <p>Cambridgeshire County has recently conducted a tendering exercise to establish a Dynamic Purchasing System for the provision Supported Living Services for Adults with a Learning Disability (Reference number: DN311905). Peterborough City Council is the named authority under this arrangement and would want to commission care and support packages (call-off).</p>	<p>Councillor Fitzgerald, Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health</p>	<p>June 18</p>	<p>Adults and Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>Relevant consultations has been carried out with the service users, family carers, Health colleagues and care and support providers across Cambridgeshire and Peterborough.</p>	<p>Mubarak Darbar, Head of Integrated Commissioning, Tel: 07718654207, Email: mubarak.darbar@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>32. Award of contract for the design and build of Hampton Lakes Primary School - KEY/25JUNE18/03 To authorise the Executive Director People & Communities to approve the construction of a new school building in Hampton East and the award of the design and build contract. To authorise delegated officer to enter into any legal documentation on behalf of the Council with the Department for Education and the Education Skills and Funding Agency.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Education, Skills and University</p>	<p>July 18</p>	<p>Children and Education Scrutiny Committee</p>	<p>Hampton Vale</p>	<p>Relevant internal and external stakeholders</p> <p>Ward Cllrs, Hampton Academies Trust, O&H Hampton</p>	<p>Emma Everitt, Capital Projects and Assets Officer Tel: 01733863660 Email: emma.everitt@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>33. Jack Hunt School expansion - Award of contract for the expansion works - KEY/09JUL18/01 To approve the completion of the construction of new accommodation up to the budget sum for the design and build contract and ICT. Award of contract to a Peterborough Construction Framework member.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Education, Skills and University</p>	<p>July 18</p>	<p>Children and Education Scrutiny Committee</p>	<p>Ravensthorpe</p>	<p>Relevant internal and external stakeholders</p> <p>Public Consultation Held In 2016 And 2017</p>	<p>Emma Everitt, Capital Projects and Assets Officer, Tel: 01733 863660 Email: emma.everitt@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>34 Amendment to Loan Facility - KEY/09JUL18/02 A loan facility previously approved by Cabinet requires approval of an amendment to that facility</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>July 18</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>This decision will be taken after consultation with the Council's legal and financial advisors</p>	<p>Peter Carpenter, Acting Director of Corporate Resources, Tel: 01733 452520, Email: peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p><i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i></p>

PART 2 – NOTICE OF INTENTION TO TAKE DECISIONS IN PRIVATE

KEY DECISIONS TO BE TAKEN IN PRIVATE

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER</i>
<p>Approval of future arrangements for the existing Enterprise Managed Services contract - KEY/11JUN18/04 Approval of future arrangements for the existing Enterprise Managed Services contract and agreement of funding provision.</p>	Cabinet	July 2018	Growth, Environment and Resources Scrutiny Committee	All	All relevant internal and external stakeholders.	Annette Joyce, Service Director for Environment and Economy Tel:01733 452280 Email: annette.joyce@pet-erborough.gov.uk	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annex. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information)</p>

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

NON-KEY DECISIONS

<i>DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
<p>To approve the write-off of any uncollectable debts in excess of £10,000</p> <p>Authorisation of the write-off of the debts in excess of £10,000 in respect of non-domestic rates, council tax, housing benefit overpayments and sundry debt (including property debt) accounts, in accordance with standard financial practices. All cases requested for write-off follow a lengthy process to recover the outstanding money, and only once all avenues have been exhausted will the council consider writing off debt as part of recommended budget management processes.</p>	<p>Councillor Seaton, Cabinet Member for Resources</p>	<p>July 2018</p>	<p>Growth Environment & Resources Scrutiny Committee</p>	<p>N/A</p>	<p>N/A</p>	<p>Peter Carpenter, Acting Director of Corporate Resources, 01733 452520, peter.carpenter@pet erborough.gov.uk.</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PREVIOUSLY ADVERTISED DECISIONS

DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
1.	<p>Delivery of the Council's Capital Receipt Programme through the sale of Welland House, Dogsthorpe - To authorise the sale of Welland House, Dogsthorpe</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>Dogsthorpe</p>	<p>Relevant internal and external stakeholders.</p>	<p>David Gray Capital Projects Officer Tel: 01733 384531 Email: david.gray@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
2.	<p>Proposal for Loan of Senior Management Staff Under Joint Arrangements – To approve a sharing agreement for senior management staff.</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Fiona McMillan Interim Director of Law and Governance Tel: 01733 452361 Email: Fiona.McMillan@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
3.	<p>Funding of Information, Advice and Guidance services within the voluntary sector - To authorise award of grants.</p>	<p>Councillor David Seaton Cabinet Member for Resources</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Ian Phillips Senior Policy Manager Tel: 01733 863849 Email: ian.phillips@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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4.	<p>Daily cleanse around Gladstone Street and nearby streets - Daily mechanical cleanse in the area focused around Gladstone Street and other nearby streets. This will encompass a mechanical sweeper and operative.</p>	<p>Councillor Cereste, Cabinet Member for Waste and Street Scene</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>Central Ward</p>	<p>Relevant internal and external stakeholders. Cross party task and finish group report which went to the Growth, Environment and Resources Scrutiny Committee</p>	<p>James Collingridge, Amey Partnership Manager, Tel: 01733 864736 Email: james.collingridge@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
5.	<p>A Lengthmans to be deployed on Lincoln Road Millfield - There will be a daily presence along Lincoln Road, the operative will litter pick, empty bins as well as report fly-tips and other environmental issues.</p>	<p>Councillor Cereste, Cabinet Member for Waste and Street Scene</p>	<p>June 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>Central Ward</p>	<p>Relevant internal and external stakeholders. Cross party task and finish group report which went to the Growth, Environment and Resources Scrutiny Committee and it was also approved at Full Council as part of the 2017-18 Budget.</p>	<p>James Collingridge, Amey Partnership Manager, Tel: 01733 864736 Email: james.collingridge@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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6.	2017/18 VCS grant funding - Award of grant to VCS organisations to provide Information, Advice and Guidance services	Councillor Seaton, Cabinet Member for Resources	June 2018	Adults and Communities Scrutiny Committee	All wards	Relevant internal and external stakeholders.	Ian Phillips Senior Policy Manager Tel: 863849 Email: ian.phillips@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
7. 353	Inclusion of Investment Acquisition Strategy in the Council's Medium Term Financial Strategy (MTFS) - To recommend to Council that the Investment Acquisition Strategy be included in the Medium Term Financial Strategy to enable the Council to acquire investment properties	Cabinet	3 December 2018	Growth, Environment and Resources	N/A	Relevant internal and external stakeholders	Jane McDaid Head of Peterborough Property services Tel: 01733 384540 Email: Jane.mcdaid@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published. <i>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</i>

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8.	Grant funding for voluntary organisations – To provide funding for voluntary organisations in Peterborough to carry out essential support for vulnerable people, particularly in relation to welfare benefits assistance and other crisis support.	Councillor Seaton, Cabinet Member for Resources	June 2018	Adults and Communities Scrutiny Committee	N/A	Relevant internal and external stakeholders.	Ian Phillips Social Inclusion Manager Tel: 01733 863849 Email: Ian.Phillips@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
361	Healthy Workplace - Decision required is for Peterborough City Council to enter into an agreement with Cambridgeshire County Council to jointly commission a Healthy Workplace programme to be delivered across Peterborough and Cambridgeshire from 01 April 2018. The proposed contract will be for three years with an option to extend by a further two years. The total contract value over a five year period would be £350,000. The Peterborough City Council contribution to this total over a five year period would be £125,000.	Councillor Lamb, Cabinet Member for Public Health	June 2018	Health Scrutiny Committee	All	Relevant internal and external stakeholders. A market testing exercise has been undertaken.	Julian Base Head of Healthy Living Tel: 01733 207180 Email: julian.base@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>355</p> <p>10. Public Space Protection Order - The Cabinet Member to authorise commencement of the necessary public consultation for the Public Space Protection Order under Section 72 (3) of the Anti-Social Behaviour, Crime & Policing Act 2014</p>	<p>Councillor Walsh, Cabinet Member for Communities</p>	<p>June 2018</p>	<p>Adults and Communities</p>	<p>Fletton and Woodston</p>	<p>Police, Fire Service, Internal PCC departments, local residents</p>	<p>Laura Kelsey, Senior PES Officer E-mail: laura.kelsey@peterborough.gov.uk Tel: 01733 453563</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>11. ICT Strategy - The Cabinet member to authorise the Council's ICT Strategy and Client arrangements to ensure that ICT Services are fit for purpose to deliver the Council's objectives</p>	<p>Cabinet</p>	<p>16 July 2018</p>	<p>Growth, Environment and Resources</p>	<p>N/A</p>	<p>N/A</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>12. Approval of draft updated Regulation 123 list and consolidated Community Infrastructure Levy (CIL) governance policies - Agreement from Cabinet to go out to consultation on a refreshed Regulation 123 list and the consolidated Community Infrastructure Levy (CIL) governance policies.</p>	<p>Cabinet</p>	<p>16 July 2018</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>A public consultation will take place once the draft documents have been approved for consultation by Cabinet</p>	<p>Phil Hylton Senior Strategic Planning Officer, Tel: 863879 Email: philip.hylton@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>Draft Reg 123 list and draft CIL governance policy</p>

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356	13. Approval of Additional Powers to the Combined Authority (Transfer of Powers) - Approve additional powers for the Combined Authority via a Statutory Instrument for Adult Skills Commissioning.	Councillor Holdich, Leader of the Council and Member of the Cambridge shire and Peterborough Combined Authority	June 2018 Growth, Environment and Resources Scrutiny Committee	All	All Councils in Peterborough and Cambridgeshire have to agree to the transfer	Peter Carpenter, Acting Corporate Director, Resources Tel: 01733 384564 Email: Peter.carpenter@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published. Combined Authority Statutory Instrument Request
	14. Cabinet will be asked to approve the 2017/18 Modern Slavery Act Transparency Statement as well as a new Modern Slavery Policy Statement - Cabinet will be recommended to approve the draft Modern Slavery Act Transparency Statement 2017/18.	Cabinet	4 June 2018 Adults and Communities Scrutiny Committee	All	Relevant internal and external stakeholders.	Amy Brown, Senior Lawyer, Tel:01733 452 617, Email: Amy.brown@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published

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<p>15. To approve the adoption of the Statement of Community Involvement – To approve the updated Statement of Community Involvement(SCI)to take into account updated Neighbourhood Planning regulation requirements that come into force on 31st July 2018 and ensure that up to date public consultation arrangements are in place for planning related matters</p>	<p>Cabinet</p>	<p>16 July 2018</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>There is no requirement to undertake consultation on the draft SCI prior to adoption.</p>	<p>Kate Eales, Strategic Planning Officer, Tel: 01733 863810 Email: katherine.eales@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published</p>

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358	<p>16. Food and Feed Service Plan - This plan sets out how the council will meet its statutory food safety, food standards, and animal feed duties across its shared services.</p>	<p>Councillor Walsh, Cabinet Member For Communities</p>	<p>July 18</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Ward</p>	<p>All relevant internal and external stakeholders.</p> <p>This plan has been consulted on with our shared service partners Cambridgeshire County Council, and Rutland County Council, in addition the plan has been shared with the Food Standards Agency.</p>	<p>Liz Adamson, Principal Environmental Health Officer - Food and Safety Tel: 01733 453542 Email: liz.adamson@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>359</p> <p>17. Participation as a pilot site in Public Health England study of collaborative commissioning for sexual health and reproductive services - To accept Public Health England's (PHE) invitation to Peterborough City Council and Cambridgeshire County Council to work with other local commissioners of sexual health (including HIV) and reproductive health services to develop a local collaborative commissioning model for these services.</p>	<p>Councillor Lamb, Cabinet Member for Public Health</p>	<p>June 18</p>	<p>Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Val Thomas, Public Health consultant, Tel 01223 207176 Email: val.thomas@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PART 4 – NOTIFICATION OF KEY DECISIONS TAKEN UNDER URGENCY PROCEDURES

<i>DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION TAKEN</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
None							

DIRECTORATE RESPONSIBILITIES

RESOURCES DEPARTMENT Corporate Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG

City Services and Communications (Markets and Street Trading, City Centre Management including Events, Regulatory Services, Parking Services, Vivacity Contract, CCTV and Out of Hours Calls, Marketing and Communications, Tourism and Bus Station, Resilience)

Strategic Finance

Internal Audit

Schools Infrastructure (Assets and School Place Planning)

Waste and Energy

Strategic Client Services (Enterprise Peterborough / Vivacity / SERCO including Customer Services, ICT and Business Support)

PEOPLE AND COMMUNITIES DEPARTMENT Corporate Director's Office at Bayard Place, Broadway, PE1 1FB

Adult Services and Communities (Adult Social Care Operations, Adult Social Care and Quality Assurance, Adult Social Care Commissioning, Early Help – Adults, Children and Families, Housing and Health Improvement, Community and Safety Services, Offender Services)

Children's Services and Safeguarding (Children's Social Care Operations, Children's Social Care Quality Assurance, Safeguarding Boards – Adults and Children's, Child Health, Clare Lodge (Operations), Access to Resources)

Education, People Resources and Corporate Property (Special Educational Needs and Inclusion, School Improvement, City College Peterborough, Pupil Referral Units, Schools Infrastructure)

Business Management and Commercial Operations (Commissioning, Recruitment and Retention, Clare Lodge (Commercial), Early Years and Quality Improvement)

GOVERNANCE DEPARTMENT Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG

Legal and Democratic Services

Electoral Services

Human Resources (Business Relations, HR Policy and Rewards, Training and Development, Occupational Health and Workforce Development)

Performance and Information (Performance Management, Information Governance, Systems Support Team, Coroner's Office, Freedom of Information)

GROWTH AND REGENERATION DEPARTMENT Corporate Director's Office Town Hall, Bridge Street, Peterborough, PE1 1HG

Development and Construction (Development Management, Planning Compliance, Building Control)

Sustainable Growth Strategy (Strategic Planning, Housing Strategy and Affordable Housing, Climate Change and Environment Capital, Natural and Built Environment)

Opportunity Peterborough

Peterborough Highway Services (Network Management, Highways Maintenance, Street Naming and Numbering, Street Lighting, Design and Adoption of Roads,

Drainage and Flood Risk Management, Transport Policy and Sustainable Transport, Public Transport)

Corporate Property

PUBLIC HEALTH DEPARTMENT Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG

Health Protection, Health Improvements, Healthcare Public Health.

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